# PEOPLE MATTER 2018

NSW Public Sector Employee Survey

Nurse Teacher Accountant Police Officer Librarian Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Clerk PEOPErse Dervisor Ship's Engineer Engineer Receptionist Nurse Police Officer N Museum Guide Conse ctrical Linesworker Solicitor Cable Jointer irse Librarian Adviso MATT Warden Prison Officer chnician Administrato Train Driver Bus Drive Surveyor Scientist Nu Laboratory Turner Plumb lance Officer Yout Worker Hospital Or abourer Jointer Solicitor Caretaker hip's Officer Ship's Master Marine Transp Conservator Plant Op rker Cable Engineer NSW Public Sector Plant Operator Nurse **Employee Survey** Policy Analyst Su Social Worke Welfare Wor Electrician Social Worker Cleaner Fitter Fire Fighter Curator Fitter Museum Guide Conservator Plant Operator Engineer Electrical Linesworker Cable Jointer Plant **Operator Ranger** Teacher Nurse Librarian Advisor

#### AGENCY REPORT

Planning and Environment

Other Agencies and Trusts

# Lord Howe Island Board





### **HEADLINES**

RESPONSE RATE	EMPLOYEE ENGAGEMENT			i
<b>73%</b> 30 of 41 Respondents	<b>67%</b> DIFFERENCE FROM -1 DIFFERENCE FROM -2 DIFFERENCE FROM +1 PUBLIC SECTOR +1			QUESTIONS ARE GROUPED INTO TOPICS IN THIS REPORT.
ENGAGEMENT WITH WORK	SENIOR MANAGERS	COMMUNICATION	HIGH PERFORMANCE	This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions
87%	66%	76%	77%	section.
DIFFERENCE FROM 2017 +6 DIFFERENCE FROM	DIFFERENCE FROM +5 2017 +5 DIFFERENCE FROM	DIFFERENCE FROM +2 2017 +2 DIFFERENCE FROM	DIFFERENCE FROM +12 2017 +12 DIFFERENCE FROM	The Employee Engagement index is weighted. It cannot be compared to the other scores
DIFFERENCE FROM PUBLIC SECTOR+12	DIFFERENCE FROM PUBLIC SECTOR+16+17	DIFFERENCE FROM PARENT*+10DIFFERENCE FROM PUBLIC SECTOR+14	DIFFERENCE FROM PUBLIC SECTOR+11DIFFERENCE FROM PUBLIC SECTOR+12	which are the average of the % agreement results (strongly agree and agree scores).
PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	FLEXIBLE WORKING SATISFACTION	ACTION ON RESULTS	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees selecting the wrong work
73%	77%	69%	21%	location in the survey
DIFFERENCE FROM +6	DIFFERENCE FROM PARENT* +1	DIFFERENCE FROM -4	DIFFERENCE FROM -17	*Parent refers to Other Agencies and Trusts
DIFFERENCE FROM PARENT* +8	DIFFERENCE FROM PUBLIC SECTOR +9	DIFFERENCE FROM PARENT* +7	DIFFERENCE FROM PARENT* -26	
DIFFERENCE FROM PUBLIC SECTOR +11		DIFFERENCE FROM PUBLIC SECTOR +10	DIFFERENCE FROM PUBLIC SECTOR -16	

# **HIGHEST AND LOWEST QUESTIONS**

ŧ	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	•	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
1a.	l understand what is expected of me to do well in my role	100%	88%	14.	I believe action will be taken on the results from this survey by my organisation	21%	38%
1g.	I know how to address a health and safety issue I have identified	97%	-	5h.	My manager appropriately deals with employees who perform poorly	48%	39%
1c.	My job gives me a feeling of personal accomplishment	93%	77%	7e.	People in my organisation take responsibility for their own actions	52%	42%
5b.	My manager listens to what I have to say	90%	84%	4a.	I am paid fairly for the work I do	53%	55%
1e.	I am satisfied with my job	87%	86%	7c.	I feel that change is managed well in my organisation	54%	52%
5a.	My manager encourages people in my workgroup to keep improving the work they do	83%	68%	7f.	My organisation is committed to developing its employees	55%	55%
6g.	I feel that senior managers keep employees informed about what's going on	83%	73%	7k.	l feel a strong personal attachment to my organisation	55%	51%
7a.	My organisation focuses on improving the work we do	83%	64%	9a.	I have confidence in the ways my organisation resolves grievances	55%	52%
8c.	I am able to speak up and share a different view to my colleagues and manager	83%	75%	6d.	Senior managers encourage innovation by employees	55%	45%
1d.	I feel motivated to contribute more than what is normally required at work	80%	77%	3e.	My performance is assessed against clear criteria	57%	50%

# YOUR PEOPLE

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#### **RESULTS AT A GLANCE** These are your highest and

MATTER QUESTION

lowest scoring agreement questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

# **MOST AND LEAST IMPROVED QUESTIONS**

MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	0	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
My organisation focuses on improving the work we do	83%	64%	14.	I believe action will be taken on the results from this survey by my organisation	21%	38%
There is good co-operation between teams across our organisation	76%	57%	1f.	l am able to keep my work stress at an acceptable level	67%	77%
Senior managers promote collaboration between my organisation and other organisations we work with	72%	55%	1b.	I am provided with the support I need to do my best at work	76%	86%
My job gives me a feeling of personal accomplishment	93%	77%	5g.	My manager provides acknowledgement or other recognition for the work I do	71%	82%
My manager encourages people in my workgroup to keep improving the work they do	83%	68%	5e.	My manager involves my workgroup in decisions about our work	69%	79%
My organisation motivates me to help it achieve its objectives	72%	58%	7i.	I would recommend my organisation as a great place to work	69%	79%
My organisation generally selects capable people to do the job	79%	65%	8b.	Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation,	72%	80%
My organisation is making the necessary improvements to meet our future challenges	69%	57%	5d.	My manager encourages and values employee input	76%	82%
I understand what is expected of me to do well in my role	100%	88%	2a.	My workgroup strives to achieve customer/client satisfaction	77%	82%
I feel that senior managers keep employees informed about what's going on	83%	73%	8d.	How satisfied are you with your ability to access and use flexible working arrangements?	69%	73%
	QUESTIONSMy organisation focuses on improving the work we doThere is good co-operation between teams across our organisationSenior managers promote collaboration between my organisation and other organisations we work withMy job gives me a feeling of personal accomplishmentMy manager encourages people in my workgroup to keep improving the work they doMy organisation motivates me to help it achieve its objectivesMy organisation generally selects capable people to do the jobMy organisation is making the necessary improvements to meet our future challengesI understand what is expected of me to do well in my roleI feel that senior managers keep employees	My organisation focuses on improving the work we do83%There is good co-operation between teams across our organisation76%Senior managers promote collaboration between my organisation and other organisations we work with72%My job gives me a feeling of personal accomplishment93%My manager encourages people in my workgroup to keep improving the work they do83%My organisation motivates me to help it achieve its objectives72%My organisation is making the necessary improvements to meet our future challenges69%I understand what is expected of me to do 	My organisation focuses on improving the work we do83%64%There is good co-operation between teams across our organisation76%57%Senior managers promote collaboration between my organisation and other organisations we work with72%55%My job gives me a feeling of personal accomplishment93%77%My manager encourages people in my workgroup to keep improving the work they do83%68%My organisation motivates me to help it achieve its objectives72%58%My organisation is making the necessary improvements to meet our future challenges69%57%I understand what is expected of me to do well in my role100%88%I feel that senior managers keep employees87%77%	My organisation focuses on improving the work we do83%64%14.There is good co-operation between teams across our organisation76%57%1f.Senior managers promote collaboration between my organisation and other organisations we work with72%55%1b.My job gives me a feeling of personal accomplishment93%77%5g.My manager encourages people in my workgroup to keep improving the work they do83%68%5e.My organisation motivates me to help it achieve its objectives72%58%7i.My organisation generally selects capable people to do the job79%65%8b.My organisation is making the necessary improvements to meet our future challenges100%88%2a.I feel that senior managers keep employees informed about what/'s going on83%73%73%	My organisation focuses on improving the work we do83%64%14.I believe action will be taken on the results from this survey by my organisationThere is good co-operation between teams across our organisation76%57%14.I believe action will be taken on the results from this survey by my organisationSenior managers promote collaboration between my organisation and other organisations we work with72%55%16.1 am provided with the support I need to do my best at workMy job gives me a feeling of personal accomplishment93%77%59.My manager provides acknowledgement or other recognition for the work I doMy organisation motivates me to help it achieve its objectives72%58%56.My manager involves my workgroup in decisions about our workMy organisation generally selects capable people to do the job79%65%65%71.I would recommend my organisation as a great place to workMy organisation is making the necessary improvements to meet our future challenges69%57%5d.My manager encourages and values employee inputI understand what is expected of me to do well in my role100%88%73%742a.My workgroup strives to achieve customer/client satisfactionI feel that senior managers keep employees informed about what's going on83%73%73%74	My organisation focuses on improving the work we do83%64%14.I believe action will be taken on the results from this survey by my organisation21%There is good co-operation between teams across our organisation76%57%14.I believe action will be taken on the results from this survey by my organisation21%Senior managers promote collaboration between my organisation and other organisations we work with72%55%16.I am provided with the support I need to do my best at work67%My bog gives me a feeling of personal accomplishment93%77%59.My manager provides acknowledgement or other recognition for the work I do71%My organisation motivates me to help it achieve its objectives72%58%58.56.My manager involves my workgroup in decisions about our work69%My organisation is making the necessary improvements to meet our future challenges69%57%71.I would recommend my organisation as a great background, age, disability, sexual orientation, gender etc.)52.I understand what is expected of me to do well in my role100%88%23.My workgroup strives to achieve customer/client satisfaction76%I feel that senior managers keep employees informed about what's going on about what's going on83%73%73%74

#### YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

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These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree' and 'Agree'.

## HIGHEST NEUTRAL SCORING QUESTIONS

% POSITIVE	HIGHEST NEU SCORING QUE		% NEUTRAL	DISAGREEMENT SCORES FOR HIGHEST NEUTRAL	% NEGATIVE
			lts	<b>Q14.</b> I believe action will be taken on the results from this survey by my organisation	
<b>21</b> %			66%		14%
	<b>Q3e.</b> My performance criteria	is assessed against cle	ar	<b>Q3e.</b> My performance is assessed against clear criteria	
<b>57</b> %			40%		3%
	<b>Q6d.</b> Senior managers employees	encourage innovation	by	<b>Q6d.</b> Senior managers encourage innovation by employees	
55%			38%		<b>7</b> %
	<b>Q7f.</b> My organisation is its employees	s committed to develo	bing	<b>Q7f.</b> My organisation is committed to developing its employees	
55%			38%		7%
	<b>Q4a.</b> I am paid fairly fo	or the work I do		<b>Q4a.</b> I am paid fairly for the work I do	
53%			37%		10%
-	57% 55%	Q14. I believe action w from this survey by my         21%         Q3e. My performance criteria         57%         Q6d. Senior managers employees         55%         Q7f. My organisation i its employees         55%         Q4a. I am paid fairly for	Q14. I believe action will be taken on the result from this survey by my organisation         Q1%         Q3e. My performance is assessed against cleat criteria         57%         Q6d. Senior managers encourage innovation employees         55%         Q7f. My organisation is committed to develop its employees         55%         Q4a. I am paid fairly for the work I do	<ul> <li>and a constraint of the series of t</li></ul>	G14. I believe action will be taken on the results from this survey by my organisation       G14. I believe action will be taken on the results from this survey by my organisation         21%       66%         G3e. My performance is assessed against clear criteria       G3e. My performance is assessed against clear criteria         57%       40%         G6d. Senior managers encourage innovation by employees       G6d. Senior managers encourage innovation by employees         55%       38%         G7f. My organisation is committed to developing its employees       G7f. My organisation is committed to developing its employees         55%       38%         G4a. I am paid fairly for the work I do

#### **TAKING ACTION**

#### WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

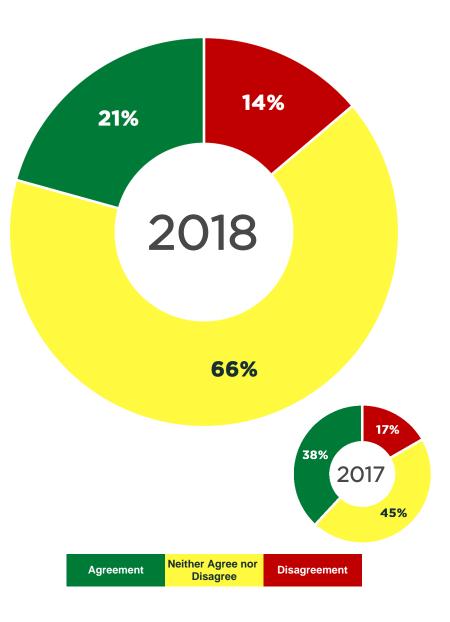
Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

**37% 47% 38%** sector cluster 2017



## **KEY DRIVERS OF ENGAGEMENT**

6

Employee Engagement scores at different levels are shown in earlier and following pages. \*Parent refers to Other Agencies and Trusts

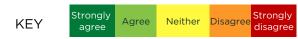
These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

RAN		% AGREEMENT 2018	% AGREEMENT 2017	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	<b>Q2c.</b> I receive help and support from other members of my workgroup	77%	75%	86%	81%
2	<b>Q2e.</b> People in my workgroup treat each other with respect	73%	64%	80%	75%
3	<b>Q2a.</b> My workgroup strives to achieve customer/client satisfaction	77%	82%	91%	86%
4	<b>Q7e.</b> People in my organisation take responsibility for their own actions	<b>52</b> %	42%	56%	49%
5	<b>Q3e.</b> My performance is assessed against clear criteria	<b>57</b> %	50%	61%	56%
6	<b>Q2d.</b> There is good team spirit in my workgroup	<b>70</b> %	68%	76%	70%

EXPLORE THE FULL RESULTS	EMPLOYEE ENGAGEMENT	67%	AGGREG	GATE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q7i. I would recommend my organisation as a great place to work	10	59	24	69%	79%	76%	66%	61%
	Q7j. I am proud to tell others I work for my organisation	21	52	21	72%	74%	86%	75%	69%
	Q7k. I feel a strong personal attachment to my organisation	17	38	34	55%	51%	80%	69%	63%
Results show the proportion of respondents	Q7I. My organisation motivates me to help it achieve its objectives	14	59	17	72%	58%	72%	59%	55%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and	Q7m. My organisation inspires me to do the best in my job	18	39	32 7	57%	58%	72%	59%	55%



are neutral.

Disagree) and those who

EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	87%	AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1c. My job gives me a feeling of personal accomplishment	33	60	93%	77%	84%	76%	76%
	Q1d. I feel motivated to contribute more than what is normally required at work	40	40 13	80%	77%	82%	76%	72%
	Qle. I am satisfied with my job	27	60	87%	86%	79%	71%	69%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	SENIOR MANAGERS	669	X AGGREG	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	14	52	31	66%	68%	61%	50%	49%
	Q6b. I feel that senior managers effectively lead and manage change	14	52	31	66%	61%	55%	44%	46%
	Q6c. I feel that senior managers model the values of my organisation	14	52	34	66%	61%	60%	51%	50%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	10	45	38	55%	45%	60%	51%	50%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	14	59	21	72%	55%	59%	55%	52%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	14	52	34	66%	68%	75%	68%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	17	66	10	83%	73%	61%	50%	47%
	Q6h. I feel that senior managers listen to employees	14	52	31	66%	59%	51%	46%	43%
	Q7c. I feel that change is managed well in my organisation		50	36 7	54%	52%	49%	32%	40%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	76%	AGGREGAT	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q5c. My manager communicates effectively with me	21	59	14	79%	77%	78%	75%	72%
	Q5d. My manager encourages and values employee input	28	48	14	76%	82%	80%	79%	72%
	Q5e. My manager involves my workgroup in decisions about our work	24	45	21	69%	79%	75%	72%	67%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	17	66	10	83%	73%	61%	50%	47%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	14	52	31	66%	59%	51%	46%	43%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	10	72	14	83%	75%	77%	75%	67%

KEY Strongly Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	77%	AGGREG	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1a. I understand what is expected of me to do well in my role	43		57	100%	88%	92%	86%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	30	47	13 <mark>10</mark>	77%	75%	85%	84%	79%
	Q3f. I have received appropriate training and development to do my job well	13	67	13	80%	73%	66%	63%	65%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	21	62	10	83%	68%	81%	78%	74%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	24	45	28	69%	70%	76%	74%	68%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	10	45	38	55%	45%	60%	51%	50%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	14	59	21	72%	55%	59%	55%	52%
	Q7a. My organisation focuses on improving the work we do		76	14	83%	64%	75%	68%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges		66	24	69%	57%	66%	54%	57%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

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-	

EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

E FULL	HIGH PERFORMANCE	77%	AGGREGATI	E SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
ouped by ort.	Q7d. There is good co-operation between teams across our organisation	17	59	<mark>10</mark> 14	76%	57%	52%	48%	49%
	Q7h. My organisation generally selects capable people to do the job		72	10	79%	65%	66%	63%	54%

KEY Strongly Age	ee Neither	Disagree Strongly disagree
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	73%	AGGREGAT	E SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	23	53	13 10	77%	82%	91%	90%	86%
	Q2e. People in my workgroup treat each other with respect	30	43	17	73%	64%	80%	83%	75%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	21	62	10	83%	68%	81%	78%	74%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	31	59		90%	84%	85%	82%	76%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	14	52	31	66%	68%	61%	50%	49%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	14	52	34	66%	61%	60%	51%	50%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	14	52	34	66%	68%	75%	68%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	17	66	10	83%	73%	61%	50%	47%
	Q6h. I feel that senior managers listen to employees	14	52	31	66%	59%	51%	46%	43%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

	PUBLIC SECTOR VALUES	73%	AGGRE	GATE S	CORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	LUSTER 2018	LIC SECTOR 2018
EXPLORE THE FULL RESULTS						AG	AG	Ľ	U	PUBILIC ;
Questions are grouped by topics in this report.	Q7a. My organisation focuses on improving the work we do		76		14	83%	64%	75%	68%	69%
	Q7e. People in my organisation take responsibility for their own actions	10	41	31	10	52%	42%	56%	52%	49%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	77%	AGGREGAT	E SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	24	52	17	76%	86%	70%	66%	65%
	Q5b. My manager listens to what I have to say	31	59		90%	84%	85%	82%	76%
	Q5d. My manager encourages and values employee input	28	48	14	76%	82%	80%	79%	72%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	28	48	24	76%	66%	69%	67%	60%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)		72	10	79%	75%	84%	80%	76%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	10	62	14 10	72%	80%	83%	78%	75%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	10	72	14	83%	75%	77%	75%	67%
	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	24	45	24	69%	73%	62%	73%	59%
	Q8e. My manager supports flexible working in my team	28	41	21 10	69%	-	70%	77%	63%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	FLEXIBLE WORKING	69%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	24	45	24	69%	73%	62%	73%	59%
	Q8e. My manager supports flexible working in my team	28	41	21 10	69%	-	70%	77%	63%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

.L	RECRUITMENT	72%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
by	Q7g. I have confidence in the way recruitment decisions are made		59	24	66%	57%	45%	39%	37%
	Q7h. My organisation generally selects capable people to do the job		72	10	79%	65%	66%	63%	54%

EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	60%	6 AGGRE	GATE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	20	50	20	70%	73%	71%	67%	65%
	Q3e. My performance is assessed against clear criteria	17	40	40	57%	50%	61%	52%	56%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	10	47	33	57%	57%	50%	47%	50%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	25	46	25	71%	82%	77%	76%	69%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.	Q5h. My manager appropriately deals with employees who perform poorly	17	31	<mark>34</mark> 10	48%	39%	50%	46%	46%
	Q7f. My organisation is committed to developing its employees	14	41	38	55%	55%	53%	52%	52%

KEY Strongly Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	WORKPLACE SUPPORT	72%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	24	52	17	76%	86%	70%	66%	65%
	Q1f. I am able to keep my work stress at an acceptable level	20	47	23 10	67%	77%	66%	64%	60%
	Q2c. I receive help and support from other members of my workgroup	27	50	13 10	77%	75%	86%	86%	81%
Results show the proportion of respondents	Q2d. There is good team spirit in my workgroup	30	40	17	70%	68%	76%	75%	70%

Res pro answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.



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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

ULL	ΡΑΥ	53% AGREEMENT	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
ed by	Q4a. I am paid fairly for the work I do	10 43 <u>37</u> 1	0 53%	55%	58%	69%	58%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree	
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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

FULL	HEALTH & SAFETY	97% AGREEMENT	AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
uped by	Q1g. I know how to address a health and safety issue I have identified	27 70	97%	-	92%	85%	85%



Questions are grouped by Q14. I believe action will be taken on the results from this 14 66 10 21% 38% 52% 47% 37%	EXPLORE THE FULL RESULTS	ACTION ON RESULTS	21% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
topics in this report.	Questions are grouped by topics in this report.		14 66	10	21%	38%	52%	47%	37%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

ULL	WORKPLACE CONDUCT	55% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018	PUBILIC SECTOR 2018
bed by	Q9a. I have confidence in the ways my organisation resolves grievances	52 28	10	55%	52%	46%	38%	40%

#### EXPLORE THE FULL RESULTS

PERFORMANCE FRAMEWORK & DEVELOPMENT	2018	2017	PARENT 2018	PUBLIC SECTOR 2018
Q3a. I have a current performance and development plan that sets out my individual objectives				
Yes	67%	59%	68%	71%
No	33%	41%	32%	29%
Q3b. I have informal feedback conversations with my manager				
Yes	90%	80%	81%	76%
No	10%	20%	19%	24%
Q3c. I have scheduled feedback conversations with my manager				
Yes	53%	59%	59%	58%
No	47%	41%	41%	42%

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#### EXPLORE THE FULL RESULTS

MOBILITY		2018	2017	PARENT 2018	PUBLIC SECTOR 2018
<b>Q3h.</b> Are you currently looking, or thinking but outside of your current workplace in c	about looking, for a new role within the NSW Public Sector order to broaden your experience?				
Yes		33%	27%	29%	41%
No		67%	73%	71%	59%

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#### EXPLORE THE FULL RESULTS

MOBILITY	2018	2017	PARENT 2018	PUBLIC SECTOR 2018
<b>3i.</b> Are there barriers preventing you from moving to another role?				
Geographic location considerations	45%	46%	17%	26%
Lack of visible opportunities	34%	29%	37%	30%
There are no major barriers to my career progression	31%	39%	33%	32%
Lack of promotion opportunities	31%	20%	35%	29%
Personal/family considerations	24%	22%	23%	30%
Lack of support from my manager/supervisor	14%	15%	9%	14%
Insufficient training and development	14%	5%	14%	16%
Lack of required capabilities or experience	10%	12%	11%	11%
Other	7%	7%	7%	9%
The application/recruitment process is too cumbersome or time consuming	3%	7%	17%	23%

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT		2018	2017	PARENT 2018	PUBLIC SECTOR 2018
Q10a. In the last 12 months I have witnessed misconduct/	wrongdoing at work				
Yes		43%	18%	18%	24%
No		43%	60%	65%	58%
Don't know		14%	23%	17%	18%
<b>Q10b.</b> If yes to 10a, have you reported the misconduct/wr	ongdoing you witnessed in the last 12 months?				
Yes		55%	50%	68%	66%
No		45%	50%	30%	32%
Don't know	(r)				

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	PARENT 2018	PUBLIC SECTOR 2018
Q11a. In the last 12 months I have witnessed bullying at work				
Yes	38%	33%	25%	33%
No	55%	57%	67%	57%
Don't know	7%	10%	8%	10%
Q11b. In the last 12 months I have been subjected to bullying at work				
Yes	17%	10%	11%	18%
No	79%	83%	84%	76%
Don't know	3%	7%	5%	6%

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT		2018	2017	PARENT 2018	PUBLIC SECTOR 2018
<b>Q11c.</b> Please indicate the role of the person who has been the se have been subjected to in the last 12 months	ource of the most serious bullying you				
A senior manager	(r)				
Your Immediate Manager/Supervisor	(r)				
A fellow worker at your level	(r)				
A subordinate	(r)				
A client or customer	(r)				
A member of the public other than a client or customer	(r)				
Other	(r)				
Prefer not to say	(r)				

#### EXPLORE THE FULL RESULTS

	2018	2017	PARENT 2018	PUBLIC SECTOR 2018
and/or sexual harassment or abuse				
	0%	-	1%	3%
	100%	-	97%	94%
	0%	-	2%	2%
been the source of the most serious subjected to in the last 12 months				
(r)				
	peen the source of the most serious ubjected to in the last 12 months ir) ir)	and/or sexual harassment or abuse $ \begin{array}{c} 0\%\\ 0\%\\ 100\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\ 0\%\\$	and/or sexual harassment or abuse $ \begin{array}{c c} 0\% & -\\ 100\% & -\\ 0\% & -\\ 0\% & -\\ 0\% & -\\ 0\% & -\\ \end{array} $ the source of the most serious ubjected to in the last 12 months in the last 12	and/or sexual harassment or abuse $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$

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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

PLANNING AND ENVIRONME	NT			AGREEMENT 2018	AGREEMENT 2017	PARENT 2018	CLUSTER 2018
Q1. My organisation listens to its customers and stakeho	olders 11	64	21	75%	83%	80%	749
Q2. I have a clear understanding of the vision of my organisation	11	64	21	75%	69%	84%	689
Q3. I am aware how my role contributes to the vision of organisation	<sup>my</sup> 25	54	18	79%	74%	86%	759
Q4. I am encouraged to participate in sustainable work practices by my supervisor or manager	14	64	18	79%	76%	79%	639
Q5. My team is equipped with the right tools to provide customer service	<sup>good</sup> 18	61	11 7	79%	86%	70%	639
Q6. My organisation has the right tools in place to assist manage geographically dispersed teams	and 11	57	21 7	68%	74%	54%	549
Q7. I have access to the information I need to do my job	well 29	54	14	82%	-	75%	719
Q8. I feel informed about changes in my organisation	14	57	18 11	71%	-	62%	529
Q9. The people I work with have safe work practices	18	64	11 7	82%	-	88%	88
Q10. My manager promotes safe work practices in my workplace	14	68	11	82%	-	90%	869

#### **GUIDE TO THIS REPORT**

#### SURVEY TIME FRAME

This report contains results from the 2018 People Matter Employee Survey which was open from 1 June to 2 July 2018.

#### HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreen	nent	Neither Agree nor Disagree	Disa	greement

#### PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

#### ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

#### **1** MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.