



AGENCY REPORT Office of the Director of Public Prosecutions







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HEADLINES

RESPONSE RATE	EMPLOYEE ENGAGEMENT			i
48% 422 OF 878 RESPONDENTS RESPONSE RATE 2018: 32%	67% •• DIFFERENCE FROM 2018 •• 6 (60%) DIFFERENCE FROM •• 1 PUBLIC SECTOR •• 6 (66%)			QUESTIONS ARE GROUPED INTO TOPICS IN THIS REPORT.
ENGAGEMENT WITH WORK	SENIOR MANAGERS	COMMUNICATION	HIGH PERFORMANCE	This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions
77% 📀	37% 💿	56% 📀	60% 📀	section.
DIFFERENCE FROM 2018 +5 (72%) DIFFERENCE FROM +4 PUBLIC SECTOR (73%)	DIFFERENCE FROM 2018 +4 (33%) DIFFERENCE FROM -13 PUBLIC SECTOR (50%)	DIFFERENCE FROM 2018 +6 (50%) DIFFERENCE FROM -6 PUBLIC SECTOR (62%)	DIFFERENCE FROM 2018 +6 (54%) DIFFERENCE FROM -5 PUBLIC SECTOR (65%)	The Employee Engagement index is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).
PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	FLEXIBLE WORKING SATISFACTION	ACTION ON RESULTS	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees
56% 📀	68% 📀	67% 📀	26% 📀	selecting the wrong work location in the survey
DIFFERENCE FROM 2018 (52%) DIFFERENCE FROM -6 PUBLIC SECTOR (62%)	DIFFERENCE FROM 2018 +8 (60%) DIFFERENCE FROM -1 PUBLIC SECTOR (69%)	DIFFERENCE FROM 2018 +7 (60%) DIFFERENCE FROM +8 PUBLIC SECTOR (59%)	DIFFERENCE FROM 2018 +4 (22%) DIFFERENCE FROM -13 PUBLIC SECTOR (39%)	

HIGHEST AND LOWEST QUESTIONS

•	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018	0	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
1a.	l understand what is expected of me to do well in my role	91%	83%	10a.	I believe action will be taken on the results from this survey by my organisation	26%	22%
2a.	My workgroup strives to achieve customer/client satisfaction	84%	81%	6h.	I feel that senior managers listen to employees	28%	23%
2c.	I receive help and support from other members of my workgroup	82%	79%	11a.	I have confidence in the ways my organisation resolves grievances	30%	21%
1c.	My job gives me a feeling of personal accomplishment	82%	77%	6d.	Senior managers encourage innovation by employees	30%	28%
1h.	I am comfortable notifying my manager if I become aware of any risks at work	81%	-	7g.	I have confidence in the way recruitment decisions are made	31%	23%
2e.	People in my workgroup treat each other with respect	80%	79%	6g.	I feel that senior managers keep employees informed about what's going on	32%	30%
7j.	I am proud to tell others I work for my organisation	79%	69%	7c.	I feel that change is managed well in my organisation	37%	23%
5b.	My manager listens to what I have to say	78%	70%	6b.	I feel that senior managers effectively lead and manage change	37%	29%
1d.	I feel motivated to contribute more than what is normally required at work	77%	74%	5h.	My manager deals appropriately with employees who perform poorly	39%	27%
8e.	My manager supports flexible working in my team	76%	68%	6a.	I believe senior managers provide clear direction for the future of the organisation	39%	34%

YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

(f)

The highest and lowest scoring agreement questions based on respondents who have selected 'Strongly agree' and 'Agree'.

MOST AND LEAST IMPROVED QUESTIONS

ŧ	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018	•	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2019	AGREEMENT 2018
1b.	I am provided with the support I need to do my best at work	59%	45%	6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	47%	49%
7c.	I feel that change is managed well in my organisation	37%	23%	6e.	Senior managers promote collaboration between my organisation and other organisations we work with	40%	41%
5a.	My manager encourages people in my workgroup to keep improving the work they do	74%	60%				
8b.	Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	74%	61%				
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	62%	49%				
7f.	My organisation is committed to developing its employees	49%	37%				
5h.	My manager deals appropriately with employees who perform poorly	39%	27%				
5g.	My manager provides acknowledgement or other recognition for the work I do	70%	58%				
71.	My organisation motivates me to help it achieve its objectives	55%	44%				
7d.	There is good co-operation between teams across our organisation	44%	33%				

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YOUR PEOPLE

RESULTS AT A

GLANCE

and 'Agree'.

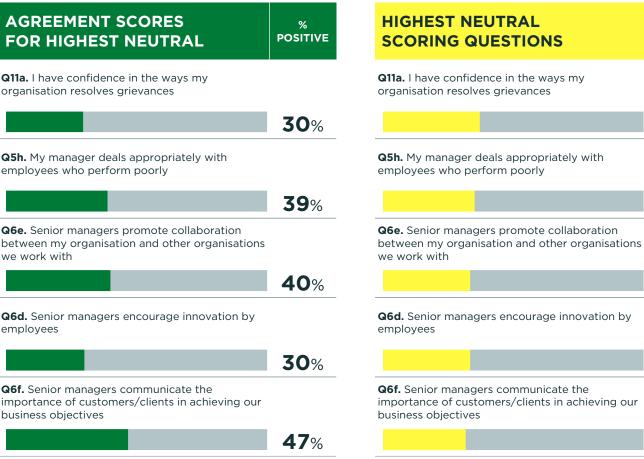
MATTER QUESTION

These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree'

HIGHEST NEUTRAL SCORING QUESTIONS

%

NEUTRAL



Q11a. I have confidence in the ways my organisation resolves grievances 37% **Q5h.** My manager deals appropriately with employees who perform poorly 35% **Q6e.** Senior managers promote collaboration between my organisation and other organisations we work with 33% **Q6d.** Senior managers encourage innovation by employees 33% **Q6f.** Senior managers communicate the importance of customers/clients in achieving our business objectives

DISAGREEMENT SCORES

FOR HIGHEST NEUTRAL

			21 %

FIND YOUR HIGHEST NEUTRAL SCORES

Results are rounded and may not add up to 100%

THESE ARE YOUR HIGHEST NEUTRAL SCORING QUESTIONS

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS) - WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES.

32%

(AREAS OF POTENTIAL)

- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

1

%

NEGATIVE

33%

26%

27%

37%

RESPONDENT PROFILE

This data shows the proportion of people who completed the survey.

Survey responses: 422

Gender	Survey %
Male	30
Female	69
Other	1
Age	Survey %
15 - 34 years	42
35 - 54 years	50
55+ years	9
LOTE spoken at home	Survey %
Yes	12
No	84
Prefer not to say	4
Aboriginal and/or Torres Strait Islanders	Survey %
Aboriginal and/or Torres Strait Islanders Yes	Survey % 1
Yes	1
Yes No	1 95
Yes No Prefer not to say	1 95 4
Yes No Prefer not to say Disability	1 95 4 Survey %
Yes No Prefer not to say Disability Yes	1 95 4 Survey % 5
Yes No Prefer not to say Disability Yes No	1 95 4 Survey % 5 92
Yes No Prefer not to say Disability Yes No Prefer not to say	1 95 4 Survey % 5 92 3
Yes No Prefer not to say Disability Yes No Prefer not to say LGBTI	1 95 4 Survey % 5 92 3 Survey %

Employment Status	Survey %
Senior Executive (ongoing/permanent or term)	3
Ongoing/Permanent (other than senior executive)	57
Temporary (including temporary teachers and graduates)	26
Casual	0
Contract – Non Executive	12
Labour hire (staff employed by an external supplier - eg. recruitment agency, generally for a limited term)	0
Other	0
Don't know	1
Manager of managers	Survey %
Yes	7
No	93
Supervisors	Survey %
Yes	24
No	76
Working arrangement	Survey %
Full-time	90

Type of work	Survey %
Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	6
Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	1
Administrative support (e.g. executive/personal assistant, receptionist)	13
Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	8
Policy	0
Research	0
Program and project management support	0
Legal (including developing and/or reviewing legislation)	69
Other	2
Organisation Tenure	Survey %
Organisation Tenure Less than 1 year	Survey % 16
•	•
Less than 1 year	16
Less than 1 year 1 - 2 years	16 8
Less than 1 year 1 - 2 years 2 - 5 years	16 8 26
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years	16 8 26 19
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years	16 8 26 19 21 11
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years Salary	16 8 26 19 21 11 Survey %
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years Salary \$83,402 and below	16 8 26 19 21 11 Survey % 24
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years Salary \$83,402 and below \$83,403 - \$108,043	16 8 26 19 21 11 Survey % 24 24
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years Salary \$83,402 and below \$83,403 - \$108,043 \$108,044 - \$144,520	16 8 26 19 21 11 Survey % 24 24 24 34
Less than 1 year 1 - 2 years 2 - 5 years 5 - 10 years 10 - 20 years More than 20 years Salary \$83,402 and below \$83,403 - \$108,043	16 8 26 19 21 11 Survey % 24 24

Results are rounded and may not add up to 100%

TAKING ACTION

WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.

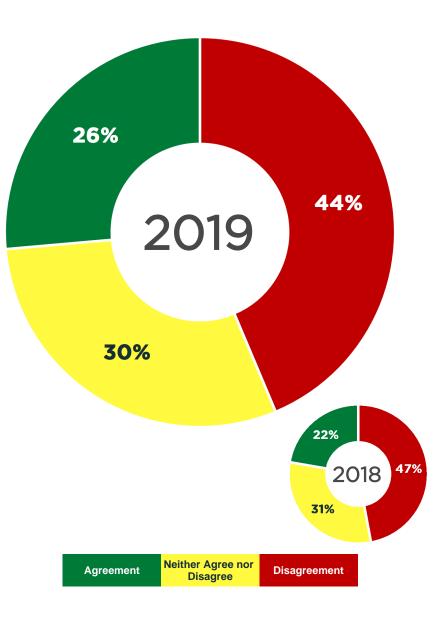
Results are rounded and may not add up to 100%



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

39% 0% 22% sector cluster 2018



KEY DRIVERS OF ENGAGEMENT

1

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

RA	NK	% AGREEMENT 2019	% AGREEMENT 2018	% AGREEMENT PUBLIC SECTOR
1	Q7f. My organisation is committed to developing its employees	49 %	37%	53%
2	Q7a. My organisation focuses on improving the work we do	68 %	67%	69%
3	Q7g. I have confidence in the way recruitment decisions are made	31%	23%	39%
4	Q7h. My organisation generally selects capable people to do the job	55%	48%	54%
5	Q6c. I feel that senior managers model the values of my organisation	42 %	37%	52%
6	Q7e. People in my organisation take responsibility for their own actions	45 %	35%	48%

BUSINESS UNIT COMPARISON

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COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Office of the Director of Public Prosecutions

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Significant differences have been highlighted to demonstrate best practice and areas that require attention.

	Office of the Director of Public Prosecutions	Corporate Services	Crown Prosecutors	Directors Chambers	Solicitors Office
NUMBER OF RESPONDENTS	422	40	28	14	340
EMPLOYEE ENGAGEMENT	67%	67%	64%	79%	66%
ENGAGEMENT WITH WORK	77%	70%	83%	93%	76%
SENIOR MANAGERS	37%	36%	31%	71%	36%
COMMUNICATION	56%	65%	51%	82%	54%
HIGH PERFORMANCE	60%	61%	53%	83%	59%
PUBLIC SECTOR VALUES	56%	58%	48%	82%	56%
DIVERSITY & INCLUSION	68%	81%	57%	88%	67%

KEY

AT LEAST 5 PERCENTAGE POINTS A GREATER THAN REPORT SCORE L

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 10 RESPONDENTS

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	EMPLOYEE ENGAGEMENT	67%	AGGREG	GATE SCOF	۶E	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
/	Q7i. I would recommend my organisation as a great place to work	17	44	24 9		61%	52%	62%
	Q7j. I am proud to tell others I work for my organisation	27	52	16	I	79%	69%	70%
	Q7k. I feel a strong personal attachment to my organisation	26	43	21	7	69%	63%	64%
s	Q7I. My organisation motivates me to help it achieve its objectives	17	39	26 13		55%	44%	56%
	Q7m. My organisation inspires me to do the best in my job	17	38	26 13		55%	44%	56%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	77%	AGGREGATI	E SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q1c. My job gives me a feeling of personal accomplishment	32	49	11	82%	77%	76%
	Q1d. I feel motivated to contribute more than what is normally required at work	35	43	13 9	77%	74%	72%
	Q1e. I am satisfied with my job	21	50	13 13	71%	64%	69%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	SENIOR MANAGERS	37% AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	10 29 <u>28 22</u> 11	39%	34%	51%
	Q6b. I feel that senior managers effectively lead and manage change	10 27 27 23 13	37%	29%	47%
	Q6c. I feel that senior managers model the values of my organisation	13 29 28 18 12	42%	37%	52%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	7 23 33 25 12	30%	28%	51%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	9 31 33 18 8	40%	41%	53%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	10 37 <u>32</u> 16	47%	49%	61%
	Q6g. I feel that senior managers keep employees informed about what's going on	7 25 24 26 18	32%	30%	48%
Results are rounded and may not add up to 100%	Q6h. I feel that senior managers listen to employees	8 20 27 24 20	28%	23%	44%
	Q7c. I feel that change is managed well in my organisation	30 24 25 14	37%	23%	42%

KEY

Strongly agree

Agree

Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	56%	AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q5c. My manager communicates effectively with me	32	40 <mark>12 11</mark>	73%	67%	72%
	Q5d. My manager encourages and values employee input	34	39 <mark>12</mark> 9	73%	62%	73%
	Q5e. My manager involves my workgroup in decisions about our work	27	36 <mark>16 14</mark> 7	62%	54%	68%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	7 25	24 26 18	32%	30%	48%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	8 20	27 24 20	28%	23%	44%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	18	49 16 11	67%	62%	69%

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	60%	AGGRE	GATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q1a. I understand what is expected of me to do well in my role	35		56	91%	83%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	26	48	13 11	74%	69%	79%
	Q3f. I have received appropriate training and development to do my job well	13	44	21 15	57%	46%	66%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	27	47	15 9	74%	60%	75%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	32	40	13 7	72%	64%	69%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	7 23	33	25 12	30%	28%	51%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	9 31	3	3 18 8	40%	41%	53%
Results are rounded and may not add up to 100%	Q7a. My organisation focuses on improving the work we do	14	54	18 11	68%	67%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges	10 4	41	24 18	51%	50%	57%

KEY

Neither Disagree Strongly disagree Strongly agree Agree

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EXPLORE THE	FULL
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	HIGH PERFORMANCE	60)% AG(GREGATE	E SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
У	Q7d. There is good co-operation between teams across our organisation	8	36	28	20	44%	33%	50%
	Q7h. My organisation generally selects capable people to do the job	8	47	22	17	55%	48%	54%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	56%	AGGREGAT	E SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	31	53	10	84%	81%	86%
	Q2e. People in my workgroup treat each other with respect	33	47	<mark>11</mark> 7	80%	79%	75%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	27	47	15 9	74%	60%	75%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	35	43	10	78%	70%	76%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	10 29	28	22 11	39%	34%	51%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	13 29) 28	18 12	42%	37%	52%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	10 37	7 32	16	47%	49%	61%
Results are rounded and may not add up to 100%	Q6g. I feel that senior managers keep employees informed about what's going on	7 25	24 2	6 18	32%	30%	48%
	Q6h. I feel that senior managers listen to employees	8 20	27 24	4 20	28%	23%	44%

KEY

e Strongly disagree Strongly agree Neither Disagree Agree

i	PUBLIC SECTOR VALUES	56% AGGREGATE SCORE		ES 56% AGGREGATE SCORE			PUBILIC SECTOR 2019	
EXPLORE THE FULL RESULTS				AGRE	AGREI	PUBILIC		
Questions are grouped by topics in this report.	Q7a. My organisation focuses on improving the work we do	<mark>14</mark> 54 18	3 11	68%	67%	69%		
	Q7e. People in my organisation take responsibility for their own actions	9 36 28	18 9	45%	35%	48%		

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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i EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	68%	AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	15	44 <mark>14 19 8</mark>	59%	45%	67%
	Q5b. My manager listens to what I have to say	35	43 <mark>10</mark>	78%	70%	76%
	Q5d. My manager encourages and values employee input	34	39 <mark>12</mark> 9	73%	62%	73%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	21	36 29 8	57%	57%	61%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	18	46 21 9	64%	57%	77%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	23	51 12 8	74%	61%	76%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	18	49 <mark>16 11</mark>	67%	62%	69%
Results are rounded and may not add up to 100%	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	30	37 <mark>13 12</mark> 8	67%	60%	59%
	Q8e. My manager supports flexible working in my team	36	40 <mark>13</mark>	76%	68%	63%
				1070	00/0	0070

KEY

e Strongly disagree Strongly agree Neither Disagree Agree

i	FLEXIBLE WORKING	71%	AGGREGATE SCORE	AGREEMENT 2019	GREEMENT 2018	PUBILIC SECTOR 2019
EXPLORE THE FULL RESULTS				AGRE	AGRE	PUBILIC
Questions are grouped by topics in this report.	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	30	37 <mark>13</mark> 12 8	67%	60%	59%
	Q8e. My manager supports flexible working in my team	36	40 13	76%	68%	63%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FU	LL
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	RECRUITMENT	43%	AGGR	EGATE	SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
У	Q7g. I have confidence in the way recruitment decisions are made	25	23	22	24	31%	23%	39%
	Q7h. My organisation generally selects capable people to do the job	8	47	22	17	55%	48%	54%

KEY

	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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NSW PMES 2019

EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	53% AGGREGATE SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
Questions are grouped by topics in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	17 45 19 13	62%	49%	66%
	Q3e. My performance is assessed against clear criteria	12 40 24 18	52%	44%	57%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	11 33 20 23 12	44%	39%	51%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	30 40 13 9 8	70%	58%	69%
answering positively (Strongly Agree and Agree), negatively	Q5h. My manager deals appropriately with employees who perform poorly	15 24 35 16 10	39%	27%	48%
(Strongly Disagree and Disagree) and those who are neutral.	Q7f. My organisation is committed to developing its employees	7 42 26 16 9	49%	37%	53%

Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL	
RESULTS	

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	WORKPLACE SUPPORT	67%	AG	GREGATE	E SCORE	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
ру	Q1b. I am provided with the support I need to do my best at work	15	44	14	19 8	59%	45%	67%
	Q1f. I am able to keep my work stress at an acceptable level	10 4	44	16	20 10	54%	48%	61%
	Q2c. I receive help and support from other members of my workgroup	34		48	10	82%	79%	81%
nts	Q2d. There is good team spirit in my workgroup	31		40	13 11	71%	65%	70%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

=ULL	ΡΑΥ	63%	AGREEM	ENT		AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
oed by	Q4a. I am paid fairly for the work I do	13	50	15 15	8	63%	58%	59%

	Strongly agree	Agree	Neither	Disagree	Strongly disagree
--	-------------------	-------	---------	----------	----------------------

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

=ULL	RISK	81%	AGREEMENT	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
oed by	Q1h. I am comfortable notifying my manager if I become aware of any risks at work	35	46 8	81%	-	88%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%



KEY



NSW PMES 2019



Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

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Results are rounded and may not add up to 100%

Strongly agree	Agree	Neither	Disagree	Strongly disagree
-------------------	-------	---------	----------	----------------------

•

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

Results are rounded and may not add up to 100%

	WORKPLACE CONDUCT	30%	AGREEM	ENT	AGREEMENT 2019	AGREEMENT 2018	PUBILIC SECTOR 2019
у	Q11a. I have confidence in the ways my organisation resolves grievances	24	37	20 13	30%	21%	41%



WELLBEING AND ENGAGEMENT

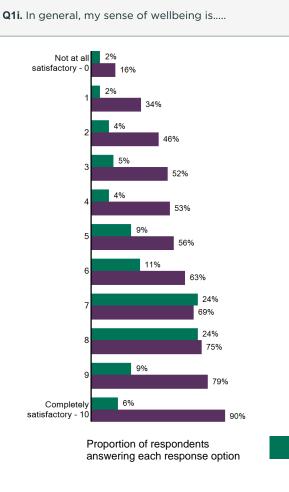
RESULTS

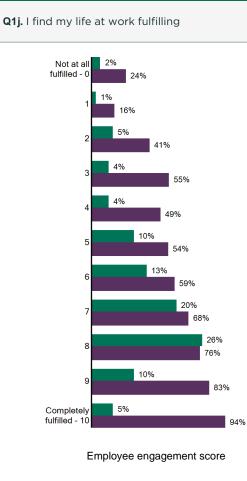
EXPLORE THE FULL

Questions are grouped by topics in this report.

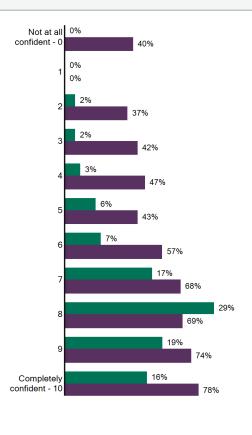
Results are rounded and may not add up to 100%

This compares Wellbeing to Engagement.





 $\ensuremath{\textbf{Q1k.}}\xspace$ I am confident that I am contributing my best at work



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EXPLORE '	THE FULL
RESULTS	

Questions are grouped by topics in this report.

Results are rounded and may not add up to 100%

NSW PMES 2019

PERFORMANCE FRAMEWORK & DEVELOPMENT	2019	2018	PUBLIC SECTOR 2019
Q3a. I have a current performance and development plan that sets out my individual objectives			
Yes	81%	68%	71%
No	19%	32%	29%
Q3b. I have informal feedback conversations with my manager			
Yes	74%	62%	76%
No	26%	38%	24%
Q3c. I have scheduled feedback conversations with my manager			
Yes	52%	42%	60%
No	48%	58%	40%

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

MOBILITY	2019	2018	PUBLIC SECTOR 2019
Q3h. Are you currently looking, or thinking about looking, for a new role within the NSW Public Sector but outside of your current workplace in order to broaden your experience?			
Yes	41%	43%	41%
No	59%	57%	59%

Results are rounded and may not add up to 100%

NSW PMES 2019

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results are rounded and may not add up to 100%

MOBILITY Q3i. Are there barriers preventing you from moving to another role? If so, what are they? (select all that	2019	2018	PUBLIC SECTOR 2019
apply)			
Lack of promotion opportunities	39%	42%	28%
Lack of visible opportunities	33%	40%	29%
Personal/family considerations	33%	28%	29%
Geographic location considerations	29%	27%	25%
The application/recruitment process is too cumbersome or time consuming	28%	30%	22%
Lack of support for temporary assignments/secondments	22%	29%	15%
There are no major barriers to my career progression	19%	23%	29%
Insufficient training and development	18%	26%	15%
Lack of support from my manager/supervisor	13%	23%	13%
Lack of required capabilities or experience	13%	15%	11%
Other	6%	10%	9%

% are calculated with the number of unique respondents (N = 405 to this question)

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	PUBLIC SECTOR 2019	
Q12a. In the last 12 months I have witnessed misconduct/wrongdoing at work				
Yes	22%	26%	27%	
No	64%	60%	56%	
Don't know	14%	14%	17%	
Q12b. If yes to 12a, have you reported the misconduct/wrongdoing you witnessed in the last 12 months?				
Yes	59%	64%	65%	
No	38%	34%	32%	
Don't know	2%	2%	4%	

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	PUBLIC SECTOR 2019	
Q13a. In the last 12 months I have witnessed bullying at work				
Yes	32%	36%	33%	
No	62%	56%	57%	
Don't know	6%	7%	10%	
Q13b. In the last 12 months I have been subjected to bullying at work				
Yes	18%	21%	18%	
No	77%	74%	75%	
Don't know	5%	5%	7%	

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUCT	2019	2018	PUBLIC SECTOR 2019
Q13c. Please indicate the role of the person who has been the source of the most serious bullying you have been subjected to in the last 12 months			
Your immediate manager/supervisor	24%	18%	23%
A fellow worker at your level	23%	25%	27%
Other	21%	14%	5%
A senior manager	13%	22%	21%
A subordinate	10%	8%	7%
Prefer not to say	7%	12%	13%
A client or customer	1%	2%	3%
A member of the public other than a client or customer	1%	-	1%

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

UNACCEPTABLE CONDUC	СТ	2019	2018	PUBLIC SECTOR 2019
Q14a. In the last 12 months I have been subjected at work	ed to physical harm and/or sexual harassment or abuse	e		
Yes	I	2%	2%	4%
No		96%	96%	94%
Don't know		2%	2%	2%
	he person who has been the source of the most serious use you have been subjected to in the last 12 months	5		
A person at work	(r)			
A member of the public	(r)			
Other	(r)			
Prefer not to say	(r)			
			-	

0		PERCENTAGE
PERSONAL AND WORK PROFILES	GENDER	
	Male	30%
	Female	69%
	Other	1 %

Results are rounded and may not add up to 100%

0			PERCENTAGE
PERSONAL AND WORK PROFILES	AGE		
	15-19		0%
	20-24		3%
	25-29		20%
	30-34		18%
Results are rounded and	35-39		16%
may not add up to 100%	40-44		12%
	45-49		13%
	50-54		9%
	55-59		4%
	60-64		3%
	65+		2%

•		PERCENTAGE
ERSONAL AND ORK PROFILES	TYPE OF WORK	
	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	6%
	Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	1%
	Administrative support (e.g. executive/personal assistant, receptionist)	13%
	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	8%
ults are rounded and	Policy	0%
v not add up to 100%	Policy As are rounded and	0%
	Program and project management support	0%
	Legal (including developing and/or reviewing legislation)	69%
	Other	2%

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PERSONAL AND WORK PROFILES	SALARY	Less than \$44,646	\$44,646 - \$52,455	\$52,456- \$63,198	\$63,199 - \$70,651	\$70,652 - \$83,402	\$83,403 - \$94,781	\$94,782 - \$108,043	\$108,044 - \$124,964	\$124,965 - \$144,520	\$144,521 - \$161,706	\$161,707 - \$187,899	\$187,900 - \$268,000	\$268,001 - \$337,100	\$337,101 or more	Prefer not to say
	PERCENTAGES	1%	1%	2%	5%	15%	8%	16%	18%	16%	2%	2%	2%	6%	1%	6%
Results are rounded and may not add up to 100%																

0		PERCENTAGE
PERSONAL AND WORK PROFILES	TENURE IN ORGANISATION	
	Less than 1 year	16%
	1 - 2 years	8%
	2 - 5 years	26%
	5 - 10 years	19%
Results are rounded and	10 - 20 years	21%
may not add up to 100%	More than 20 years	11%

		PERCENTAGE
ERSONAL AND ORK PROFILES	FLEXIBLE WORKING	
	Flexible start and finish times	74%
	Working from home	35%
	Working from different locations	17%
	Working additional hours to make up for time off	15%
sults are rounded and y not add up to 100%	None of the above	11%
	Part-time work	10%
	Working more hours over fewer days	8%

% are calculated with the number of unique respondents (N = 384 to this question)

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		PERCENTAGE
ERSONAL AND ORK PROFILES	FLEXIBLE WORKING	
	Leave without pay	5%
	Study leave	3%
	Flexible scheduling for rostered workers	3%
	Other	2%
sults are rounded and	Purchasing annual leave	1%
ay not add up to 100%	Job sharing	0%

% are calculated with the number of unique respondents (N = 384 to this question)

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RESULT BY TYPE OF WORK

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EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

3		Office of the Director of Public Prosecutions	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing,	Other service delivery work (work that does not involve contact with the public, but it is critical to the	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
	NUMBER OF RESPONDENTS	422	25	3	51	33	0	0	1	269	8
all	EMPLOYEE ENGAGEMENT	67%	(r)	(r)	70%	68%	(r)	(r)	(r)	66%	(r)
	ENGAGEMENT WITH WORK	77%	(r)	(r)	69%	69%	(r)	(r)	(r)	78%	(r)
	SENIOR MANAGERS	37%	(r)	(r)	49%	33%	(r)	(r)	(r)	35%	(r)
У ;	COMMUNICATION	56%	(r)	(r)	54%	67%	(r)	(r)	(r)	56%	(r)
	HIGH PERFORMANCE	60%	(r)	(r)	64%	62%	(r)	(r)	(r)	60%	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)	60%	57%	(r)	(r)	(r)	56%	(r)
nd	DIVERSITY & INCLUSION	68%	(r)	(r)	72%	83%	(r)	(r)	(r)	67%	(r)
%											

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

a		Office of the Director of Public Prosecutions	Less than \$44,646	\$44,646 - \$52,455	\$52,456- \$63,198	\$63,199 - \$70,651	\$70,652 - \$83,402	\$83,403 - \$94,781	\$94,782 - \$108,043	\$108,044 - \$124,964	\$124,965 - \$144,520	\$144,521 - \$161,706	\$161,707 - \$187,899	\$187,900 - \$268,000	\$268,001 - \$337,100
	NUMBER OF RESPONDENTS	422	5	2	8	21	58	31	60	68	62	8	8	7	23
all	EMPLOYEE ENGAGEMENT	67%	(r)	(r)	(r)	(r)	76%	57%	66%	60%	66%	(r)	(r)	(r)	(r)
	ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	78%	61%	75%	71%	80%	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	37%	(r)	(r)	(r)	(r)	48%	32%	35%	28%	36%	(r)	(r)	(r)	(r)
n ey ts	COMMUNICATION	56%	(r)	(r)	(r)	(r)	60%	46%	55%	50%	59%	(r)	(r)	(r)	(r)
	HIGH PERFORMANCE	60%	(r)	(r)	(r)	(r)	69%	57%	58%	51%	62%	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)	(r)	(r)	65%	50%	55%	48%	58%	(r)	(r)	(r)	(r)
and 0%	DIVERSITY & INCLUSION	68%	(r)	(r)	(r)	(r)	71%	63%	68%	64%	73%	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY

EXPLORE THE ESULTS FOR DIFFERENT BROUPS OF EMPLOYEES		Office of the Director of Public Prosecutions	\$337,101 or more	Prefer not to say
veighted score. The emaining scores are	NUMBER OF RESPONDENTS	422	3	22
he average of % greement results for all juestions in a topic	EMPLOYEE ENGAGEMENT	67%	(r)	(r)
iroup.	ENGAGEMENT WITH WORK	77%	(r)	(r)
	SENIOR MANAGERS	37%	(r)	(r)
Differences have been ighlighted where they re 5 or more % points	COMMUNICATION	56%	(r)	(r)
bove or below the cores in the first olumn.	HIGH PERFORMANCE	60%	(r)	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)
Results are rounded and	DIVERSITY & INCLUSION	68%	(r)	(r)
$a_{\rm ev}$ is a transfer of $a_{\rm ev}$ to $1000/$				

Results are rounded and may not add up to 100%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

NSW PMES 2019

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RESULT BY TENURE IN ORGANISATION

EXPLORE THE	
RESULTS FOR	
DIFFERENT	
GROUPS OF	
EMPLOYEES	

0

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

	Office of the Director of Public Prosecutions	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	422	61	30	99	72	79	42
EMPLOYEE ENGAGEMENT	67%	77%	70%	64%	62%	63%	66%
ENGAGEMENT WITH WORK	77%	86%	83%	75%	74%	69%	75%
SENIOR MANAGERS	37%	53%	53%	30%	37%	25%	43%
COMMUNICATION	56%	65%	70%	48%	57%	51%	58%
HIGH PERFORMANCE	60%	68%	72%	53%	59%	57%	63%
PUBLIC SECTOR VALUES	56%	69%	68%	49%	54%	50%	60%
DIVERSITY & INCLUSION	68%	75%	72%	62%	70%	65%	74%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY TYPES OF FLEXIBLE WORKING

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a second to the large of the larg		Office of the Director of Public Prosecutions	Flexible start and finish times	Working more hours over fewer days	Working additional hours to make up for time off	Flexible scheduling for rostered workers	Part-time work	Job sharing	Working from different locations	Working from home	Purchasing annual leave	Leave without pay	Study leave	Other	None of the above
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	422	286	31	57	10	37	1	64	134	3	21	13	9	43
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	67%	67%	66%	67%	(r)	63%	(r)	72%	69%	(r)	(r)	(r)	(r)	69%
group.	ENGAGEMENT WITH WORK	77%	78%	74%	77%	(r)	64%	(r)	89%	85%	(r)	(r)	(r)	(r)	81%
	SENIOR MANAGERS	37%	38%	38%	35%	(r)	39%	(r)	48%	38%	(r)	(r)	(r)	(r)	38%
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	56%	57%	51%	54%	(r)	59%	(r)	66%	62%	(r)	(r)	(r)	(r)	52%
above or below the scores in the first column.	HIGH PERFORMANCE	60%	62%	59%	59%	(r)	61%	(r)	68%	61%	(r)	(r)	(r)	(r)	61%
	PUBLIC SECTOR VALUES	56%	58%	56%	56%	(r)	55%	(r)	66%	59%	(r)	(r)	(r)	(r)	54%
Results are rounded and	DIVERSITY & INCLUSION	68%	72%	66%	69%	(r)	68%	(r)	79%	74%	(r)	(r)	(r)	(r)	57%
may not add up to 100%	• . It's to the second state the second														

*multiple types may be chosen.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

LESS THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

may not add up to 100%

REGION

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a		Office of the Director of Public Prosecutions	Sydney East	Sydney West	Sydney - City and Inner South	Sydney - Parramatta	Sydney - Outer South West	Sydney - Outer West and Blue Mountains	Newcastle and Lake Macquarie	Illawarra	Richmond - Tweed	Riverina	Far West and Orana	Central Coast	Southern Highlands and Shoalhaven
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	422	185	77	183	35	22	20	19	18	18	15	11	8	1
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	67%	69%	64%	69%	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
group.	ENGAGEMENT WITH WORK	77%	77%	74%	77%	82%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	37%	38%	35%	38%	36%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	56%	61%	51%	62%	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	60%	62%	62%	62%	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	56%	59%	55%	59%	58%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Results are rounded and	DIVERSITY & INCLUSION	68%	73%	67%	73%	71%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

may not add up to 100%

*Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW LESS THAN REPORT SCORE

CUT OFF LIMIT OF 30 RESPONDENTS

REGION

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a		Office of the Director of Public Prosecutions	Sydney - Eastern Suburbs	Sydney - North Sydney and Hornsby	Capital Region	Central West	Coffs Harbour - Grafton	Hunter Valley exc Newcastle	Mid North Coast	Murray	New England and North West	Outside NSW	Sydney - Baulkham Hills and Hawkesbury	Sydney - Blacktown	Sydney - Inner South West
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	422	1	1	0	0	0	0	0	0	0	0	0	0	0
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	67%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
group.	ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	37%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	60%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Results are rounded and	DIVERSITY & INCLUSION	68%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

may not add up to 100%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

LESS THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

REGION

EXPLORE THE ESULTS FOR DIFFERENT BROUPS OF MPLOYEES he Employee ngagement Index is a reighted score. The		Office of the Director of Public Prosecutions	Sydney - Inner West	Sydney - Northern Beaches	Sydney - Ryde	Sydney - South West	Sydney - Sutherland
veighted score. The emaining scores are ne average of %	NUMBER OF RESPONDENTS	422	0	0	0	0	0
ne average of % greement results for all uestions in a topic roup.	EMPLOYEE ENGAGEMENT	67%	(r)	(r)	(r)	(r)	(r)
	ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	37%	(r)	(r)	(r)	(r)	(r)
ifferences have been ighlighted where they re 5 or more % points	COMMUNICATION	56%	(r)	(r)	(r)	(r)	(r)
bove or below the cores in the first olumn.	HIGH PERFORMANCE	60%	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)	(r)	(r)	(r)
esults are rounded and	DIVERSITY & INCLUSION	68%	(r)	(r)	(r)	(r)	(r)
nav not add up to 100%							

Re may not add up to 100%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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RESULT BY AGE

	1		
	2	/	

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

is a		Office of the Director of Public Prosecutions	15-19	20-24	25-29	30-34	35-39	40-44	45-49	50-54	55-59	60-64	65+
re	NUMBER OF RESPONDENTS	422	1	13	76	71	62	48	49	33	17	11	6
for all	EMPLOYEE ENGAGEMENT	67%	(r)	(r)	71%	63%	70%	61%	62%	71%	(r)	(r)	(r)
	ENGAGEMENT WITH WORK	77%	(r)	(r)	84%	74%	82%	65%	66%	84%	(r)	(r)	(r)
	SENIOR MANAGERS	37%	(r)	(r)	38%	36%	37%	30%	33%	49%	(r)	(r)	(r)
een they pints	COMMUNICATION	56%	(r)	(r)	56%	56%	61%	50%	48%	67%	(r)	(r)	(r)
e	HIGH PERFORMANCE	60%	(r)	(r)	63%	57%	63%	56%	54%	70%	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	56%	(r)	(r)	59%	55%	61%	48%	48%	68%	(r)	(r)	(r)
d and	DIVERSITY & INCLUSION	68%	(r)	(r)	69%	66%	72%	65%	66%	76%	(r)	(r)	(r)
100%													

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY GENDER

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EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

Results are rounded and may not add up to 100%

THE FOR T DF ES e Index is a		Office of the Director of Public Prosecutions	Male	Female	Other
ore. The ores are	NUMBER OF RESPONDENTS	422	117	271	4
of % esults for all a topic	EMPLOYEE ENGAGEMENT	67%	65%	68%	(r)
a topic	ENGAGEMENT WITH WORK	77%	75%	78%	(r)
	SENIOR MANAGERS	37%	33%	40%	(r)
ave been where they % points	COMMUNICATION	56%	58%	56%	(r)
ow the first	HIGH PERFORMANCE	60%	60%	61%	(r)
	PUBLIC SECTOR VALUES	56%	55%	58%	(r)
ounded and	DIVERSITY & INCLUSION	68%	73%	68%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS AT GREATER THAN REPORT SCORE LES

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

GUIDE TO THIS REPORT

SURVEY TIME FRAME

This report contains results from the 2019 People Matter Employee Survey which was open from 30 May to 28 June 2019.

HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagre	e Strongly Disagree
Agreem	ent	Neither Agree nor Disagree	Di	isagreement

i PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

i ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

1 MORE DETAILS ABOUT METHODOLOGY

See the 2018 Main Findings report on the Public Service Commission web site.