PEOPLE MATTER 2018

NSW Public Sector Employee Survey

Teacher Accountant Police Officer Librarian Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Clerk PEOPLE Envisor Ship's Engineer
Envisor Ship's Engineer
Envisor Ship's Engineer
Envisor Ship's Engineer
Envisor Ship's Engineer Engineer Receptionist Nurse Police Officer M Museum Guide Conse Solicitor Cable Jointer Soilcitor Cable Jointer Children Warden Prison Officer A dit une E Train Driver Bus Drive Surveyor Scientist Nur Laboratory Turner Plumb Worker Hospital Order Solicitor Caretaker Conservator Plant Op-Plant Operator Nurse **Employee Survey** Policy Analyst Su Welfare Wor Electrician Social Worker Cleaner Fitter Fire Fighter Curator Fitter Museum Guide Conservator Plant Operator Engineer Electrical Linesworker Cable Jointer Plant Operator Ranger

Teacher Nurse Librarian Advisor

AGENCY REPORT

Transport

Sydney Trains



HEADLINES

RESPONSE RATE

74%

8.092 OF 10.923 **RESPONDENTS**

EMPLOYEE ENGAGEMENT

63%

DIFFERENCE FROM +3 2017 DIFFERENCE FROM 0 CLUSTER DIFFERENCE FROM -2

ENGAGEMENT WITH WORK

70%

DIFFERENCE FROM 2017 **DIFFERENCE FROM** CLUSTER DIFFERENCE FROM -2 **PUBLIC SECTOR**

PUBLIC SECTOR VALUES

57%

DIFFERENCE FROM +2 2017 **DIFFERENCE FROM** -3 CLUSTER DIFFERENCE FROM -5 **PUBLIC SECTOR**

SENIOR MANAGERS

PUBLIC SECTOR

41% DIFFERENCE FROM +1 2017 **DIFFERENCE FROM** -4 CLUSTER DIFFERENCE FROM -8 **PUBLIC SECTOR**

DIVERSITY & INCLUSION

65% DIFFERENCE FROM CLUSTER **DIFFERENCE FROM** -3 **PUBLIC SECTOR**

COMMUNICATION

59% DIFFERENCE FROM +5 2017 **DIFFERENCE FROM** -2 CLUSTER DIFFERENCE FROM -2 **PUBLIC SECTOR**

FLEXIBLE WORKING SATISFACTION

48%

DIFFERENCE FROM 2017 **DIFFERENCE FROM** -11 CLUSTER DIFFERENCE FROM -11 **PUBLIC SECTOR**

60% DIFFERENCE FROM 2017 **DIFFERENCE FROM** CLUSTER DIFFERENCE FROM **PUBLIC SECTOR**

PERFORMANCE

+4

-2

-5

HIGH

ACTION ON RESULTS

35% **DIFFERENCE FROM** +4 2017 **DIFFERENCE FROM** -5 **CLUSTER** DIFFERENCE FROM -2 **PUBLIC SECTOR**

A

QUESTIONS ARE GROUPED INTO TOPICS IN THIS REPORT.

This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions section.

The Employee Engagement index is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees selecting the wrong work location in the survey

HIGHEST AND LOWEST QUESTIONS

+	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	LOWEST SCORING AGREEMENT QUESTIONS		AGREEMENT 2018	AGREEMENT 2017
1a.	I understand what is expected of me to do well in my role	89%	87%	7g.	I have confidence in the way recruitment decisions are made	32%	27%
1g.	I know how to address a health and safety issue I have identified	86%	-	14.	I believe action will be taken on the results from this survey by my organisation	35%	31%
2a.	My workgroup strives to achieve customer/client satisfaction	83%	81%	7c.	I feel that change is managed well in my organisation	35%	30%
2c.	I receive help and support from other members of my workgroup	80%	78%	6h.	I feel that senior managers listen to employees	35%	33%
2b.	My workgroup works collaboratively to achieve its objectives	77%	74%	6b.	I feel that senior managers effectively lead and manage change	38%	36%
2e.	People in my workgroup treat each other with respect	77%	73%	6a.	I believe senior managers provide clear direction for the future of the organisation	40%	41%
5b.	My manager listens to what I have to say	76%	68%	7h.	My organisation generally selects capable people to do the job	41%	38%
8a.	My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	74%	72%	6g.	I feel that senior managers keep employees informed about what's going on	41%	41%
5c.	My manager communicates effectively with me	74%	66%	9a.	I have confidence in the ways my organisation resolves grievances	42%	32%
5a.	My manager encourages people in my workgroup to keep improving the work they do	74%	66%	6d.	Senior managers encourage innovation by employees	42%	42%



YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your highest and lowest scoring agreement questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

MOST AND LEAST IMPROVED QUESTIONS

•	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
5h.	My manager appropriately deals with employees who perform poorly	54%	43%
5f.	I have confidence in the decisions my manager makes	68%	58%
9a.	I have confidence in the ways my organisation resolves grievances	42%	32%
5e.	My manager involves my workgroup in decisions about our work	66%	58%
5d.	My manager encourages and values employee input	72%	63%
5c.	My manager communicates effectively with me	74%	66%
3g.	I am satisfied with the opportunities available for career development in my organisation	51%	42%
5g.	My manager provides acknowledgement or other recognition for the work I do	68%	59%
5b.	My manager listens to what I have to say	76%	68%
3f.	I have received appropriate training and development to do my job well	66%	58%

LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMEI 2018	AGREEME! 2017
4a. I am paid fairly for the work I do	63%	66%
Senior managers communicate the importance 6f. of customers/clients in achieving our business objectives	57%	60%
7b. My organisation is making the necessary improvements to meet our future challenges	52%	54%
6a. I believe senior managers provide clear direction for the future of the organisation	40%	41%



YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree' and 'Agree'.

HIGHEST NEUTRAL SCORING QUESTIONS

AGREEMENT SCORES FOR HIGHEST NEUTRAL	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	DISAGREEMENT SCORES FOR HIGHEST NEUTRAL
Q9a. I have confidence in the ways my organisation resolves grievances		Q9a. I have confidence in the ways my organisation resolves grievances		Q9a. I have confidence in the ways my organisation resolves grievances
	42 %		34 %	
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with		Q6e. Senior managers promote collaboration between my organisation and other organisations we work with		Q6e. Senior managers promote collaboration between my organisation and other organisations we work with
	42 %		33 %	
Q6i. Senior managers in my organisation support the career advancement of women		Q6i. Senior managers in my organisation support the career advancement of women		Q6i. Senior managers in my organisation support the career advancement of women
	57 %		32 %	
Q14. I believe action will be taken on the results from this survey by my organisation		Q14. I believe action will be taken on the results from this survey by my organisation		Q14. I believe action will be taken on the results from this survey by my organisation
	35 %		32 %	
Q6d. Senior managers encourage innovation by employees		Q6d. Senior managers encourage innovation by employees		Q6d. Senior managers encourage innovation by employees
	42%		31 %	

FIND YOUR HIGHEST NEUTRAL SCORES

THESE ARE YOUR HIGHEST NEUTRAL SCORING QUESTIONS

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. (AREAS OF POTENTIAL)

- WHAT ARE EMPLOYEES MOST **NEGATIVE ABOUT?** (AREAS OF CONCERN)

% **NEGATIVE**

25%

25%

11%

33%

27%

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TAKING ACTION



WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

37%

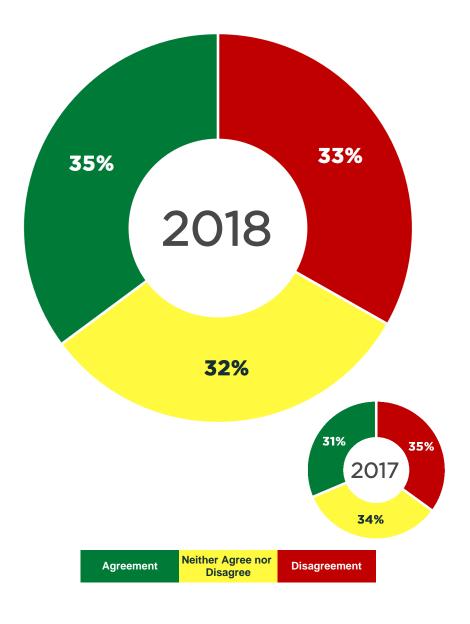
40%

31%

SECTOR

CLUSTER

2017



KEY DRIVERS OF ENGAGEMENT



Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

RAN	١K	% AGREEMENT 2018	% AGREEMENT 2017	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	Q7f. My organisation is committed to developing its employees	45%	40%	47%	52%
2	Q7a. My organisation focuses on improving the work we do	61%	59%	63%	69%
3	Q7b. My organisation is making the necessary improvements to meet our future challenges	52 %	54%	53%	57%
4	Q7c. I feel that change is managed well in my organisation	35 %	30%	35%	40%
5	Q6b. I feel that senior managers effectively lead and manage change	38 %	36%	40%	46%
6	Q6c. I feel that senior managers model the values of my organisation	42%	42%	47%	50%

BUSINESS UNIT COMPARISON



COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Sydney Trains

The Employee
Engagement Index is a
weighted score. The
remaining scores are
the average of %
agreement results for all
questions in a topic
group.

Significant differences have been highlighted to demonstrate best practice and areas that require attention.

	Sydney Trains	Customer Service - CSD	Engineering and Maintenance - EMD	Finance & Business Services - F&BS	Future Network Delivery - FND	Operations Delivery - Operations Delivery	People and Corporate Affairs - P&CA	Planning and Portfolio Delivery - PPD	Safety, Environment and Risk - SER	Train Crewing & Support - Train Crewing & Support
NUMBER OF RESPONDENTS	8092	1911	2798	405	217	491	83	89	169	1828
EMPLOYEE ENGAGEMENT	63%	69%	64%	66%	69%	59%	57%	63%	67%	55%
ENGAGEMENT WITH WORK	70%	73%	70%	71%	73%	65%	62%	71%	78%	66%
SENIOR MANAGERS	41%	55%	44%	50%	54%	31%	33%	52%	47%	23%
COMMUNICATION	59%	66%	61%	66%	70%	48%	58%	64%	67%	50%
HIGH PERFORMANCE	60%	67%	61%	63%	65%	53%	55%	62%	62%	50%
PUBLIC SECTOR VALUES	57%	66%	59%	64%	66%	49%	55%	63%	63%	45%
DIVERSITY & INCLUSION	65%	70%	67%	72%	72%	57%	68%	69%	72%	55%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 10 RESPONDENTS



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EMPLOYEE ENGAGEMENT	63%	6 aggre	GATE S	SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q7i. I would recommend my organisation as a great place to work	18	44	25	7	62%	57%	62%	61%
Q7j. I am proud to tell others I work for my organisation	21	43	23	3	64%	61%	65%	69%
Q7k. I feel a strong personal attachment to my organisation	20	40	25	9	60%	57%	59%	63%
Q7I. My organisation motivates me to help it achieve its objectives	14	37	29	13 8	51%	48%	53%	55%
Q7m. My organisation inspires me to do the best in my job	15	35	29	13 8	50%	46%	52%	55%

KEY







Neither Disagree Strongly disagree



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ENGAGEMENT WITH WORK	70%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q1c. My job gives me a feeling of personal accomplishment	24	48	17 8	72%	66%	71%	76%
Q1d. I feel motivated to contribute more than what is normally required at work	25	42	17 10	67%	63%	69%	72%
Q1e. I am satisfied with my job	22	48	18 8	70%	63%	68%	69%











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SENIOR MANAGERS	41	 % AG	GREG <i>A</i>	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q6a. I believe senior managers provide clear direction for the future of the organisation	10	30	27	18 14	40%	41%	44%	49%
Q6b. I feel that senior managers effectively lead and manage change	9	28	28	18 16	38%	36%	40%	46%
Q6c. I feel that senior managers model the values of my organisation	10	32	29	14 15	42%	42%	47%	50%
Q6d. Senior managers encourage innovation by employees	10	32	31	16 12	42%	42%	46%	50%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	9	33	33	14 11	42%	40%	49%	52%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	13	44		25 9 9	57%	60%	63%	62%
Q6g. I feel that senior managers keep employees informed about what's going on	10	32	26	18 15	41%	41%	45%	47%
Q6h. I feel that senior managers listen to employees	8	27	29	17 18	35%	33%	40%	43%
Q7c. I feel that change is managed well in my organisation	8	27	28	22 15	35%	30%	35%	40%









EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

COMMUNICATION	59%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q5c. My manager communicates effectively with me	29	45	14	74%	66%	73%	72%
Q5d. My manager encourages and values employee input	29	43	16	72%	63%	73%	72%
Q5e. My manager involves my workgroup in decisions about our work	25	42	19 9	66%	58%	67%	67%
Q6g. I feel that senior managers keep employees informed about what's going on	10 32	26	18 15	41%	41%	45%	47%
Q6h. I feel that senior managers listen to employees	8 27	29	17 18	35%	33%	40%	43%
Q8c. I am able to speak up and share a different view to my colleagues and manager	19	48	18 8 7	66%	63%	69%	67%











EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	60%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q1a. I understand what is expected of me to do well in my role	36	53	5	89%	87%	87%	90%
Q2b. My workgroup works collaboratively to achieve its objectives	27	49	14	77%	74%	78%	79%
Q3f. I have received appropriate training and development to do my job well	17	48	19 10	66%	58%	61%	65%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	26	48	16	74%	66%	74%	74%
Q5f. I have confidence in the decisions my manager makes	26	42	19 7	68%	58%	69%	68%
Q6d. Senior managers encourage innovation by employees	10 32	31	16 12	42%	42%	46%	50%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	9 33	33	14 11	42%	40%	49%	52%
Q7a. My organisation focuses on improving the work we do	13	48	23 11	61%	59%	63%	69%
Q7b. My organisation is making the necessary improvements to meet our future challenges	11 4	0 20	6 14 8	52%	54%	53%	57%









EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	60)% AG	GREGA ⁻	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q7d. There is good co-operation between teams across our organisation	9	33	28	19 11	42%	38%	45%	49%
Q7h. My organisation generally selects capable people to do the job	7	34	28	18 13	41%	38%	47%	54%

KEY



Agree



Neither Disagree Strongly disagree



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PUBLIC SECTOR VALUES	57%	AGGREG <i>i</i>	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q2a. My workgroup strives to achieve customer/client satisfaction	31	52	12	83%	81%	84%	86%
Q2e. People in my workgroup treat each other with respect	28	49	14	77%	73%	77%	75%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	26	48	16	74%	66%	74%	74%
Q5b. My manager listens to what I have to say	30	46	14	76%	68%	76%	76%
Q6a. I believe senior managers provide clear direction for the future of the organisation	10 30	27	18 14	40%	41%	44%	49%
Q6c. I feel that senior managers model the values of my organisation	10 32	29	14 15	42%	42%	47%	50%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	13	14	25 9 9	57%	60%	63%	62%
Q6g. I feel that senior managers keep employees informed about what's going on	10 32	26	18 15	41%	41%	45%	47%
Q6h. I feel that senior managers listen to employees	8 27	29	17 18	35%	33%	40%	43%







EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PUBLIC SECTOR VALUES	57% aggr	EGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q7a. My organisation focuses on improving the work we do	13 48	23 11	61%	59%	63%	69%
Q7e. People in my organisation take responsibility for their own actions	9 35	28 17 11	44%	40%	46%	49%

KEY



Agree



Neither Disagree Strongly disagree



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

DIVERSITY & INCLUSION	65%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q1b. I am provided with the support I need to do my best at work	20	47	17 11	67%	60%	66%	65%
Q5b. My manager listens to what I have to say	30	46	14	76%	68%	76%	76%
Q5d. My manager encourages and values employee input	29	43	16	72%	63%	73%	72%
Q6i. Senior managers in my organisation support the career advancement of women	17	39	32	57%	55%	62%	60%
Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	23	51	16	74%	72%	78%	76%
Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	23	46	18 7	69%	66%	73%	75%
Q8c. I am able to speak up and share a different view to my colleagues and manager	19	48	18 8 7	66%	63%	69%	67%
Q8d. How satisfied are you with your ability to access and use flexible working arrangements? Response scale Very satisfied - Very unsatisfied	14	34 25	13 14	48%	44%	59%	59%
Q8e. My manager supports flexible working in my team	18	37	26 8 10	56%	-	65%	63%





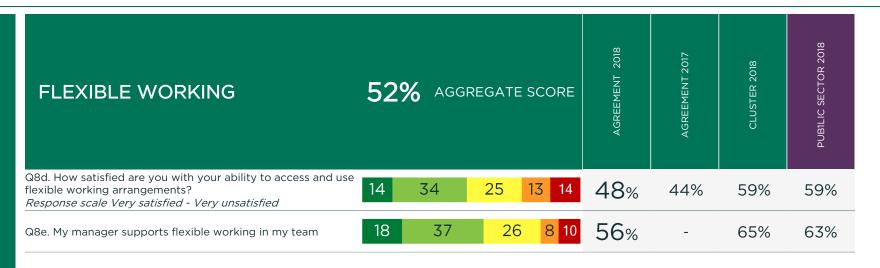




EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.











EXPLORE THE FULL RESULTS

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

RECRUITMENT	37%	AGGREG	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q7g. I have confidence in the way recruitment decisions are made	7 25	28	20 20	32%	27%	35%	37%
Q7h. My organisation generally selects capable people to do the job	7 34	28	18 13	41%	38%	47%	54%

KEY



Agree



Neither Disagree Strongly disagree



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PERFORMANCE FRAMEWORK & DEVELOPMENT	56%	5 AGGR	EGATE	SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	19	43	20	0 12	62%	55%	63%	65%
Q3e. My performance is assessed against clear criteria	16	42	24	1 11	58%	52%	56%	56%
Q3g. I am satisfied with the opportunities available for career development in my organisation	15	36	23	14 12	51%	42%	49%	50%
Q5g. My manager provides acknowledgement or other recognition for the work I do	26	42		17 9	68%	59%	69%	69%
Q5h. My manager appropriately deals with employees who perform poorly	19	35	29	10 8	54%	43%	50%	46%
Q7f. My organisation is committed to developing its employees	9	36	29	15 11	45%	40%	47%	52%











EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

WORKPLACE SUPPORT	72%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Q1b. I am provided with the support I need to do my best at work	20	47	17 11	67%	60%	66%	65%
Q1f. I am able to keep my work stress at an acceptable level	18	52	18 8	70%	64%	66%	60%
Q2c. I receive help and support from other members of my workgroup	28	52	13	80%	78%	81%	81%
Q2d. There is good team spirit in my workgroup	27	43	17 9	69%	65%	70%	70%











EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PUB1LIC SECTOR 2018 AGREEMENT 2018 63% AGREEMENT **PAY** 63% 16 48 66% 65% 58% Q4a. I am paid fairly for the work I do







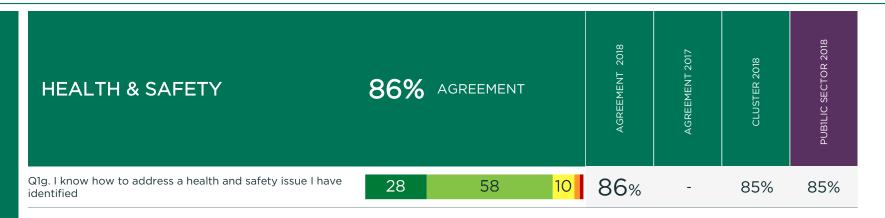




EXPLORE THE FULL RESULTS

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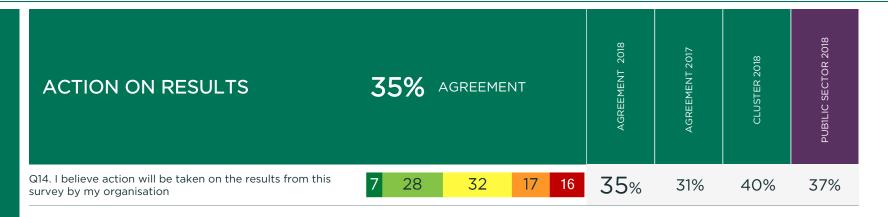




EXPLORE THE FULL RESULTS

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PUBILIC SECTOR 2018 AGREEMENT 2018 WORKPLACE CONDUCT 42% AGREEMENT Q9a. I have confidence in the ways my organisation resolves 42% 33 34 14 11 32% 40% 40% grievances











EXPLORE THE FULL RESULTS

PERFORMANCE FRAMEWORK & DEVELOPMENT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3a. I have a current performance and development plan that sets out my individual objectives				
Yes	62%	68%	66%	71%
No	38%	32%	34%	29%
Q3b. I have informal feedback conversations with my manager				
Yes	73%	69%	74%	76%
No	27%	31%	26%	24%
Q3c. I have scheduled feedback conversations with my manager				
Yes	51%	52%	55%	58%
No	49%	48%	45%	42%



EXPLORE THE FULL RESULTS

MOBILITY	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3h. Are you currently looking, or thinking about looking, for a new role within the NSW Public Sector but outside of your current workplace in order to broaden your experience?				
Yes	45%	52%	45%	41%
No	55%	48%	55%	59%



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

MOBILITY	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3i. Are there barriers preventing you from moving to another role?				
There are no major barriers to my career progression	34%	29%	34%	32%
Lack of promotion opportunities	29%	35%	31%	29%
The application/recruitment process is too cumbersome or time consuming	28%	32%	24%	23%
Lack of visible opportunities	26%	31%	29%	30%
Personal/family considerations	21%	22%	22%	30%
Insufficient training and development	20%	21%	18%	16%
Lack of support for temporary assignments/secondments	19%	22%	18%	15%
Geographic location considerations	19%	21%	22%	26%
Lack of support from my manager/supervisor	14%	20%	15%	14%
Lack of required capabilities or experience	14%	14%	13%	11%
Other	11%	11%	11%	9%

% are calculated with the number of unique respondents (N = 7,758 to this question)



EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q10a. In the last 12 months I have witnessed misconduct/wrongdoing at work				
Yes	19%	24%	19%	24%
No	61%	61%	63%	58%
Don't know	20%	15%	18%	18%
Q10b. If yes to 10a, have you reported the misconduct/wrongdoing you witnessed in the last 12 months?				
Yes	62%	60%	60%	66%
No	36%	35%	38%	32%
Don't know	3%	4%	2%	2%



EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q11a. In the last 12 months I have witnessed bullying at work				
Yes	22%	27%	22%	33%
No	65%	62%	66%	57%
Don't know	13%	11%	11%	10%
Q11b. In the last 12 months I have been subjected to bullying at work				
Yes	13%	17%	12%	18%
No	78%	76%	80%	76%
Don't know	9%	7%	8%	6%



EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q11c. Please indicate the role of the person who has been the source of the most serious bullying you have been subjected to in the last 12 months				
A fellow worker at your level	28%	26%	25%	27%
Your Immediate Manager/Supervisor	26%	33%	26%	23%
A senior manager	16%	19%	20%	21%
Prefer not to say	14%	10%	15%	14%
A subordinate	6%	7%	6%	7%
Other	5%	3%	5%	4%
A client or customer	4%	1%	3%	2%
A member of the public other than a client or customer	1%	1%	1%	1%



EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q12a. In the last 12 months I have been subjected to physical harm and/or sexual harassment or abuse at work				
Yes	4%	-	3%	3%
No	92%	-	94%	94%
Don't know	4%	-	3%	2%
Q12b. If yes to 12a, please indicate the role of the person who has been the source of the most serious physical harm and/or sexual harassment or abuse you have been subjected to in the last 12 months				
A person at work	41%	-	48%	39%
A member of the public	50%	-	42%	37%
Other	2%	-	3%	19%
Prefer not to say	8%	-	7%	6%



EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

TRANSPORT CUSTOMISED QUESTIONS					AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018
Q1. I understand how my role makes a difference to our customers	33	58	3	7 9	00%	88%	90%
Q2. I have a clear understanding of how my work contributes to Transport's objectives and direction	29	56	11	8	35%	-	84%
Q3. I feel well informed of my organisation's objectives and direction	17	46	22 10	6	53%	55%	66%
Q4. My workgroup demonstrates good health and safety behaviour	28	55	11	8	33%	-	83%
Q5. I am given all necessary information, equipment and training to do my job safely	23	53	14	7	76%	-	78%
Q6. I am given all necessary information, equipment and training to do my job effectively	19	48	18 11	6	57%	-	67%
Q7. My organisation's processes for recruiting people are efficient	9 26	28	20 17	7 3	35%	26%	33%





EXPLORE THE FULL SURVEY RESULTS

TRANSPORT CUSTOMISED QUESTIONS	2018	CLUSTER 2018
Q8. My manager actively supports a diverse and inclusive work environment		
Always	40%	44%
Often	35%	33%
Sometimes	18%	16%
Rarely	4%	4%
Never	3%	3%



EXPLORE THE FULL SURVEY RESULTS

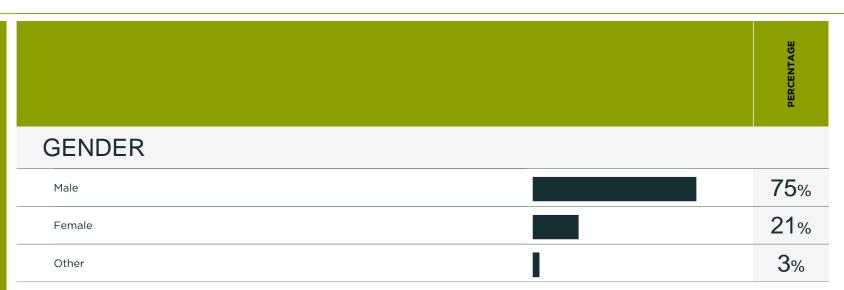
TRANSPORT CUSTOMISED QUESTIONS	2018	CLUSTER 2018
Q9. My manager actively supports a flexible work environment		
Always	31%	38%
Often	31%	30%
Sometimes	21%	19%
Rarely	9%	7%
Never	7%	6%



EXPLORE THE FULL SURVEY RESULTS

TRANSPORT CUSTOMISED QUESTIONS	2018	CLUSTER 2018
Q10. This survey asks questions about senior managers. Which managers are closest to those you were thinking about when you answered these questions? (select only one option)		
Transport Secretary/Deputy Secretarys	1%	2%
Chief Executive and their team	8%	6%
Senior Executives	7 %	7%
Executive Directors	9%	12%
Directors/ General Managers	20%	25%
The managers above my manager	55%	47%





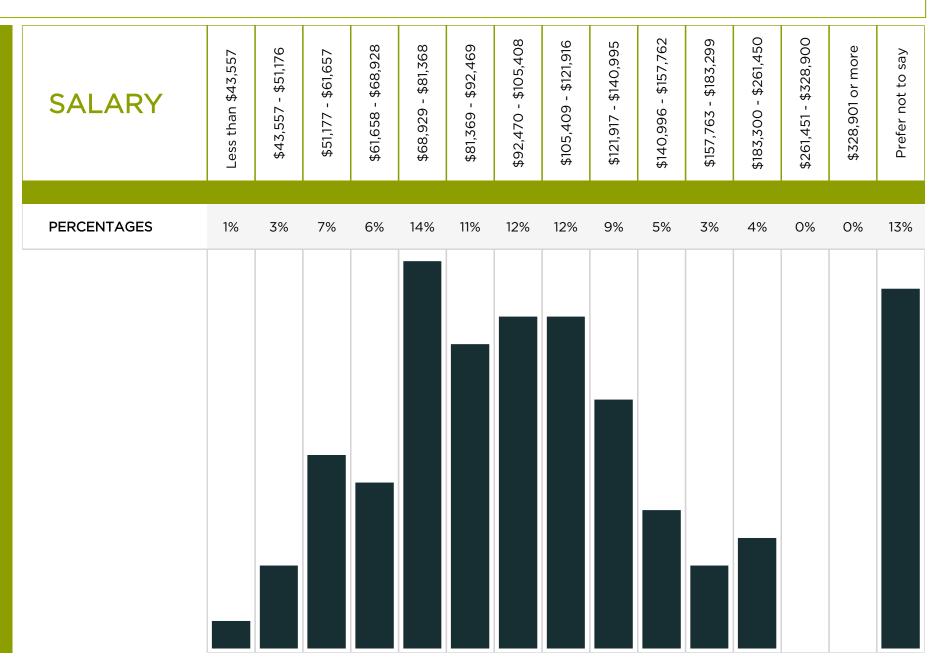


	PERCENTAGE
AGE	
15 - 19	0%
20 - 24	2%
25 -29	7%
30 - 34	12%
35 - 39	14%
40 - 44	14%
45 - 49	15%
50 - 54	15%
55 - 59	12%
60 - 64	6%
65+	2%



	PERCENTAGE
TYPE OF WORK	
Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	35%
Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	35%
Administrative support (e.g. executive/personal assistant, receptionist)	2%
Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	7%
Policy	0%
Research	0%
Program and project management support	10%
Legal (including developing and/or reviewing legislation)	0%
Other	10%



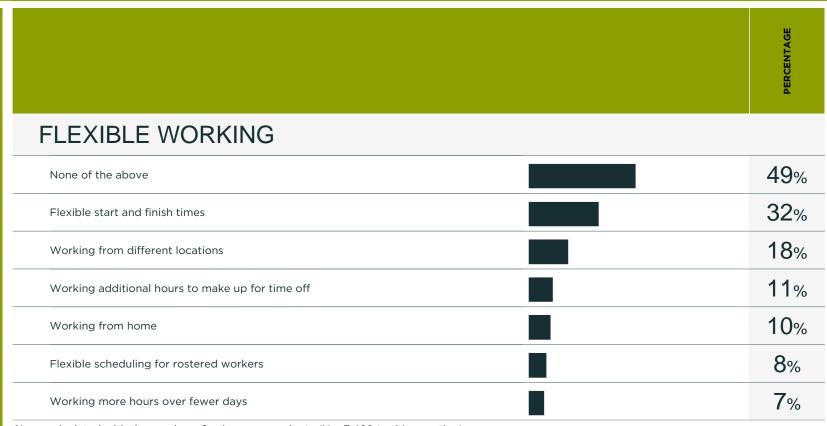




	PERCENTAGE
TENURE IN ORGANISATION	
Less than 1 year	11%
1 - 2 years	9%
2 - 5 years	15%
5 - 10 years	18%
10 - 20 years	27%
More than 20 years	19%



PERSONAL AND WORK PROFILES



% are calculated with the number of unique respondents (N = 7,499 to this question)



PERSONAL AND WORK PROFILES

	PERCENTAGE
FLEXIBLE WORKING	
Leave without pay	3%
Other	3%
Part-time work	3%
Purchasing annual leave	2%
Study leave	1%
Job sharing	1%

% are calculated with the number of unique respondents (N = 7,499 to this question)

RESULT BY TYPE OF WORK



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement Index is a
weighted score. The
remaining scores are
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agreement results for all
questions in a topic
group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing,	Other service delivery work (work that does not involve contact with the public, but it is critical to the	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	8092	2661	2641	176	551	21	20	724	27	789
EMPLOYEE ENGAGEMENT	63%	62%	62%	69%	64%	(r)	(r)	66%	(r)	64%
ENGAGEMENT WITH WORK	70%	70%	68%	76%	69%	(r)	(r)	73%	(r)	72%
SENIOR MANAGERS	41%	39%	40%	52%	50%	(r)	(r)	48%	(r)	41%
COMMUNICATION	59%	58%	58%	67%	67%	(r)	(r)	65%	(r)	59%
HIGH PERFORMANCE	60%	59%	59%	66%	63%	(r)	(r)	61%	(r)	59%
PUBLIC SECTOR VALUES	57%	56%	56%	65%	64%	(r)	(r)	62%	(r)	57%
DIVERSITY & INCLUSION	65%	63%	65%	74%	73%	(r)	(r)	71%	(r)	64%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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agreement results for all
questions in a topic
group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Less than \$43,557	\$43,557 - \$51,176	\$51,177 - \$61,657	\$61,658 - \$68,928	\$68,929 - \$81,368	\$81,369 - \$92,469	\$92,470 - \$105,408	\$105,409 - \$121,916	\$121,917 - \$140,995	\$140,996 - \$157,762	\$157,763 - \$183,299	\$183,300 - \$261,450	\$261,451 - \$328,900
NUMBER OF RESPONDENTS	8092	90	233	535	483	1033	799	894	879	712	344	235	341	30
EMPLOYEE ENGAGEMENT	63%	69%	70%	70%	66%	62%	60%	59%	62%	65%	62%	68%	67%	69%
ENGAGEMENT WITH WORK	70%	75%	77%	76%	70%	67%	66%	69%	70%	71%	67%	78%	75%	76%
SENIOR MANAGERS	41%	55%	55%	54%	48%	41%	35%	31%	38%	42%	42%	52%	51%	59%
COMMUNICATION	59%	72%	70%	65%	60%	57%	54%	54%	56%	62%	61%	70%	69%	81%
HIGH PERFORMANCE	60%	72%	70%	69%	63%	58%	55%	54%	57%	60%	58%	66%	64%	75%
PUBLIC SECTOR VALUES	57%	68%	67%	66%	61%	56%	52%	50%	55%	58%	59%	67%	65%	76%
DIVERSITY & INCLUSION	65%	78%	72%	69%	65%	63%	60%	60%	63%	69%	67%	76%	74%	79%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	\$328,901 or more	Prefer not to say
NUMBER OF RESPONDENTS	8092	22	966
EMPLOYEE ENGAGEMENT	63%	(r)	61%
ENGAGEMENT WITH WORK	70%	(r)	67%
SENIOR MANAGERS	41%	(r)	39%
COMMUNICATION	59%	(r)	58%
HIGH PERFORMANCE	60%	(r)	58%
PUBLIC SECTOR VALUES	57%	(r)	55%
DIVERSITY & INCLUSION	65%	(r)	63%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY TENURE IN ORGANISATION



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	8092	844	672	1170	1397	2031	1452
EMPLOYEE ENGAGEMENT	63%	73%	67%	64%	59%	61%	60%
ENGAGEMENT WITH WORK	70%	78%	72%	69%	67%	71%	66%
SENIOR MANAGERS	41%	60%	48%	45%	35%	38%	36%
COMMUNICATION	59%	73%	66%	62%	56%	57%	55%
HIGH PERFORMANCE	60%	72%	64%	61%	55%	58%	56%
PUBLIC SECTOR VALUES	57%	72%	63%	59%	53%	55%	53%
DIVERSITY & INCLUSION	65%	76%	71%	67%	62%	62%	61%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY TYPES OF FLEXIBLE WORKING



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Flexible start and finish times	Working more hours over fewer days	Working additional hours to make up for time off	Flexible scheduling for rostered workers	Part-time work	Job sharing	Working from different locations	Working from home	Purchasing annual leave	Leave without pay	Study leave	Other	None of the above
NUMBER OF RESPONDENTS	8092	2387	510	814	598	215	42	1328	732	156	224	73	224	3638
EMPLOYEE ENGAGEMENT	63%	68%	66%	68%	68%	71%	70%	68%	68%	64%	64%	63%	65%	59%
ENGAGEMENT WITH WORK	70%	75%	72%	74%	76%	73%	83%	76%	76%	68%	72%	68%	72%	65%
SENIOR MANAGERS	41%	50%	46%	49%	46%	58%	40%	50%	50%	42%	47%	48%	45%	34%
COMMUNICATION	59%	68%	61%	66%	62%	71%	58%	68%	70%	64%	64%	63%	61%	53%
HIGH PERFORMANCE	60%	66%	62%	65%	64%	72%	62%	65%	66%	62%	63%	62%	64%	54%
PUBLIC SECTOR VALUES	57%	65%	60%	64%	61%	71%	57%	65%	66%	60%	62%	62%	59%	51%
DIVERSITY & INCLUSION	65%	75%	69%	75%	72%	77%	68%	75%	79%	70%	69%	70%	66%	58%

*multiple types may be choosen.

KEY

AT LEAST 5 PERCENTAGE POINTS
GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY REGION



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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agreement results for all
questions in a topic
group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Sydney East	Sydney - City and Inner South	Sydney West	Sydney - Parramatta	Sydney - Inner West	Sydney - North Sydney and Hornsby	Sydney - Inner South West	Sydney - Outer South West	Sydney - Blacktown	Sydney - Outer West and Blue Mountains	Sydney - South West	Sydney - Sutherland
NUMBER OF RESPONDENTS	8092	4274	2092	2038	1292	1140	475	328	211	198	174	142	142
EMPLOYEE ENGAGEMENT	63%	64%	64%	63%	64%	66%	61%	62%	60%	59%	60%	69%	59%
ENGAGEMENT WITH WORK	70%	69%	69%	72%	72%	72%	68%	68%	68%	67%	73%	81%	68%
SENIOR MANAGERS	41%	43%	42%	40%	42%	49%	39%	40%	28%	34%	37%	53%	38%
COMMUNICATION	59%	61%	58%	60%	61%	66%	58%	61%	50%	53%	64%	72%	63%
HIGH PERFORMANCE	60%	60%	59%	59%	60%	63%	58%	59%	54%	53%	60%	69%	58%
PUBLIC SECTOR VALUES	57%	59%	57%	57%	58%	63%	55%	58%	48%	51%	57%	66%	56%
DIVERSITY & INCLUSION	65%	66%	64%	66%	68%	71%	64%	67%	58%	60%	65%	74%	64%

^{*}Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY REGION



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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	Sydney Trains	Illawarra	Newcastle and Lake Macquarie	Central Coast	Sydney - Eastern Suburbs	Sydney - Ryde	Sydney - Baulkham Hills and Hawkesbury	Central West	Mid North Coast	Sydney - Northern Beaches	Capital Region	Hunter Valley exc Newcastle	OUTSIDE NSW	Richmond - Tweed
NUMBER OF RESPONDENTS	8092	106	79	70	48	46	21	15	3	3	2	2	2	2
EMPLOYEE ENGAGEMENT	63%	58%	57%	62%	64%	72%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	70%	59%	60%	68%	74%	71%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	41%	32%	31%	39%	47%	62%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	59%	55%	45%	54%	65%	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	60%	54%	51%	58%	63%	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	57%	51%	48%	54%	63%	69%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	65%	61%	56%	66%	72%	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

^{*}Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY REGION



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Riverina	Coffs Harbour - Grafton	Far West and Orana	Murray	New England and North West	Southern Highlands and Shoalhaven
NUMBER OF RESPONDENTS	8092	1	0	0	0	0	0
EMPLOYEE ENGAGEMENT	63%	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	70%	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	41%	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	59%	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	60%	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	57%	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	65%	(r)	(r)	(r)	(r)	(r)	(r)

^{*}Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY AGE



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	15 - 19	20 - 24	25 -29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	8092	28	165	521	934	1084	1066	1118	1116	943	440	144
EMPLOYEE ENGAGEMENT	63%	(r)	69%	66%	63%	64%	62%	61%	62%	63%	65%	66%
ENGAGEMENT WITH WORK	70%	(r)	71%	72%	70%	70%	68%	68%	69%	71%	72%	80%
SENIOR MANAGERS	41%	(r)	53%	48%	42%	43%	40%	38%	39%	42%	42%	46%
COMMUNICATION	59%	(r)	66%	66%	61%	62%	58%	58%	58%	59%	58%	63%
HIGH PERFORMANCE	60%	(r)	68%	66%	60%	61%	58%	57%	58%	60%	59%	63%
PUBLIC SECTOR VALUES	57%	(r)	65%	63%	58%	58%	56%	55%	56%	58%	58%	62%
DIVERSITY & INCLUSION	65%	(r)	72%	72%	68%	67%	63%	63%	63%	65%	64%	69%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY GENDER



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Sydney Trains	Male	Female	Other
NUMBER OF RESPONDENTS	8092	5658	1611	256
EMPLOYEE ENGAGEMENT	63%	63%	67%	50%
ENGAGEMENT WITH WORK	70%	70%	74%	47%
SENIOR MANAGERS	41%	41%	49%	24%
COMMUNICATION	59%	59%	64%	41%
HIGH PERFORMANCE	60%	59%	64%	42%
PUBLIC SECTOR VALUES	57%	57%	63%	40%
DIVERSITY & INCLUSION	65%	65%	69%	44%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

GUIDE TO THIS REPORT



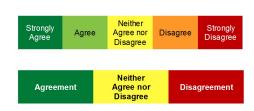
SURVEY TIME FRAME

This report contains results from the 2018 People Matter Employee Survey which was open from 1 June to 2 July 2018.



HOW TO READ THIS REPORT

The majority of questions have a 5-point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.





PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.



ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.



MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.