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# Resources for people managers

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# **Establish purpose and direction**

| Setting performance objectives and standards  This guide will help you to develop SMART goals and measures to give clear direction to your team and measure progress accurately.                      | $\rightarrow$ |
|---|---------------|
| Create a team purpose statement  This template will help you plan a session with your team to explore your team's purpose and how it contributes to the agency's purpose.                             | $\rightarrow$ |
| Set goals and define measures  This activity guides you through a process to engage your team to set your team goals, define measures of success and develop an action plan to deliver on your goals. | $\rightarrow$ |
| Develop a team plan  This activity guides you through a process to develop a team plan to execute team goals.   | $\rightarrow$ |
| Create a TA-DA list with your team  Use this session guide to create a 'TA-DA list', a creative activity in which you celebrate what you've achieved as a team over the last period.                  | $\rightarrow$ |

| Our team plan  |                             |
|--|-----------------------------|
| Use this template to develop a one-page summary of your team purpose and goals.  | $\rightarrow$               |
| Progress recap  Use this session guide with your team to create a list of important accomplishments and what enabled them.   | $\rightarrow$               |
| Group reflection  Use this guide to reflect as a group on the team's accomplishments.  | $\rightarrow$               |
| Behaving ethically  This manual provides you with useful guidance on ethical behaviour as a NSW public sector employee.  | $\rightarrow$               |
| Senior executive fundamentals  This resource provides new and aspiring senior executives with information on a broad range of matters including the Premier's Priorities, the ethical framework, inter-government relations, NSW legislative framework, policy development, dealing with the m   | $\rightarrow$               |
| Plan and organise resources  |                             |
| Work plan tool  Use this tool to assess if you and your team are spending your time on activities that support your  | $\rightarrow$               |
|  | $\rightarrow$               |
| Use this tool to assess if you and your team are spending your time on activities that support your organisation's priorities and goals.  Urgent/Important matrix  The Urgent / Important matrix can help you prioritise and delegate more effectively by categorising your  | $\rightarrow$               |
| Use this tool to assess if you and your team are spending your time on activities that support your organisation's priorities and goals.  Urgent/Important matrix  The Urgent / Important matrix can help you prioritise and delegate more effectively by categorising your activities.  Skill/Will Matrix  The Skill / Will matrix can help you delegate more effectively by comparing willingness to perform a task to | $\rightarrow$ $\rightarrow$ |

#### Assignments, transfers and secondments

Access this for guidance on employee transfers and secondments between government sector agencies or other relevant bodies.

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#### The NSW Public Sector Capability Framework

A foundational tool that supports the public sector to attract, recruit, develop and retain a responsive and capable workforce.



#### **Capability Framework user guides**

These User Guides will help you to use the Capability Framework as a tool in your daily work and build capable employees who achieve business outcomes.



### Manage and develop people

#### Feedback in challenging situations

Use those quick quidelines for successfully giving feedback in challenging situations.



#### **Coaching conversations practice tool**

Use this practice tool to prepare, practice and review your coaching conversation by applying the GROW model.



#### **Crucial conversations planning tool**

To help you plan for crucial conversations, use this planning tool for a list of questions you should consider.



#### Positive and productive workplaces guidelines

Use these guidelines to prevent, identify and respond to workplace bullying.



#### **Disability employment**

Learn about the employment of people with disability in the sector and how to participate in the age of inclusion.



#### Promoting gender equity in the workplace

Watch this short video on five ways to encourage gender equity in the workplace.



# <u>Case study: using behavioural insights to increase application rates of women for senior</u> roles

Explore findings from interventions led by the Behavioural Insights Unit to increase the likelihood of women reapplying for senior roles in the NSW public sector.



# Insights from senior leaders Watch this video on how current senior leaders are working to break down barriers preventing women from becoming senior leaders. Be an inclusive leader<br/>Access these resources to learn how you can create an inclusive workplace. Upholding the Rights of Older Workers training

This e-learning module is designed to provide you with an understanding of how you can build and maintain

productive multigenerational workplaces, where employees of all ages are respected and valued.

# Lead through change

| High-level stakeholder plan for change  Use this template to develop a plan for anticipating and managing the reactions of different stakeholder groups to change.                                      | $\rightarrow$ |
|---|---------------|
| Case for change tool  Use this tool to craft a compelling narrative to communicate to your team and other stakeholders that addresses their concerns and increases their trust and openness for change. | $\rightarrow$ |
| Assess your team's change readiness  Use this guide to assess your team's level of change readiness.  | $\rightarrow$ |
| Communication plan  Use this template to develop a communications plan to list and prioritise who, how and what to communicate to about your key messages   | $\rightarrow$ |
| Overcoming common challenges when leading through change  This guide describes common challenges that managers face when they lead through change and provides useful tips to solve them.               | $\rightarrow$ |
| Progressing diversity and inclusion  This paper discusses what diversity and inclusion means for the NSW public sector and why it's important.  | $\rightarrow$ |

#### **Workforce transition**

These policies and information provide you with guidance on managing staff through organisational changes, including redundancy.

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