

2019 NSW Public Sector Employee Survey

#### AGENCY REPORT

Planning and Environment

Museum of Applied Arts and Sciences



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#### **HEADLINES**

RESPONSE RATE

92%

214 OF 233 RESPONDENTS

RESPONSE RATE 2018: 55%

#### **EMPLOYEE ENGAGEMENT**

**62%** 

(64%)

-7

(69%)

-4

(66%)

(50%)

**DIFFERENCE FROM 2018** 

DIFFERENCE FROM CLUSTER

**DIFFERENCE FROM** 

**PUBLIC SECTOR** 

### COMMUNICATION

**58%** •

**DIFFERENCE FROM 2018** (49%)DIFFERENCE FROM -9

**CLUSTER** (67%)**DIFFERENCE FROM** -5 **PUBLIC SECTOR** (62%)

#### **FLEXIBLE WORKING SATISFACTION**

**75%** ••

+10 **DIFFERENCE FROM 2018** (65%)**DIFFERENCE FROM** +3 CLUSTER (72%)DIFFERENCE FROM +16 **PUBLIC SECTOR** (59%)

#### HIGH **PERFORMANCE**

**56%** ••

**DIFFERENCE FROM 2018** (53%)

DIFFERENCE FROM -10 CLUSTER (66%) **DIFFERENCE FROM** -9 (65%)

#### **ACTION ON RESULTS**

**DIFFERENCE FROM 2018** (31%)**DIFFERENCE FROM** -12 **CLUSTER** (47%)**DIFFERENCE FROM** -5 **PUBLIC SECTOR** (39%) **a** 

**QUESTIONS ARE GROUPED INTO TOPICS IN THIS** REPORT.

This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions section.

The Employee Engagement index is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees selecting the wrong work location in the survey

#### **ENGAGEMENT WITH** WORK

**66%** •

+2 **DIFFERENCE FROM 2018** (64%)

DIFFERENCE FROM -8 **CLUSTER** (74%)

**DIFFERENCE FROM** -6 **PUBLIC SECTOR** (73%)

#### **PUBLIC SECTOR VALUES**

**52%** ••

(62%)

+2 **DIFFERENCE FROM 2018** (49%) **DIFFERENCE FROM** -14 **CLUSTER** (66%) DIFFERENCE FROM -11

#### **SENIOR MANAGERS**

**31%** ••

**DIFFERENCE FROM 2018** 

(29%)DIFFERENCE FROM -20 CLUSTER (51%) **DIFFERENCE FROM** -18

#### **DIVERSITY & INCLUSION**

**PUBLIC SECTOR** 

**71%** ••

**DIFFERENCE FROM 2018** (63%)**DIFFERENCE FROM** -5 CLUSTER (76%)DIFFERENCE FROM +2 **PUBLIC SECTOR** (69%)

# **PUBLIC SECTOR**

**35%** ••

**PUBLIC SECTOR** 

### **HIGHEST AND LOWEST QUESTIONS**

<b>•</b>	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018	•	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
2a.	My workgroup strives to achieve customer/client satisfaction	92%	93%	7c.	I feel that change is managed well in my organisation	20%	16%
1h.	I am comfortable notifying my manager if I become aware of any risks at work	89%	-	6h.	I feel that senior managers listen to employees	28%	24%
2b.	My workgroup works collaboratively to achieve its objectives	86%	79%	6a.	I believe senior managers provide clear direction for the future of the organisation	28%	26%
2c.	I receive help and support from other members of my workgroup	85%	78%	6b.	I feel that senior managers effectively lead and manage change	29%	19%
1a.	I understand what is expected of me to do well in my role	83%	82%	3g.	I am satisfied with the opportunities available for career development in my organisation	30%	25%
1g.	I know how to address a health and safety issue I have identified	81%	78%	11a.	I have confidence in the ways my organisation resolves grievances	31%	28%
2e.	People in my workgroup treat each other with respect	79%	78%	6d.	Senior managers encourage innovation by employees	32%	35%
5b.	My manager listens to what I have to say	79%	70%	6c.	I feel that senior managers model the values of my organisation	32%	23%
8e.	My manager supports flexible working in my team	79%	69%	7e.	People in my organisation take responsibility for their own actions	33%	31%
5d.	My manager encourages and values employee input	78%	66%	10a	I believe action will be taken on the results from this survey by my organisation	35%	31%



# YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

The highest and lowest scoring agreement questions based on respondents who have selected 'Strongly agree' and 'Agree'.

### MOST AND LEAST IMPROVED QUESTIONS

F

F

<b>+</b>	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
3e.	My performance is assessed against clear criteria	50%	23%
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	69%	51%
5h.	My manager deals appropriately with employees who perform poorly	42%	29%
5d.	My manager encourages and values employee input	78%	66%
6g.	I feel that senior managers keep employees informed about what's going on	36%	24%
5f.	I have confidence in the decisions my manager makes	70%	58%
5e.	My manager involves my workgroup in decisions about our work	69%	57%
7f.	My organisation is committed to developing its employees	39%	29%
8d.	How satisfied are you with your ability to access and use flexible working arrangements?	75%	65%
5c.	My manager communicates effectively with me	70%	60%

•	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMEN 2019	AGREEMEN 2018
6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	43%	56%
6d.	Senior managers encourage innovation by employees	32%	35%
6e.	Senior managers promote collaboration between my organisation and other organisations we work with	36%	39%
7k.	I feel a strong personal attachment to my organisation	70%	73%
7j.	I am proud to tell others I work for my organisation	65%	66%
4a.	I am paid fairly for the work I do	67%	69%
1d.	I feel motivated to contribute more than what is normally required at work	68%	70%
2a.	My workgroup strives to achieve customer/client satisfaction	92%	93%



# YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree' and 'Agree'.

#### HIGHEST NEUTRAL SCORING QUESTIONS

AGREEMENT SCORES FOR HIGHEST NEUTRAL	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	DISAGREEMENT S FOR HIGHEST NE
<b>Q6e.</b> Senior managers promote collaboration between my organisation and other organisations we work with		<b>Q6e.</b> Senior managers promote collaboration between my organisation and other organisations we work with		<b>Q6e.</b> Senior managers pron between my organisation a we work with
	<b>36</b> %		<b>38</b> %	
<b>Q11a.</b> I have confidence in the ways my organisation resolves grievances		<b>Q11a.</b> I have confidence in the ways my organisation resolves grievances		<b>Q11a.</b> I have confidence in the organisation resolves grieve
	<b>31</b> %		<b>37</b> %	
<b>Q5h.</b> My manager deals appropriately with employees who perform poorly		<b>Q5h.</b> My manager deals appropriately with employees who perform poorly		<b>Q5h.</b> My manager deals app employees who perform po
	<b>42</b> %		<b>36</b> %	
<b>Q7a.</b> My organisation focuses on improving the work we do		<b>Q7a.</b> My organisation focuses on improving the work we do		<b>Q7a.</b> My organisation focus work we do
	<b>47</b> %		<b>34</b> %	
<b>Q7e.</b> People in my organisation take responsibility for their own actions		<b>Q7e.</b> People in my organisation take responsibility for their own actions		<b>Q7e.</b> People in my organisa responsibility for their own
	<b>33</b> %		<b>33</b> %	

#### **SCORES** % **EUTRAL NEGATIVE** omote collaboration and other organisations 26% the ways my vances **32**% ppropriately with poorly 22% uses on improving the 19% sation take n actions **35**%



# FIND YOUR HIGHEST NEUTRAL SCORES

Results are rounded and may not add up to 100%

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. (AREAS OF POTENTIAL) - WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

THESE ARE YOUR HIGHEST NEUTRAL SCORING QUESTIONS

### **RESPONDENT PROFILE**

This data shows the proportion of people who completed the survey.

11 83

7

Supervisors

Part-time

#### Survey responses: 214

Yes

No

Prefer not to say

Gender	Survey %
Male	29
Female	66
Other	5
Age	Survey %
15 - 34 years	37
35 - 54 years	48
55+ years	15
LOTE spoken at home	Survey %

Aboriginal and/or Torres Strait Islanders	Survey %
Yes	1
No	94
Prefer not to say	5

Disability	Survey %
Yes	4
No	93
Prefer not to say	3

LGBTI	Survey %
Yes	13
No	80
Prefer not to say	7

Employment Status	Survey %
Senior Executive (ongoing/permanent or term)	1
Ongoing/Permanent (other than senior executive)	66
Temporary (including temporary teachers and graduates)	12
Casual	7
Contract – Non Executive	13
Labour hire (staff employed by an external supplier - eg. recruitment agency, generally for a limited term)	0
Other	1
Don't know	0

Manager of managers	Survey %
Yes	11
No	89

Yes	38
No	62
Working arrangement	Survey %
Full-time	80

Survey %

20

Type of work	Survey %
Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	25
Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	16
Administrative support (e.g. executive/personal assistant, receptionist)	4
Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	13
Policy	0
Research	5
Program and project management support	18
Legal (including developing and/or reviewing legislation)	0
Other	19

Organisation Tenure	Survey %
Less than 1 year	13
1 - 2 years	18
2 - 5 years	32
5 - 10 years	10
10 - 20 years	14
More than 20 years	14

Salary	Survey %
\$83,402 and below	44
\$83,403 - \$108,043	35
\$108,044 - \$144,520	12
\$144,521 and above	3
Prefer not to say	6

#### **TAKING ACTION**



#### **WHAT'S NEXT?**

Sector employees have given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.

Results are rounded and may not add up to 100%



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

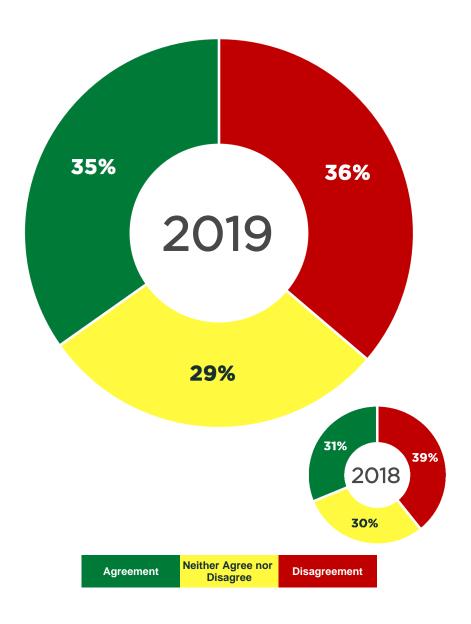
39%

47%

31%

SECTOR CLUSTER

2018



#### **KEY DRIVERS OF ENGAGEMENT**

1

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

RAI	NK	% AGREEMENT 2019	% AGREEMENT 2018	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	<b>Q7a.</b> My organisation focuses on improving the work we do	47%	48%	68%	69%
2	<b>Q7e.</b> People in my organisation take responsibility for their own actions	<b>33</b> %	31%	49%	48%
3	<b>Q6h.</b> I feel that senior managers listen to employees	28%	24%	47%	44%
4	<b>Q6d.</b> Senior managers encourage innovation by employees	<b>32</b> %	35%	51%	51%
5	Q1b. I am provided with the support I need to do my best at work	<b>57</b> %	48%	68%	67%
6	<b>Q6a.</b> I believe senior managers provide clear direction for the future of the organisation	28%	26%	51%	51%

#### **BUSINESS UNIT COMPARISON**



#### COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Museum of Applied Arts and Sciences

The Employee
Engagement Index is a
weighted score. The
remaining scores are
the average of %
agreement results for all
questions in a topic
group.

Significant differences have been highlighted to demonstrate best practice and areas that require attention.

	Museum of Applied Arts and Sciences	Corporate Services	Curatorial, Collections & Exhibitions	Development & External Affairs	Programs & Engagement
NUMBER OF RESPONDENTS	214	34	88	11	56
EMPLOYEE ENGAGEMENT	62%	64%	65%	66%	57%
ENGAGEMENT WITH WORK	66%	62%	72%	64%	61%
SENIOR MANAGERS	31%	30%	35%	32%	21%
COMMUNICATION	58%	60%	60%	68%	48%
HIGH PERFORMANCE	56%	57%	58%	65%	46%
PUBLIC SECTOR VALUES	52%	52%	55%	58%	44%
DIVERSITY & INCLUSION	71%	74%	71%	83%	65%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 10 RESPONDENTS



# EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

EMPLOYEE ENGAGEMENT	62% AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q7i. I would recommend my organisation as a great place to work	10 42 24 13 10	52%	52%	68%	62%
Q7j. I am proud to tell others I work for my organisation	21 44 17 12	65%	66%	76%	70%
Q7k. I feel a strong personal attachment to my organisation	31 39 17 8	70%	73%	69%	64%
Q7I. My organisation motivates me to help it achieve its objectives	13   38   27   15   8	50%	49%	60%	56%
Q7m. My organisation inspires me to do the best in my job	15 36 27 14 8	52%	51%	60%	56%











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ENGAGEMENT WITH WORK	66%	AGGREG	ATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q1c. My job gives me a feeling of personal accomplishment	23	49	13 8	72%	69%	76%	76%
Q1d. I feel motivated to contribute more than what is normally required at work	29	39	16 8 7	68%	70%	75%	72%
Q1e. I am satisfied with my job	14	44	20 14 8	58%	55%	70%	69%











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SENIOR MANAGERS	31%	AGGRE	EGATE S	SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q6a. I believe senior managers provide clear direction for the future of the organisation	21	25	29	19	28%	26%	51%	51%
Q6b. I feel that senior managers effectively lead and manage change	23	27	25	20	29%	19%	46%	47%
Q6c. I feel that senior managers model the values of my organisation	26	29	17	21	32%	23%	54%	52%
Q6d. Senior managers encourage innovation by employees	7 25	31	21	16	32%	35%	51%	51%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	8 29	3	8	15 12	36%	39%	56%	53%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	9 34	1	31	14 13	43%	56%	66%	61%
Q6g. I feel that senior managers keep employees informed about what's going on	7 29	23	24	17	36%	24%	54%	48%
Q6h. I feel that senior managers listen to employees	7 21	27	22	23	28%	24%	47%	44%
Q7c. I feel that change is managed well in my organisation	16	26	34	20	20%	16%	35%	42%







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COMMUNICATION	58%	AGGRE	GATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q5c. My manager communicates effectively with me	25	46	14 10	70%	60%	76%	72%
Q5d. My manager encourages and values employee input	32	40	6 13	78%	66%	79%	73%
Q5e. My manager involves my workgroup in decisions about our work	26	43	19 7	69%	57%	72%	68%
Q6g. I feel that senior managers keep employees informed about what's going on	7 29	23	24 17	36%	24%	54%	48%
Q6h. I feel that senior managers listen to employees	7 21	27	22 23	28%	24%	47%	44%
Q8c. I am able to speak up and share a different view to my colleagues and manager	17	50	17 8 9	66%	59%	75%	69%











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HIGH PERFORMANCE	<b>56%</b> A	GGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q1a. I understand what is expected of me to do well in my role	30	52 8	83%	82%	87%	90%
Q2b. My workgroup works collaboratively to achieve its objectives	46	40 8	86%	79%	82%	79%
Q3f. I have received appropriate training and development to do my job well	12 39	29 12 8	51%	48%	62%	66%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	28	47 16	75%	70%	79%	75%
Q5f. I have confidence in the decisions my manager makes	25	45 14 9 7	70%	58%	73%	69%
Q6d. Senior managers encourage innovation by employees	7 25	31 21 16	32%	35%	51%	51%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	8 29	38 15 12	36%	39%	56%	53%
Q7a. My organisation focuses on improving the work we do	10 38	34 11 8	47%	48%	68%	69%
Q7b. My organisation is making the necessary improvements to meet our future challenges	8 36	30 16 10	44%	36%	55%	57%





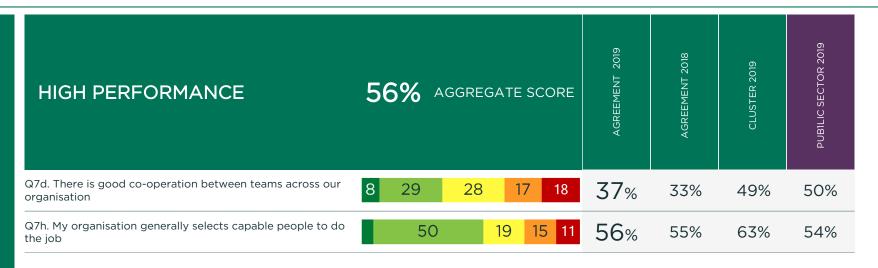


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PUBLIC SECTOR VALUES	52%	AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q2a. My workgroup strives to achieve customer/client satisfaction	55	37	92%	93%	89%	86%
Q2e. People in my workgroup treat each other with respect	39	40 11	79%	78%	82%	75%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	28	47 16	75%	70%	79%	75%
Q5b. My manager listens to what I have to say	35	44 8 7	79%	70%	82%	76%
Q6a. I believe senior managers provide clear direction for the future of the organisation	21	25 29 19	28%	26%	51%	51%
Q6c. I feel that senior managers model the values of my organisation	26	29 17 21	32%	23%	54%	52%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	9 34	31 14 13	43%	56%	66%	61%
Q6g. I feel that senior managers keep employees informed about what's going on	7 29	23 24 17	36%	24%	54%	48%
Q6h. I feel that senior managers listen to employees	7 21	27 22 23	28%	24%	47%	44%











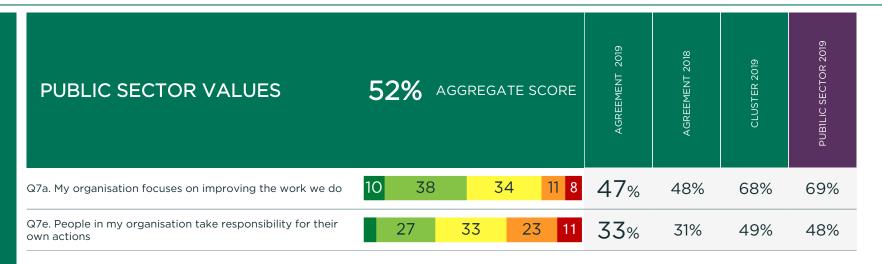


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DIVERSITY & INCLUSION	71%	AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q1b. I am provided with the support I need to do my best at work	14	44   14   18   11	57%	48%	68%	67%
Q5b. My manager listens to what I have to say	35	44 8 7	79%	70%	82%	76%
Q5d. My manager encourages and values employee input	32	46 13	78%	66%	79%	73%
Q6i. Senior managers in my organisation support the career advancement of women	20	35 31 7	55%	55%	69%	61%
Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	23	51 12 7	75%	71%	82%	77%
Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	24	47 13 9 7	71%	68%	79%	76%
Q8c. I am able to speak up and share a different view to my colleagues and manager	17	50 17 8 9	66%	59%	75%	69%
Q8d. How satisfied are you with your ability to access and use flexible working arrangements?  Response scale Very satisfied - Very unsatisfied	30	45 15	75%	65%	72%	59%
Q8e. My manager supports flexible working in my team	37	42 14	79%	69%	77%	63%





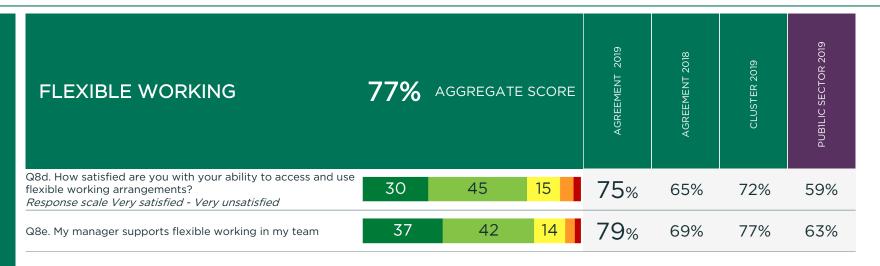


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KEY



Agree





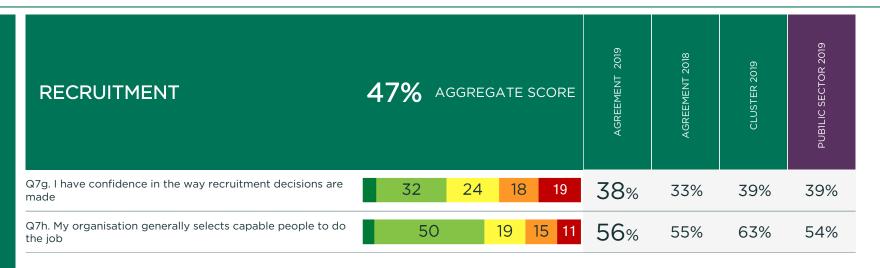


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Results are rounded and may not add up to 100%













# **EXPLORE THE FULL RESULTS**

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

PERFORMANCE FRAMEWORK & DEVELOPMENT	51%	AGGRE	GATE	SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	15	54		<mark>15   11  </mark>	69%	51%	69%	66%
Q3e. My performance is assessed against clear criteria	13	38	28	16	50%	23%	55%	57%
Q3g. I am satisfied with the opportunities available for career development in my organisation	23	24	25	21	30%	25%	45%	51%
Q5g. My manager provides acknowledgement or other recognition for the work I do	30	43		11 10	74%	64%	77%	69%
Q5h. My manager deals appropriately with employees who perform poorly	13 29	9	36	10 12	42%	29%	48%	48%
Q7f. My organisation is committed to developing its employees	33	27	7	21 12	39%	29%	52%	53%











#### **EXPLORE THE FULL RESULTS**

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

WORKPLACE SUPPORT	68% AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	CLUSTER 2019	PUBILIC SECTOR 2019
Q1b. I am provided with the support I need to do my best at work	14   44   14   18   11	57%	48%	68%	67%
Q1f. I am able to keep my work stress at an acceptable level	13 42 19 17 9	55%	51%	64%	61%
Q2c. I receive help and support from other members of my workgroup	47 38 <mark>9</mark>	85%	78%	85%	81%
Q2d. There is good team spirit in my workgroup	35 38 14 8	73%	67%	76%	70%









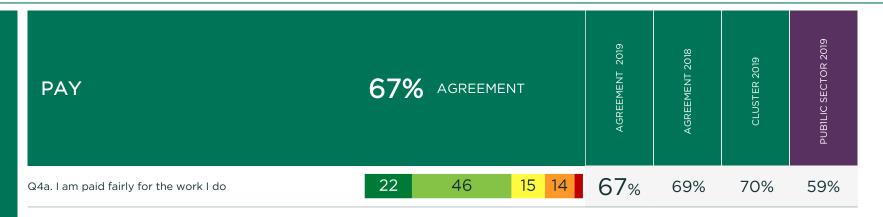


#### **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%



**KEY** 

Strongly agree

Neither Disagre

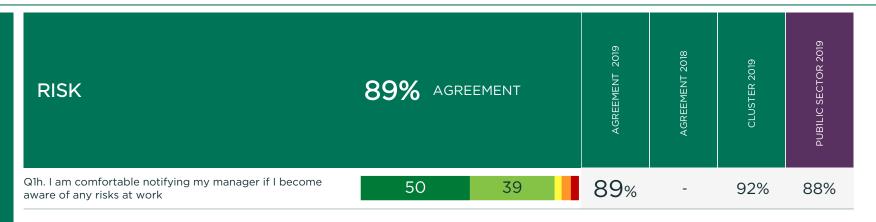


# EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%



KEY

Strongly agree

Agree

Neither Disagre

Strongly disagree

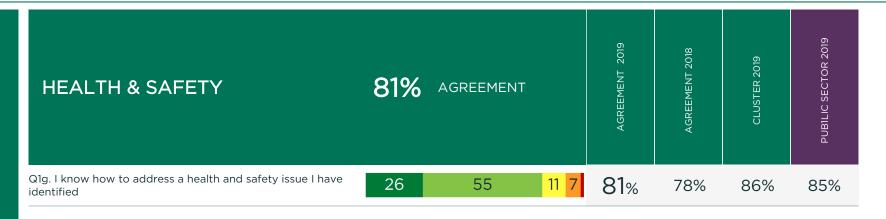


#### **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%











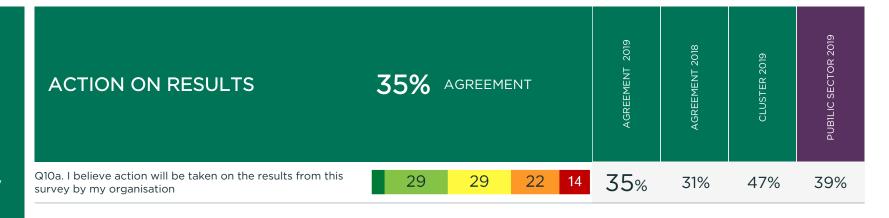


# EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%











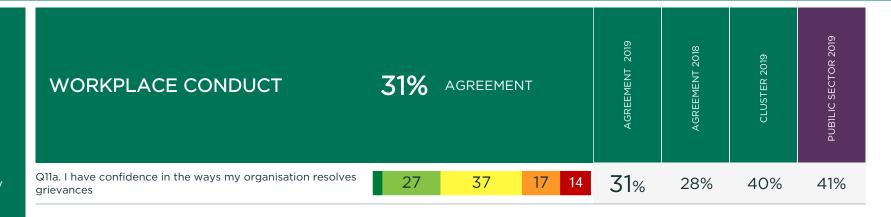


#### **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%













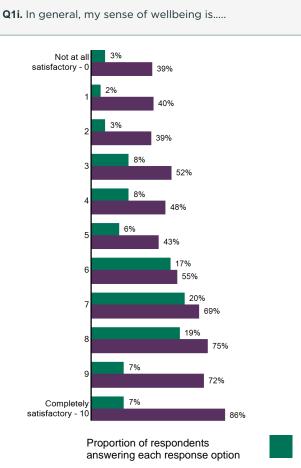
#### WELLBEING AND ENGAGEMENT

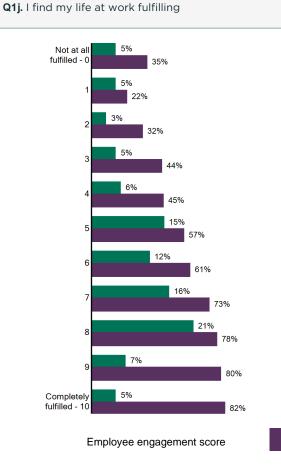
# **EXPLORE THE FULL RESULTS**

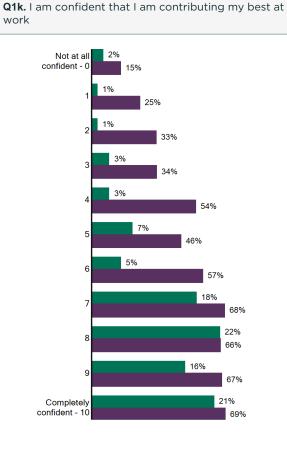
Questions are grouped by topics in this report.

Results are rounded and may not add up to 100%

This compares Wellbeing to Engagement.









# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

PERFORMANCE FRAMEWORK & DEVELOPMENT	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
Q3a. I have a current performance and development plan that sets out my individual objectives				
Yes	77%	39%	73%	71%
No	23%	61%	27%	29%
Q3b. I have informal feedback conversations with my manager				
Yes	77%	60%	81%	76%
No	23%	40%	19%	24%
Q3c. I have scheduled feedback conversations with my manager				
Yes	64%	37%	63%	60%
No	36%	63%	37%	40%



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

MOBILITY	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
<b>Q3h.</b> Are you currently looking, or thinking about looking, for a new role within the NSW Public Sector but outside of your current workplace in order to broaden your experience?				
Yes	50%	52%	43%	41%
No	50%	48%	57%	59%



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

MOBILITY	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
Q3i. Are there barriers preventing you from moving to another role? If so, what are they? (select all that apply)				
Lack of promotion opportunities	54%	49%	38%	28%
Lack of visible opportunities	49%	50%	41%	29%
Lack of support for temporary assignments/secondments	23%	23%	16%	15%
Insufficient training and development	22%	32%	15%	15%
Personal/family considerations	19%	21%	28%	29%
There are no major barriers to my career progression	18%	22%	23%	29%
Lack of required capabilities or experience	16%	19%	13%	11%
Lack of support from my manager/supervisor	15%	23%	11%	13%
The application/recruitment process is too cumbersome or time consuming	14%	15%	23%	22%
Geographic location considerations	13%	18%	29%	25%
Other	10%	12%	9%	9%

<sup>%</sup> are calculated with the number of unique respondents (N = 211 to this question)



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
Q12a. In the last 12 months I have witnessed misconduct/wrongdoing at work				
Yes	29%	29%	22%	27%
No	56%	45%	63%	56%
Don't know	16%	26%	15%	17%
Q12b. If yes to 12a, have you reported the misconduct/wrongdoing you witnessed in the last 12 mont	hs?			
Yes	58%	49%	58%	65%
No	41%	49%	39%	32%
Don't know	2%	3%	4%	4%



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
Q13a. In the last 12 months I have witnessed bullying at work				
Yes	38%	32%	27%	33%
No	54%	58%	64%	57%
Don't know	7%	10%	9%	10%
Q13b. In the last 12 months I have been subjected to bullying at work				
Yes	22%	15%	13%	18%
No	73%	77%	81%	75%
Don't know	4%	8%	6%	7%



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
Q13c. Please indicate the role of the person who has been the source of the most serious bullying you have been subjected to in the last 12 months				
A senior manager	28%	33%	22%	21%
A fellow worker at your level	22%	25%	27%	27%
Prefer not to say	20%	11%	13%	13%
Your immediate manager/supervisor	15%	17%	24%	23%
Other	9%	8%	6%	5%
A subordinate	2%	3%	6%	7%
A client or customer	2%	-	2%	3%
A member of the public other than a client or customer	2%	3%	0%	1%



# **EXPLORE THE FULL RESULTS**

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT		2019	2018	CLUSTER 2019	PUBLIC SECTOR 2019
<b>Q14a.</b> In the last 12 months I have been subjected to physical at work	harm and/or sexual harassment or abuse				
Yes		1%	2%	1%	4%
No		97%	96%	97%	94%
Don't know		1%	2%	1%	2%
<b>Q14b.</b> If yes to 14a, please indicate the role of the person who physical harm and/or sexual harassment or abuse you have be					
A person at work	(r)				
A member of the public	(r)				
Other	(r)				
Prefer not to say	(r)				

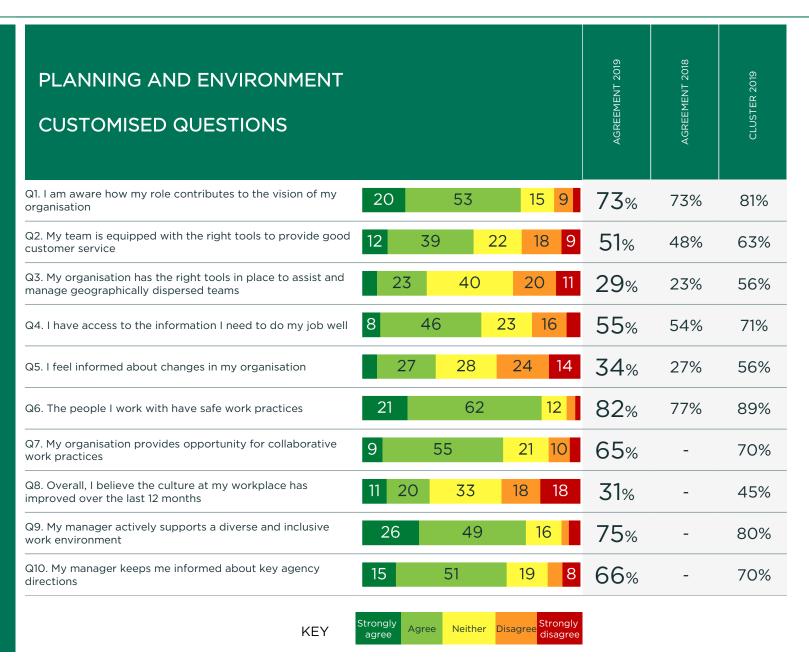
### **ALL QUESTIONS**



## EXPLORE THE FULL RESULTS

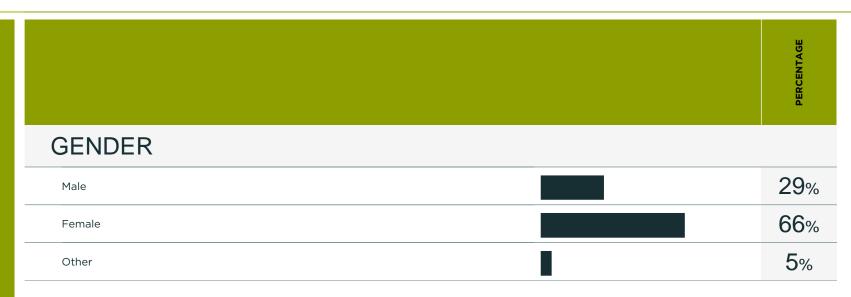
Questions are grouped by topics in this report.

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PERSONAL AND WORK PROFILES





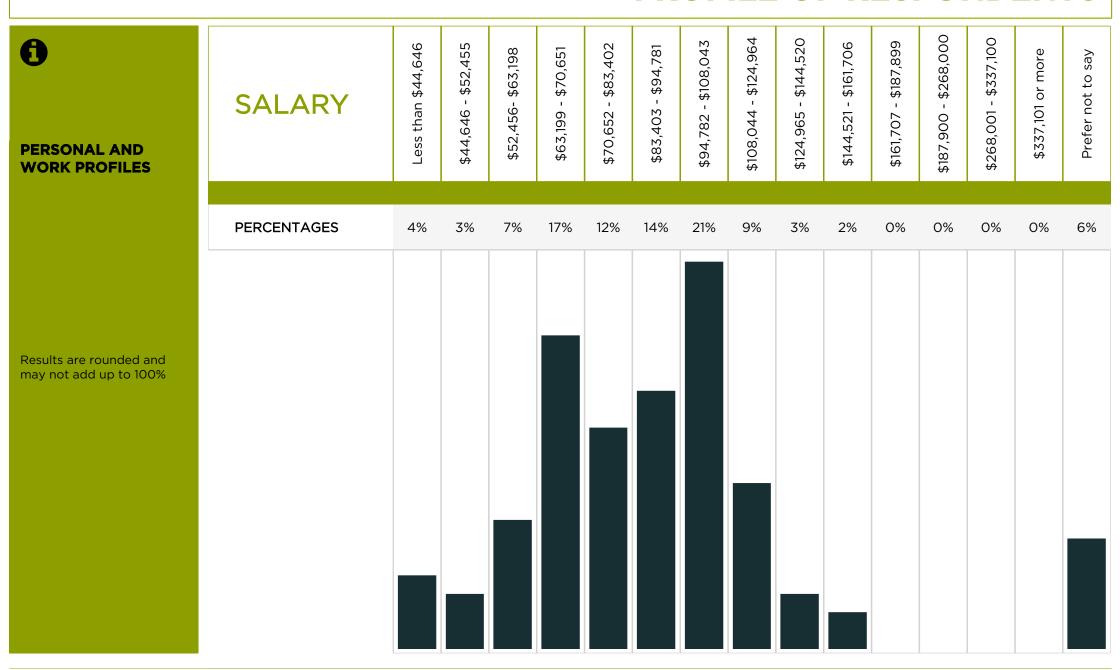
# PERSONAL AND WORK PROFILES

	PERCENTAGE
AGE	
15-19	0%
20-24	6%
25-29	10%
30-34	20%
35-39	11%
40-44	12%
45-49	13%
50-54	12%
55-59	8%
60-64	6%
65+	1%



# PERSONAL AND WORK PROFILES

	PERCENTAGE
TYPE OF WORK	
Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	25%
Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	16%
Administrative support (e.g. executive/personal assistant, receptionist)	4%
Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	13%
Policy	0%
Research	5%
Program and project management support	18%
Legal (including developing and/or reviewing legislation)	0%
Other	19%





## PERSONAL AND WORK PROFILES

	PERCENTAGE
TENURE IN ORGANISATION	
Less than 1 year	13%
1 - 2 years	18%
2 - 5 years	32%
5 - 10 years	10%
10 - 20 years	14%
More than 20 years	14%



# PERSONAL AND WORK PROFILES

Results are rounded and may not add up to 100%

	PERCENTAGE
FLEXIBLE WORKING	
Flexible start and finish times	73%
Working additional hours to make up for time off	26%
Working from different locations	15%
Working from home	14%
None of the above	14%
Part-time work	13%
Working more hours over fewer days	13%

% are calculated with the number of unique respondents (N = 204 to this question)



# PERSONAL AND WORK PROFILES

Results are rounded and may not add up to 100%

	PERCENTAGE
FLEXIBLE WORKING	
Leave without pay	10%
Flexible scheduling for rostered workers	5%
Other	3%
Job sharing	3%
Study leave	1%
Purchasing annual leave	0%

% are calculated with the number of unique respondents (N = 204 to this question)

## **RESULT BY TYPE OF WORK**



### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing,	Other service delivery work (work that does not involve contact with the public, but it is critical to the	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	214	52	34	8	26	0	11	37	0	40
EMPLOYEE ENGAGEMENT	62%	54%	67%	(r)	(r)	(r)	(r)	62%	(r)	62%
ENGAGEMENT WITH WORK	66%	60%	76%	(r)	(r)	(r)	(r)	67%	(r)	60%
SENIOR MANAGERS	31%	20%	36%	(r)	(r)	(r)	(r)	36%	(r)	26%
COMMUNICATION	58%	52%	59%	(r)	(r)	(r)	(r)	62%	(r)	54%
HIGH PERFORMANCE	56%	48%	58%	(r)	(r)	(r)	(r)	60%	(r)	52%
PUBLIC SECTOR VALUES	52%	45%	56%	(r)	(r)	(r)	(r)	55%	(r)	46%
DIVERSITY & INCLUSION	71%	67%	72%	(r)	(r)	(r)	(r)	71%	(r)	66%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY SALARY**



### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Less than \$44,646	\$44,646 - \$52,455	\$52,456- \$63,198	\$63,199 - \$70,651	\$70,652 - \$83,402	\$83,403 - \$94,781	\$94,782 - \$108,043	\$108,044 - \$124,964	\$124,965 - \$144,520	\$144,521 - \$161,706	\$161,707 - \$187,899	\$187,900 - \$268,000	\$268,001 - \$337,100
NUMBER OF RESPONDENTS	214	9	7	15	36	24	30	43	18	6	5	0	1	1
EMPLOYEE ENGAGEMENT	62%	(r)	(r)	(r)	64%	(r)	56%	66%	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)	(r)	59%	(r)	60%	74%	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)	(r)	31%	(r)	26%	33%	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	(r)	(r)	(r)	58%	(r)	50%	56%	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	56%	(r)	(r)	(r)	54%	(r)	50%	56%	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	(r)	(r)	51%	(r)	48%	53%	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	(r)	(r)	70%	(r)	61%	75%	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY SALARY**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	\$337,101 or more	Prefer not to say
NUMBER OF RESPONDENTS	214	0	12
EMPLOYEE ENGAGEMENT	62%	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)
COMMUNICATION	58%	(r)	(r)
HIGH PERFORMANCE	56%	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY TENURE IN ORGANISATION**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	214	26	36	65	21	28	29
EMPLOYEE ENGAGEMENT	62%	(r)	57%	61%	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	63%	59%	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	31%	29%	(r)	(r)	(r)
COMMUNICATION	58%	(r)	59%	57%	(r)	(r)	(r)
HIGH PERFORMANCE	56%	(r)	55%	55%	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	54%	50%	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	75%	69%	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULTS BY TYPES OF FLEXIBLE WORKING**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Flexible start and finish times	Working more hours over fewer days	Working additional hours to make up for time off	Flexible scheduling for rostered workers	Part-time work	Job sharing	Working from different locations	Working from home	Purchasing annual leave	Leave without pay	Study leave	Other	None of the above
NUMBER OF RESPONDENTS	214	148	26	53	11	27	6	30	29	1	21	3	7	28
EMPLOYEE ENGAGEMENT	62%	62%	(r)	64%	(r)	(r)	(r)	62%	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	65%	(r)	65%	(r)	(r)	(r)	73%	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	30%	(r)	40%	(r)	(r)	(r)	30%	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	56%	(r)	62%	(r)	(r)	(r)	55%	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	56%	55%	(r)	59%	(r)	(r)	(r)	55%	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	50%	(r)	57%	(r)	(r)	(r)	50%	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	71%	(r)	76%	(r)	(r)	(r)	74%	(r)	(r)	(r)	(r)	(r)	(r)

<sup>\*</sup>multiple types may be chosen.

KFY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE





#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Sydney East	Sydney West	Sydney - City and Inner South	Sydney - Inner West	Sydney - Baulkham Hills and Hawkesbury	Sydney - North Sydney and Hornsby	Sydney - Outer South West	Sydney - Parramatta	Sydney - Sutherland	Capital Region	Central Coast	Central West	Coffs Harbour - Grafton
NUMBER OF RESPONDENTS	214	186	3	182	2	1	1	1	1	1	0	0	0	0
EMPLOYEE ENGAGEMENT	62%	(r)	(r)	61%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)	31%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	(r)	(r)	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	56%	(r)	(r)	55%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	(r)	51%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	(r)	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

<sup>\*</sup>Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE





#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Far West and Orana	Hunter Valley exc Newcastle	Illawarra	Mid North Coast	Murray	New England and North West	Newcastle and Lake Macquarie	Outside NSW	Richmond - Tweed	Riverina	Southern Highlands and Shoalhaven	Sydney - Blacktown	Sydney - Eastern Suburbs
NUMBER OF RESPONDENTS	214	0	0	0	0	0	0	0	0	0	0	0	0	0
EMPLOYEE ENGAGEMENT	62%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Sydney - Inner South West	Sydney - Northern Beaches	Sydney - Outer West and Blue Mountains	Sydney - Ryde	Sydney - South West
NUMBER OF RESPONDENTS	214	0	0	0	0	0
EMPLOYEE ENGAGEMENT	62%	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	(r)	(r)	(r)	(r)	(r)
	F.00/	(4)	(11)	(4)	(11)	(11)
HIGH PERFORMANCE	56%	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	56%	(r)	(r) (r)	(r)	(r) (r)	(r) (r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY AGE**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement Index is a
weighted score. The
remaining scores are
the average of %
agreement results for all
questions in a topic
group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	15-19	20-24	25-29	30-34	35-39	40-44	45-49	50-54	55-59	60-64	65+
NUMBER OF RESPONDENTS	214	1	13	21	40	23	24	26	24	16	13	2
EMPLOYEE ENGAGEMENT	62%	(r)	(r)	(r)	63%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	66%	(r)	(r)	(r)	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	31%	(r)	(r)	(r)	26%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	58%	(r)	(r)	(r)	63%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	56%	(r)	(r)	(r)	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	52%	(r)	(r)	(r)	53%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	71%	(r)	(r)	(r)	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY GENDER**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement Index is a
weighted score. The
remaining scores are
the average of %
agreement results for all
questions in a topic
group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Museum of Applied Arts and Sciences	Male	Female	Other
NUMBER OF RESPONDENTS	214	60	136	11
EMPLOYEE ENGAGEMENT	62%	65%	62%	(r)
ENGAGEMENT WITH WORK	66%	67%	67%	(r)
SENIOR MANAGERS	31%	39%	29%	(r)
COMMUNICATION	58%	60%	57%	(r)
HIGH PERFORMANCE	56%	57%	57%	(r)
PUBLIC SECTOR VALUES	52%	55%	51%	(r)
DIVERSITY & INCLUSION	71%	73%	69%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **GUIDE TO THIS REPORT**



### **SURVEY TIME FRAME**

This report contains results from the 2019 People Matter Employee Survey which was open from 30 May to 28 June 2019.



### HOW TO READ THIS REPORT

The majority of questions have a 5-point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.





#### **PRIVACY**

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.



### **ROUNDING**

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.



### **MORE DETAILS ABOUT METHODOLOGY**

See the 2018 Main Findings report on the Public Service Commission web site.