



#### AGENCY REPORT

Planning and Environment

Other Agencies and Trusts

# Lord Howe Island Board







Headlines	
Highest and Lowest Questions	
Most and Least Improved Questions 5	
Highest Neutral Scoring Questions	
Taking Action	
Key Drivers of Engagement	
All Questions by Topic 9	
Report Guide	6

#### **HEADLINES**

RESPONSE RATE	EMPLOYEE ENGAGEMENT			•
32%	<b>57%</b> •			QUESTIONS ARE GROUPED INTO
13 OF 41 RESPONDENTS	DIFFERENCE FROM 2018 (67%) DIFFERENCE FROM -18			TOPICS IN THIS REPORT.
RESPONSE RATE 2018: 73%	PARENT*(75%)DIFFERENCE FROM-8PUBLIC SECTOR(66%)			
ENGAGEMENT WITH WORK	SENIOR MANAGERS	COMMUNICATION	HIGH PERFORMANCE	This page compares the aggregate or individual scores for key topics. The individual questions in each group are
72% 🔮	53% 🔮	64% 🔮	61% 🔮	listed in the All Questions section.
DIFFERENCE FROM 2018 -15 (87%)	DIFFERENCE FROM 2018 -13 (66%)	DIFFERENCE FROM 2018 -12 (76%)	DIFFERENCE FROM 2018 -16 (77%)	The Employee Engagement index is weighted. It cannot be
DIFFERENCE FROM -4 PARENT* (76%)	DIFFERENCE FROM -4 PARENT* (57%)	DIFFERENCE FROM -5 PARENT* (69%)	DIFFERENCE FROM -8 PARENT* (69%)	compared to the other scores which are the average of the %
DIFFERENCE FROM -1 PUBLIC SECTOR (73%)	DIFFERENCE FROM +3 PUBLIC SECTOR (50%)	DIFFERENCE FROM +2 PUBLIC SECTOR (62%)	DIFFERENCE FROM -4 PUBLIC SECTOR (65%)	agreement results (strongly agree and agree scores).
PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	FLEXIBLE WORKING SATISFACTION	ACTION ON RESULTS	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees
59% 🔮	68% 🔮	54% 🔮	23% 📀	selecting the wrong work location in the survey
DIFFERENCE FROM 2018 -14 (73%)	DIFFERENCE FROM 2018 -9 (77%)	DIFFERENCE FROM 2018 -15 (69%)	DIFFERENCE FROM 2018 +2 (21%)	*Parent refers to Other Agencies and Trusts
DIFFERENCE FROM -10 PARENT* (68%)	DIFFERENCE FROM -7 PARENT* (75%)	DIFFERENCE FROM -6 PARENT* (60%)	DIFFERENCE FROM -25 PARENT* (48%)	
DIFFERENCE FROM -4 PUBLIC SECTOR (62%)	DIFFERENCE FROM -1 PUBLIC SECTOR (69%)	DIFFERENCE FROM -5 PUBLIC SECTOR (59%)	DIFFERENCE FROM -16 PUBLIC SECTOR (39%)	

# **HIGHEST AND LOWEST QUESTIONS**

+	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018	•	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
1h.	I am comfortable notifying my manager if I become aware of any risks at work	100%	-	7e.	People in my organisation take responsibility for their own actions	23%	52%
1a.	I understand what is expected of me to do well in my role	85%	100%	10a.	I believe action will be taken on the results from this survey by my organisation	23%	21%
1d.	I feel motivated to contribute more than what is normally required at work	77%	80%	7f.	My organisation is committed to developing its employees	31%	55%
1g.	I know how to address a health and safety issue I have identified	77%	97%	7g.	I have confidence in the way recruitment decisions are made	31%	66%
5a.	My manager encourages people in my workgroup to keep improving the work they do	77%	83%	3e.	My performance is assessed against clear criteria	38%	57%
5b.	My manager listens to what I have to say	77%	90%	4a.	I am paid fairly for the work I do	38%	53%
2e.	People in my workgroup treat each other with respect	77%	73%	6e.	Senior managers promote collaboration between my organisation and other organisations we work with	38%	72%
6i.	Senior managers in my organisation support the career advancement of women	77%	76%	6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	46%	66%
8c.	I am able to speak up and share a different view to my colleagues and manager	77%	83%	6g.	I feel that senior managers keep employees informed about what's going on	46%	83%
8e.	My manager supports flexible working in my team	69%	69%	6d.	Senior managers encourage innovation by employees	46%	55%

#### YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

**£** 

The highest and lowest scoring agreement questions based on respondents who have selected 'Strongly agree' and 'Agree'.

# **MOST AND LEAST IMPROVED QUESTIONS**

¢	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018	•	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
7m.	My organisation inspires me to do the best in my job	62%	57%	6g.	I feel that senior managers keep employees informed about what's going on	46%	83%
6a.	I believe senior managers provide clear direction for the future of the organisation	69%	66%	7g.	I have confidence in the way recruitment decisions are made	31%	66%
6b.	I feel that senior managers effectively lead and manage change	69%	66%	6e.	Senior managers promote collaboration between my organisation and other organisations we work with	38%	72%
2e.	People in my workgroup treat each other with respect	77%	73%	1b.	I am provided with the support I need to do my best at work	46%	76%
10a.	I believe action will be taken on the results from this survey by my organisation	23%	21%	7e.	People in my organisation take responsibility for their own actions	23%	52%
6i.	Senior managers in my organisation support the career advancement of women	77%	76%	3f.	l have received appropriate training and development to do my job well	54%	80%
				7f.	My organisation is committed to developing its employees	31%	55%
				1c.	My job gives me a feeling of personal accomplishment	69%	93%
				7i.	I would recommend my organisation as a great place to work	46%	69%
				7d.	There is good co-operation between teams across our organisation	54%	76%

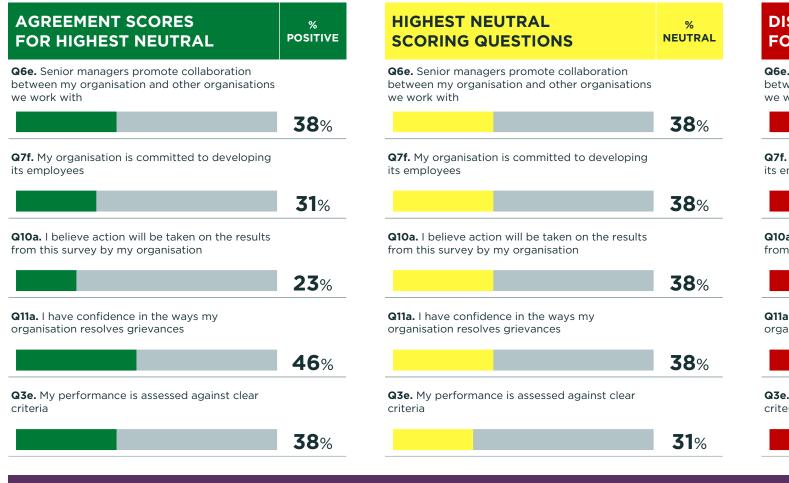
#### YOUR PEOPLE MATTER QUESTION RESULTS AT A

GLANCE

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These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree' and 'Agree'.

### **HIGHEST NEUTRAL SCORING QUESTIONS**



#### DISAGREEMENT SCORES FOR HIGHEST NEUTRAL

% NEGATIVE

**Q6e.** Senior managers promote collaboration between my organisation and other organisations we work with

23%

**Q7f.** My organisation is committed to developing its employees

**Q10a.** I believe action will be taken on the results from this survey by my organisation

	38%
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**Q11a.** I have confidence in the ways my organisation resolves grievances

15%

**Q3e.** My performance is assessed against clear criteria

#### 31%

#### FIND YOUR HIGHEST NEUTRAL SCORES

Results are rounded and may not add up to 100%

POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. (AREAS OF POTENTIAL) - WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

**1** 

THESE ARE YOUR HIGHEST NEUTRAL SCORING QUESTIONS

#### **TAKING ACTION**

#### 9

#### WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.

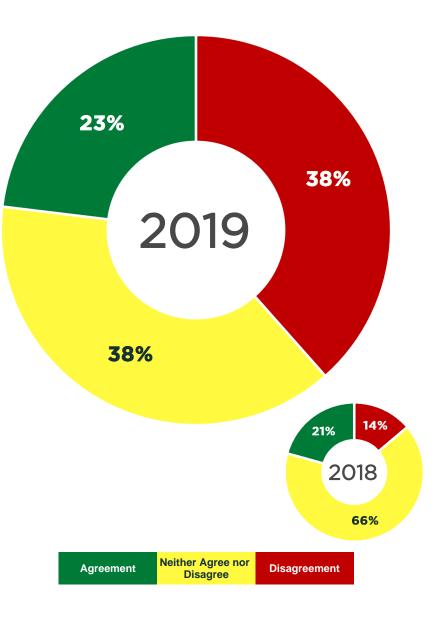
Results are rounded and may not add up to 100%



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

**39% 47% 21%** sector cluster 2018



## **KEY DRIVERS OF ENGAGEMENT**

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

*Parent r	efers to	Other	Agencies	and	Trusts

RAN		% AGREEMENT 2019	% AGREEMENT 2018	% AGREEMENT PARENT	% AGREEMENT PUBLIC SECTOR
1	<b>Q7a.</b> My organisation focuses on improving the work we do	<b>62</b> %	83%	74%	69%
2	<b>Q7b.</b> My organisation is making the necessary improvements to meet our future challenges	<b>54</b> %	69%	63%	57%
3	<b>Q6b.</b> I feel that senior managers effectively lead and manage change	<b>69</b> %	66%	53%	47%
4	<b>Q6h.</b> I feel that senior managers listen to employees	<b>54</b> %	66%	51%	44%
5	<b>Q6c.</b> I feel that senior managers model the values of my organisation	<b>54</b> %	66%	61%	52%
6	<b>Q6a.</b> I believe senior managers provide clear direction for the future of the organisation	<b>69</b> %	66%	59%	51%

<sup>•</sup> 

EXPLORE THE FULL RESULTS	EMPLOYEE ENGAGEMENT	<b>57%</b> AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q7i. I would recommend my organisation as a great place to work	15     31     31     15     8	46%	69%	75%	68%	62%
	Q7j. I am proud to tell others I work for my organisation	<b>31</b> 38 <mark>8 8 15</mark>	69%	72%	87%	76%	70%
	Q7k. I feel a strong personal attachment to my organisation	<b>8</b> 38 23 8 23	46%	55%	78%	69%	64%
Results show the proportion of respondents	Q7I. My organisation motivates me to help it achieve its objectives	8 46 <mark>15 15 15</mark>	54%	72%	69%	60%	56%
answering positively (Strongly Agree and Agree), negatively	Q7m. My organisation inspires me to do the best in my job	15 46 <mark>8 23 8</mark>	62%	57%	68%	60%	56%
(Strongly Disagree and							

Results are rounded and may not add up to 100%

Disagree) and those who

are neutral.

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	72%	AGGREGA	TE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q1c. My job gives me a feeling of personal accomplishment	23	46	<mark>15</mark> 88	69%	93%	78%	76%	76%
	Q1d. I feel motivated to contribute more than what is normally required at work	38	38	<mark>8</mark> 88	77%	80%	78%	75%	72%
	Q1e. I am satisfied with my job	23	46	8 15 8	69%	87%	73%	70%	69%
Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.									
Results are rounded and may not add up to 100%									
		Strongly		Strongly					

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	SENIOR MANAGERS	<b>53%</b> AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	<b>31</b> 38 <mark>8 8</mark> 15	69%	66%	59%	51%	51%
	Q6b. I feel that senior managers effectively lead and manage change	<b>31</b> 38 <mark>8 8 15</mark>	69%	66%	53%	46%	47%
	Q6c. I feel that senior managers model the values of my organisation	31         23         15         23         8	54%	66%	61%	54%	52%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	<b>15</b> 31 <u>31</u> 8 15	46%	55%	58%	51%	51%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	23 15 38 15 8	38%	72%	58%	56%	53%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	<b>23</b> 23 23 15 15	46%	66%	71%	66%	61%
	Q6g. I feel that senior managers keep employees informed about what's going on	<b>15</b> 31 23 23 8	46%	83%	58%	54%	48%
Results are rounded and may not add up to 100%	Q6h. I feel that senior managers listen to employees	<b>3</b> 1 23 23 8 15	54%	66%	51%	47%	44%
	Q7c. I feel that change is managed well in my organisation	8 46 <mark>15 15 15</mark>	54%	54%	47%	35%	42%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	64%	AGGREGAT	TE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q5c. My manager communicates effectively with me	38	31	23 8	69%	79%	77%	76%	72%
	Q5d. My manager encourages and values employee input	38	31	15 8 8	69%	76%	82%	79%	73%
	Q5e. My manager involves my workgroup in decisions about our work	31	38	23 8	69%	69%	72%	72%	68%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	15 3	31 23	23 8	46%	83%	58%	54%	48%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	31	23 23	<mark>3 8</mark> 15	54%	66%	51%	47%	44%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	23	54	23	77%	83%	75%	75%	69%

Results are rounded and may not add up to 100%



EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	61%	AGGRE	GATE S	SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q1a. I understand what is expected of me to do well in my role	31	5	4	15	85%	100%	91%	87%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	15	54		23 8	69%	77%	79%	82%	79%
	Q3f. I have received appropriate training and development to do my job well	23	31	15	23 8	54%	80%	62%	62%	66%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	23	54		15 8	77%	83%	79%	79%	75%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	38	31	1	5 15	69%	69%	76%	73%	69%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	15	31	31	8 15	46%	55%	58%	51%	51%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	23	15 3	8	15 8	38%	72%	58%	56%	53%
Results are rounded and may not add up to 100%	Q7a. My organisation focuses on improving the work we do	8	54	15	15 8	62%	83%	74%	68%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges	8	46	15	23 8	54%	69%	63%	55%	57%

KEY

Strongly agree

Agree

Neither Disagree Strongly disagree

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	2		

EXPLORE THE FULL	
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	HIGH PERFORMANCE	61%	AGGRE	GATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
У	Q7d. There is good co-operation between teams across our organisation	8 4	46	23 8 15	54%	76%	47%	49%	50%
	Q7h. My organisation generally selects capable people to do the job	(	62	15 8 15	62%	79%	66%	63%	54%

	ongly gree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	<b>59%</b> Aggregate score	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	<b>3</b> 8 23 <mark>8 3</mark> 1	62%	77%	88%	89%	86%
	Q2e. People in my workgroup treat each other with respect	15 62 <u>15</u> 8	77%	73%	76%	82%	75%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	<b>23</b> 54 15 8	77%	83%	79%	79%	75%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	<b>38</b> 38 15 8	77%	90%	85%	82%	76%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	<b>31</b> 38 <mark>8 8 15</mark>	69%	66%	59%	51%	51%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	<b>31</b> 23 15 23 8	54%	66%	61%	54%	52%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	<b>23</b> 23 23 15 15	46%	66%	71%	66%	61%
Results are rounded and may not add up to 100%	Q6g. I feel that senior managers keep employees informed about what's going on	15 31 23 23 8	46%	83%	58%	54%	48%
	Q6h. I feel that senior managers listen to employees	<b>31</b> 23 23 8 15	54%	66%	51%	47%	44%

KEY

Neither Disagree Strongly disagree Strongly agree Agree

EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	59%	AGG	REGATES	SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q7a. My organisation focuses on improving the work we do	8	54	15	15 8	62%	83%	74%	68%	69%
	Q7e. People in my organisation take responsibility for their own actions	8 15	23	31	23	23%	52%	50%	49%	48%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL	
RESULTS	

Questions are grouped by topics in this report.

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

.L	DIVERSITY & INCLUSION	68%	AGGREG.	ATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
by	Q1b. I am provided with the support I need to do my best at work	15 31	8	31 15	46%	76%	66%	68%	67%
	Q5b. My manager listens to what I have to say	38	38	<mark>15</mark> 8	77%	90%	85%	82%	76%
	Q5d. My manager encourages and values employee input	38	31	15 8 8	69%	76%	82%	79%	73%
ents	Q6i. Senior managers in my organisation support the career advancement of women	31	46	<mark>15</mark> 8	77%	76%	71%	69%	61%
	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	31	38	8 23	69%	79%	85%	82%	77%
סו	Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	31	38	15 15	69%	72%	83%	79%	76%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	23	54	23	77%	83%	75%	75%	69%
d %	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	23	31	31 15	54%	69%	60%	72%	59%
	Q8e. My manager supports flexible working in my team	15	54	23 8	69%	69%	68%	77%	63%

KEY

Strongly agree

Agree Neither Disagree

e Strongly disagree

EXPLORE THE FULL RESULTS	FLEXIBLE WORKING	62%	AGGRE	GATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	23	31	31 15	54%	69%	60%	72%	59%
	Q8e. My manager supports flexible working in my team	15	54	23 8	69%	69%	68%	77%	63%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE	THE FULL
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	RECRUITMENT	<b>46%</b> A	GGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
У	Q7g. I have confidence in the way recruitment decisions are made	8 23	<u>31</u> 15 23	31%	66%	45%	39%	39%
	Q7h. My organisation generally selects capable people to do the job	62	<mark>15</mark> 815	62%	79%	66%	63%	54%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	47% AGGRE	GATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	23 38	23 15	62%	70%	68%	69%	66%
	Q3e. My performance is assessed against clear criteria	15 23 3	1 31	38%	57%	57%	55%	57%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	15 31 2	23 15 15	46%	57%	44%	45%	51%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	23 38	23 15	62%	71%	76%	77%	69%
answering positively (Strongly Agree and Agree), negatively	Q5h. My manager deals appropriately with employees who perform poorly	<mark>8</mark> 38 <mark>15</mark>	5 31 8	46%	48%	49%	48%	48%
(Strongly Disagree and Disagree) and those who are neutral.	Q7f. My organisation is committed to developing its employees	31 38	15 15	31%	55%	48%	52%	53%

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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are neutral.

56% AGGREGATE SCORE	AGREEMENT 2	AGREEMENT 20	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
5 31 <mark>8 31 15</mark>	46%	76%	66%	68%	67%
38 46 8	46%	67%	62%	64%	61%
31 31 23 15	62%	77%	82%	85%	81%
<b>23</b> 46 <mark>15</mark> 8 8	69%	70%	72%	76%	70%
3	31     8     31     15       38     46     8       31     31     23     15	AGGREGATE SCORE       Image: Constraint of the state of	Maggregate score       Maggregate score       Maggregate score       Maggregate score       Maggregate score         31       8       31       15       46%       76%         38       46       8       46%       67%         31       31       23       15       62%       77%	31     8     31     15     46%     76%     66%       38     46     8     46%     67%     62%       31     31     23     15     62%     77%     82%	Maggregate score       Mageregate score <th< th=""></th<>

Results are rounded and may not add up to 100%

(Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

FULL	ΡΑΥ	<b>38%</b> AGREEMENT	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
uped by rt.	Q4a. I am paid fairly for the work I do	8 31 <u>23</u> 15 <u>23</u>	38%	53%	57%	70%	59%

Strongl agree	Agree	Neither	Disagree	Strongly disagree
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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

E FULL	RISK	100% agreement	AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
ouped by	Q1h. I am comfortable notifying my manager if I become aware of any risks at work	54 46	100%	-	94%	92%	88%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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<b>EXPLORE TH</b>	E FULL
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

-L	HEALTH & SAFETY	77% AGREEMENT		AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
by	Q1g. I know how to address a health and safety issue I have identified	23 54	15 8	77%	97%	88%	86%	85%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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	EXPLORE THE FULL RESULTS	ACTION ON RESULTS	23%	AGREEN	1ENT		AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
Questions are grouped by topics in this report. Q10a. I believe action will be taken on the results from this survey by my organisation 23 38 23 15 23% 21% 48% 47% 39%	Questions are grouped by		23	38	23	15	23%	21%	48%	47%	39%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%



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EXPLORE	THE FULL
RESULTS	

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Results are rounded and may not add up to 100%

L	WORKPLACE CONDUCT	<b>46%</b> AGI	REEMENT		AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019	PUBILIC SECTOR 2019
by	Q11a. I have confidence in the ways my organisation resolves grievances	15 31	38	88	46%	55%	47%	40%	41%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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#### WELLBEING AND ENGAGEMENT

## EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results are rounded and may not add up to 100%

This compares Wellbeing to Engagement.



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EXPLORE THE FULL	
RESULTS	

Questions are grouped by topics in this report.

PERFORMANCE FRAMEW DEVELOPMENT	ORK &	2019	2018	PARENT 2019	PUBLIC SECTOR 2019
Q3a. I have a current performance and developr	ment plan that sets out my individual objectives				
Yes		38%	67%	66%	71%
No		62%	33%	34%	29%
<b>Q3b.</b> I have informal feedback conversations wit	th my manager				
Yes		85%	90%	81%	76%
No		15%	10%	19%	24%
<b>Q3c.</b> I have scheduled feedback conversations v	with my manager				
Yes		38%	53%	58%	60%
No		62%	47%	42%	40%

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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

MOBILITY		2019	2018	PARENT 2019	PUBLIC SECTOR 2019
<b>Q3h.</b> Are you currently looking, or thinking about but outside of your current workplace in order to	looking, for a new role within the NSW Public Sector broaden your experience?				
Yes		8%	33%	32%	41%
No		92%	67%	68%	59%

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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results are rounded and may not add up to 100%

MOBILITY Q3i. Are there barriers preventing you from moving to another role? If so, what are they? (select all that	2019	2018	PARENT 2019	PUBLIC SECTOR 2019
apply)				
Lack of visible opportunities	55%	34%	41%	29%
Geographic location considerations	45%	45%	21%	25%
Lack of promotion opportunities	36%	31%	40%	28%
There are no major barriers to my career progression	27%	31%	24%	29%
Insufficient training and development	27%	14%	18%	15%
Lack of support from my manager/supervisor	18%	14%	10%	13%
Lack of support for temporary assignments/secondments	18%	-	13%	15%
Personal/family considerations	9%	24%	23%	29%
Lack of required capabilities or experience	0%	10%	13%	11%
The application/recruitment process is too cumbersome or time consuming	0%	3%	15%	22%
Other	0%	7%	9%	9%

% are calculated with the number of unique respondents (N = 11 to this question)

#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

UNACCEPTABLE CON	DUCT		2019	2018	PARENT 2019	PUBLIC SECTOR 2019
Q12a. In the last 12 months I have witness	ed misconduct/wrongdoing at work					
Yes			31%	43%	22%	27%
No			69%	43%	61%	56%
Don't know			0%	14%	17%	17%
Q12b. If yes to 12a, have you reported the	misconduct/wrongdoing you witnessed in the	e last 12 months?				
Yes	(r)					
No	(r)					
Don't know	(r)					

#### EXPLORE THE FULL RESULTS

Questions are grouped
by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	PARENT 2019	PUBLIC SECTOR 2019
Q13a. In the last 12 months I have witnessed bullying at work				
Yes	31%	38%	27%	33%
No	69%	55%	65%	57%
Don't know	0%	7%	8%	10%
Q13b. In the last 12 months I have been subjected to bullying at work				
Yes	15%	17%	12%	18%
No	85%	79%	83%	75%
Don't know	0%	3%	5%	7%

#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

	2019	2018	PARENT 2019	PUBLIC SECTOR 2019
purce of the most serious bullying you				
(r)				
	(r)         (	ource of the most serious bullying you   (r)   (r)   (r)   (r)   (r)   (r)   (r)   (r)   (r)   (r)	ource of the most serious bullying you   (r)   (r)	ource of the most serious bullying you   (r)   (r)   (r)   (r)   (r)   (r)   (r)   (r)   (r)

#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

	СТ	2019	2018	PARENT 2019	PUBLIC SECTOR 2019
<b>Q14a.</b> In the last 12 months I have been subjected at work	red to physical harm and/or sexual harassment or abuse				
Yes		0%	-	2%	4%
No		100%	100%	97%	94%
Don't know		0%	-	2%	2%
	he person who has been the source of the most serious use you have been subjected to in the last 12 months				
A person at work	(r)				
A member of the public	(r)				
Other	(r)				
Prefer not to say	(r)				

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#### **EXPLORE THE FULL** RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

PLANNING AND ENVIRONMENT CUSTOMISED QUESTIONS		AGREEMENT 2019	AGREEMENT 2018	PARENT 2019	CLUSTER 2019
Q1. I am aware how my role contributes to the vision of my organisation	46 15 15	69%	79%	85%	81%
Q2. My team is equipped with the right tools to provide good 8 38 customer service	23 23 8	46%	79%	63%	63%
Q3. My organisation has the right tools in place to assist and manage geographically dispersed teams	23 23 8	46%	68%	55%	569
Q4. I have access to the information I need to do my job well 8 38	23 15 15	46%	82%	73%	719
Q5. I feel informed about changes in my organisation	5 <mark>23 8</mark> 15	54%	71%	61%	56%
Q6. The people I work with have safe work practices 54	<mark>15 23</mark> 8	54%	82%	88%	89%
Q7. My organisation provides opportunity for collaborative 31	38 23 8	31%	-	66%	70%
Q8. Overall, I believe the culture at my workplace has improved over the last 12 months	46 15 15	23%	-	47%	45%
Q9. My manager actively supports a diverse and inclusive work environment	62 <mark>23</mark> 8	69%	-	81%	809
Q10. My manager keeps me informed about key agency directions	4 <u>15</u> 15 8	62%	-	68%	70%

## **GUIDE TO THIS REPORT**

#### SURVEY TIME FRAME

This report contains results from the 2019 People Matter Employee Survey which was open from 30 May to 28 June 2019.

#### HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreem	Agreement		Disa	greement

#### i PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

#### i ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

#### **1** MORE DETAILS ABOUT METHODOLOGY

See the 2018 Main Findings report on the Public Service Commission web site.