# PEOPLE MATTER 2018

NSW Public Sector Employee Survey

Nurse Teacher Accountant Police Officer Librarian Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Clerk Charles Dervisor Ship's Engineer Engineer Receptionist PEOP Nurse Police Officer N Museum Guide Conse ctrical Linesworker Solicitor Cable Jointer irse Librarian Adviso MATTER Warden Prison Officer chnician Administrato Train Driver Bus Drive Laboratory Turner Pl lance Officer Yout Worker Hospital O Solicitor Caretaker hip's Officer Ship's Master Marine Transp Conservator Plant Oc rker Cable Engineer NSW Public Sector Plant Operator Nurse **Employee Survey** Policy Analyst Su Welfare Wor Electrician Social Worker Cleaner Fitter Fire Fighter Curator Fitter Museum Guide Conservator Plant Operator Engineer Electrical Linesworker Cable Jointer Plant **Operator Ranger** Teacher Nurse Librarian Advisor

AGENCY REPORT

Planning and Environment

# Independent Planning Commission





### **HEADLINES**

RESPONSE RATE	EMPLOYEE ENGAGEMENT			<b>i</b>
87% 13 of 15 respondents	<b>80%</b> DIFFERENCE FROM -6 DIFFERENCE FROM +12 DIFFERENCE FROM +15			QUESTIONS ARE GROUPED INTO TOPICS IN THIS REPORT.
ENGAGEMENT WITH WORK	SENIOR MANAGERS	COMMUNICATION	HIGH PERFORMANCE	This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions
87%	88%	90%	88%	section.
DIFFERENCE FROM -6	DIFFERENCE FROM 0	DIFFERENCE FROM -5	DIFFERENCE FROM -2	The Employee Engagement index is weighted. It cannot be
DIFFERENCE FROM CLUSTER +13	DIFFERENCE FROM +38 CLUSTER +38	DIFFERENCE FROM CLUSTER +24	DIFFERENCE FROM CLUSTER +23	compared to the other scores which are the average of the % agreement results (strongly
DIFFERENCE FROM PUBLIC SECTOR +15	DIFFERENCE FROM PUBLIC SECTOR +39	DIFFERENCE FROM PUBLIC SECTOR +28	DIFFERENCE FROM PUBLIC SECTOR +24	agree and agree scores).
PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	FLEXIBLE WORKING SATISFACTION	ACTION ON RESULTS	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees
94%	95%	100%	83%	selecting the wrong work location in the survey
DIFFERENCE FROM +2	DIFFERENCE FROM CLUSTER +20	DIFFERENCE FROM +20	DIFFERENCE FROM +33	
DIFFERENCE FROM CLUSTER +29	DIFFERENCE FROM PUBLIC SECTOR +27	DIFFERENCE FROM CLUSTER +27	DIFFERENCE FROM CLUSTER +37	
DIFFERENCE FROM PUBLIC SECTOR +32		DIFFERENCE FROM PUBLIC SECTOR +41	DIFFERENCE FROM PUBLIC SECTOR +47	

# **HIGHEST AND LOWEST QUESTIONS**

¢	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	•	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
1g.	I know how to address a health and safety issue I have identified	100%	-	3g.	I am satisfied with the opportunities available for career development in my organisation	46%	80%
2a.	My workgroup strives to achieve customer/client satisfaction	100%	100%	5h.	My manager appropriately deals with employees who perform poorly	54%	70%
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	100%	90%	7c.	I feel that change is managed well in my organisation	67%	80%
5a.	My manager encourages people in my workgroup to keep improving the work they do	100%	100%	3f.	I have received appropriate training and development to do my job well	69%	80%
5b.	My manager listens to what I have to say	100%	100%	7f.	My organisation is committed to developing its employees	75%	90%
6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	100%	90%	3e.	My performance is assessed against clear criteria	77%	90%
7e.	People in my organisation take responsibility for their own actions	100%	90%	5e.	My manager involves my workgroup in decisions about our work	77%	100%
7h.	My organisation generally selects capable people to do the job	100%	90%	7k.	I feel a strong personal attachment to my organisation	83%	70%
7j.	I am proud to tell others I work for my organisation	100%	100%	71.	My organisation motivates me to help it achieve its objectives	83%	90%
8c.	l am able to speak up and share a different view to my colleagues and manager	100%	90%	7m.	My organisation inspires me to do the best in my job	83%	90%

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#### YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your highest and lowest scoring agreement questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

# **MOST AND LEAST IMPROVED QUESTIONS**

ŧ	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	•	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
14.	I believe action will be taken on the results from this survey by my organisation	83%	50%	3g.	I am satisfied with the opportunities available for career development in my organisation	46%	80%
8d.	How satisfied are you with your ability to access and use flexible working arrangements?	100%	80%	5e.	My manager involves my workgroup in decisions about our work	77%	100%
7k.	I feel a strong personal attachment to my organisation	83%	70%	5h.	My manager appropriately deals with employees who perform poorly	54%	70%
1f.	I am able to keep my work stress at an acceptable level	92%	80%	1a.	I understand what is expected of me to do well in my role	85%	100%
6b.	I feel that senior managers effectively lead and manage change	92%	80%	7f.	My organisation is committed to developing its employees	75%	90%
6i.	Senior managers in my organisation support the career advancement of women	92%	80%	7c.	I feel that change is managed well in my organisation	67%	80%
7g.	I have confidence in the way recruitment decisions are made	92%	80%	3e.	My performance is assessed against clear criteria	77%	90%
9a.	I have confidence in the ways my organisation resolves grievances	92%	80%	3f.	I have received appropriate training and development to do my job well	69%	80%
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	100%	90%	1d.	I feel motivated to contribute more than what is normally required at work	92%	100%
6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	100%	90%	5c.	My manager communicates effectively with me	92%	100%

#### YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

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These are the questions that have shown the greatest percentage increase and decrease in agreement, based on respondents who have selected 'Strongly agree' and 'Agree'.

### HIGHEST NEUTRAL SCORING QUESTIONS

AGREEMENT SCORES FOR HIGHEST NEUTRAL	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	DISAGREEMENT SCORES FOR HIGHEST NEUTRAL	% NEGATIVE
<b>Q3g.</b> I am satisfied with the opportunities available for career development in my organisation		<b>G3g.</b> I am satisfied with the opportunities available for career development in my organisation		<b>Q3g.</b> I am satisfied with the opportunities available for career development in my organisation	
	46%		46%		8%
<b>Q5h.</b> My manager appropriately deals with employees who perform poorly		<b>Q5h.</b> My manager appropriately deals with employees who perform poorly		<b>Q5h.</b> My manager appropriately deals with employees who perform poorly	
	54%		<b>46</b> %		0%
<b>Q3f.</b> I have received appropriate training and development to do my job well		<b>Q3f.</b> I have received appropriate training and development to do my job well		<b>Q3f.</b> I have received appropriate training and development to do my job well	
	69%		<b>31</b> %		0%
<b>Q7c.</b> I feel that change is managed well in my organisation		<b>G7c.</b> I feel that change is managed well in my organisation		<b>G7c.</b> I feel that change is managed well in my organisation	
	67%		<b>25</b> %		8%
<b>Q7f.</b> My organisation is committed to developing its employees		<b>G7f.</b> My organisation is committed to developing its employees		<b>G7f.</b> My organisation is committed to developing its employees	
	75%		25%		0%

### **TAKING ACTION**

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#### WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

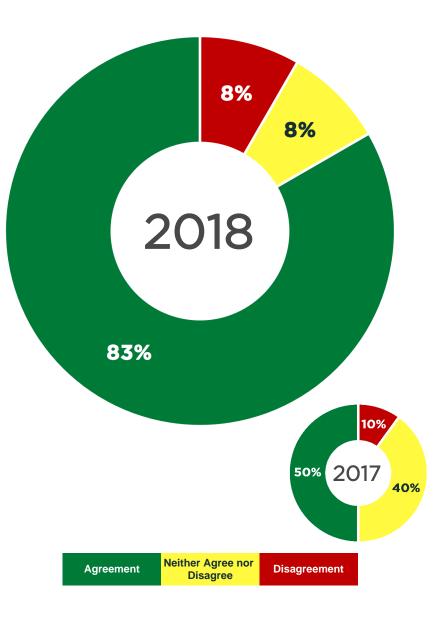
Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

**37% 47% 50%** sector cluster 2017



# **KEY DRIVERS OF ENGAGEMENT**

# 1

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

\*\* As your organisation received less than 30 responses, the key drivers are taken from the questions for Planning and Environment.

RAI	NK	% AGREEMENT 2018	% AGREEMENT 2017	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	<b>Q7c.</b> I feel that change is managed well in my organisation	<b>67</b> %	80%	32%	40%
2	<b>Q7f.</b> My organisation is committed to developing its employees	75%	90%	52%	52%
3	<b>Q7a.</b> My organisation focuses on improving the work we do	92%	90%	68%	69%
4	<b>Q7b.</b> My organisation is making the necessary improvements to meet our future challenges	83%	90%	54%	57%
5	<b>Q1b.</b> I am provided with the support I need to do my best at work	85%	90%	66%	65%
6	<b>Q3g.</b> I am satisfied with the opportunities available for career development in my organisation	<b>46</b> %	80%	47%	50%

EXPLORE THE FULL RESULTS	EMPLOYEE ENGAGEMENT	80% ago	GREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q7i. I would recommend my organisation as a great place to work	50	42 8	92%	90%	66%	61%
	Q7j. I am proud to tell others I work for my organisation	42	58	100%	100%	75%	69%
	Q7k. I feel a strong personal attachment to my organisation	25	58 17	83%	70%	69%	63%
Results show the proportion of respondents	Q7I. My organisation motivates me to help it achieve its objectives	33	50 <mark>8</mark> 8	83%	90%	59%	55%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and	Q7m. My organisation inspires me to do the best in my job	42	42 <mark>8</mark> 8	83%	90%	59%	55%

Neither Disagree Strongly disagree Strongly KEY Agree agree

are neutral.

Disagree) and those who

EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	87%	AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1c. My job gives me a feeling of personal accomplishment	31	54 <mark>8</mark> 8	85%	90%	76%	76%
	Q1d. I feel motivated to contribute more than what is normally required at work	38	54 <mark>8</mark>	92%	100%	76%	72%
	Q1e. I am satisfied with my job	31	54 <mark>15</mark>	85%	90%	71%	69%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EXPLORE THE FULL RESULTS	SENIOR MANAGERS	88%	AGGREGATE SC	ORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	31	54	88	85%	90%	50%	49%
	Q6b. I feel that senior managers effectively lead and manage change	31	62	8	92%	80%	44%	46%
	Q6c. I feel that senior managers model the values of my organisation	31	62	8	92%	90%	51%	50%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	31	54	15	85%	90%	51%	50%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	23	69	8	92%	90%	55%	52%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	23	77		100%	90%	68%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	31	54	88	85%	90%	50%	47%
	Q6h. I feel that senior managers listen to employees	54	4 38	8	92%	90%	46%	43%
	Q7c. I feel that change is managed well in my organisation	8	58 25	8	67%	80%	32%	40%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	<b>90%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q5c. My manager communicates effectively with me	54 38 <mark>8</mark>	92%	100%	75%	72%
	Q5d. My manager encourages and values employee input	62 <u>31</u> 8	92%	100%	79%	72%
	Q5e. My manager involves my workgroup in decisions about our work	<b>3</b> 1 46 <b>2</b> 3	77%	100%	72%	67%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	<b>31</b> 54 <mark>8</mark> 8	85%	90%	50%	47%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	54 <u>38</u> 8	92%	90%	46%	43%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	42 58	100%	90%	75%	67%

Neither Disagree Strongly disagree Strongly agree Agree KEY

EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	<b>88%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1a. I understand what is expected of me to do well in my role	46 38 <mark>8</mark> 8	85%	100%	86%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	62 31 8	92%	90%	84%	79%
	Q3f. I have received appropriate training and development to do my job well	<b>23</b> 46 <b>3</b> 1	69%	80%	63%	65%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	46 54	100%	100%	78%	74%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	54 38 <mark>8</mark>	92%	100%	74%	68%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	<b>31</b> 54 15	85%	90%	51%	50%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	<b>23</b> 69 <mark>8</mark>	92%	90%	55%	52%
	Q7a. My organisation focuses on improving the work we do	42 50 <mark>8</mark>	92%	90%	68%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges	<b>33</b> 50 <mark>8</mark> 8	83%	90%	54%	57%

KEY Strongly Agree Neither Disagree Strongly disagree

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

_	HIGH PERFORMANCE	88%	AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
у	Q7d. There is good co-operation between teams across our organisation	25	58 <mark>8</mark> 8	83%	80%	48%	49%
	Q7h. My organisation generally selects capable people to do the job	25	75	100%	90%	63%	54%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	<b>94%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	46 54	100%	100%	90%	86%
	Q2e. People in my workgroup treat each other with respect	69 23 <mark>8</mark>	92%	90%	83%	75%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	46 54	100%	100%	78%	74%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	46 54	100%	100%	82%	76%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	<b>31</b> 54 <mark>8</mark> 8	85%	90%	50%	49%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	<b>31</b> 62 8	92%	90%	51%	50%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	23 77	100%	90%	68%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	31 54 <mark>8</mark> 8	85%	90%	50%	47%
	Q6h. I feel that senior managers listen to employees	54 <u>38</u> 8	92%	90%	46%	43%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	<b>94%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q7a. My organisation focuses on improving the work we do	42 50 <mark>8</mark>	92%	90%	68%	69%
	Q7e. People in my organisation take responsibility for their own actions	33 67	100%	90%	52%	49%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	<b>95%</b> Aggregate score	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	<b>31</b> 54 <mark>8</mark> 8	85%	90%	66%	65%
	Q5b. My manager listens to what I have to say	46 54	100%	100%	82%	76%
	Q5d. My manager encourages and values employee input	62 <u>31</u> 8	92%	100%	79%	72%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	50 42 <mark>8</mark>	92%	80%	67%	60%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	58 42	100%	90%	80%	76%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	67 <u>25</u> 8	92%	90%	78%	75%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	<b>42</b> 58	100%	90%	75%	67%
	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	67 33	100%	80%	73%	59%
	Q8e. My manager supports flexible working in my team	67 33	100%	-	77%	63%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

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	1			
	-	2	1	

<b>i</b>	FLEXIBLE WORKING	<b>100%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	C SECTOR 2018
EXPLORE THE FULL RESULTS			AGR	AGR	CL	PUBILIC
Questions are grouped by topics in this report.	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	67 33	100%	80%	73%	59%
	Q8e. My manager supports flexible working in my team	67 33	100%	-	77%	63%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree	
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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

L	RECRUITMENT	96%	AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
су	Q7g. I have confidence in the way recruitment decisions are made	17	75 <mark>8</mark>	92%	80%	39%	37%
	Q7h. My organisation generally selects capable people to do the job	25	75	100%	90%	63%	54%

	rongly Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	<b>74%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	54 46	100%	90%	67%	65%
	Q3e. My performance is assessed against clear criteria	<b>31</b> 46 23	77%	90%	52%	56%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	<b>23</b> 23 46 8	46%	80%	47%	50%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	<b>38</b> 54 <mark>8</mark>	92%	100%	76%	69%
answering positively (Strongly Agree and Agree), negatively	Q5h. My manager appropriately deals with employees who perform poorly	8 46 46	54%	70%	46%	46%
(Strongly Disagree and Disagree) and those who are neutral.	Q7f. My organisation is committed to developing its employees	<b>17</b> 58 <b>25</b>	75%	90%	52%	52%

KEY Strongly Agree Neither Disagree Strongly disagree

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EXPLORE THE FULL RESULTS	WORKPLACE SUPPORT	<b>90%</b> AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	31 54 <mark>8</mark> 8	85%	90%	66%	65%
	Q1f. I am able to keep my work stress at an acceptable level	<b>3</b> 1 62 <mark>8</mark>	92%	80%	64%	60%
	Q2c. I receive help and support from other members of my workgroup	69 23 <mark>8</mark>	92%	90%	86%	81%
Results show the proportion of respondents	Q2d. There is good team spirit in my workgroup	54 38 <mark>8</mark>	92%	90%	75%	70%



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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

ULL	ΡΑΥ	85% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
oed by	Q4a. I am paid fairly for the work I do	23 62	15	85%	80%	69%	58%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree	
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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

ULL	HEALTH & SAFETY	<b>100%</b> Agree	EMENT	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
oed by	Q1g. I know how to address a health and safety issue I have identified	54	46	100%	-	85%	85%

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

FULL	ACTION ON RESULTS	83% AGREEMEN	ΙT	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
ped by	Q14. I believe action will be taken on the results from this survey by my organisation	42 42	88	83%	50%	47%	37%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

FULL	WORKPLACE CONDUCT	92% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
ouped by	Q9a. I have confidence in the ways my organisation resolves grievances	50 42	8	92%	80%	38%	40%

KEY Strongly agree	Agree	Neither	Disagree <mark>S</mark>	Strongly disagree
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EXPLORE	THE	FULL
RESULTS		

PERFORMANCE FRAMEWORK & DEVELOPMENT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3a. I have a current performance and development plan that sets out my individual objectives				
Yes	85%	90%	65%	71%
No	15%	10%	35%	29%
Q3b. I have informal feedback conversations with my manager				
Yes	100%	90%	79%	76%
No	0%	-	21%	24%
Q3c. I have scheduled feedback conversations with my manager				
Yes	92%	90%	58%	58%
No	8%	10%	42%	42%

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#### EXPLORE THE FULL RESULTS

MOBILITY	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
<b>Q3h.</b> Are you currently looking, or thinking about looking, but outside of your current workplace in order to broade				
Yes	62%	50%	40%	41%
No	38%	50%	60%	59%

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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

MOBILITY	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3i. Are there barriers preventing you from moving to another role?				
Geographic location considerations	55%	30%	29%	26%
Lack of promotion opportunities	45%	20%	35%	29%
Personal/family considerations	45%	20%	29%	30%
There are no major barriers to my career progression	36%	40%	29%	32%
Lack of visible opportunities	27%	10%	36%	30%
Insufficient training and development	18%	10%	14%	16%
Lack of support for temporary assignments/secondments	18%	10%	15%	15%
Lack of required capabilities or experience	9%	10%	12%	11%
The application/recruitment process is too cumbersome or time consuming	9%	40%	24%	23%

% are calculated with the number of unique respondents (N = 11 to this question)

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT		2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q10a. In the last 12 months I have witnessed misconduct/wrongo	doing at work				
Yes		0%	-	19%	24%
No		83%	90%	65%	58%
Don't know		17%	-	16%	18%
<b>Q10b.</b> If yes to 10a, have you reported the misconduct/wrongdo	ing you witnessed in the last 12 months?				
Yes	(r)				
No	(r)				
Don't know	(r)				

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q11a. In the last 12 months I have witnessed bullying at work				
Yes	0%	-	26%	33%
No	100%	100%	65%	57%
Don't know	0%	-	9%	10%
Q11b. In the last 12 months I have been subjected to bullying at work				
Yes	0%	-	12%	18%
No	100%	100%	82%	76%
Don't know	0%	-	6%	6%

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT		2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
<b>Q11c.</b> Please indicate the role of the person who has been the s have been subjected to in the last 12 months	ource of the most serious bullying you				
A senior manager	(r)				
Your Immediate Manager/Supervisor	(r)				
A fellow worker at your level	(r)				
A subordinate	(r)				
A client or customer	(r)				
A member of the public other than a client or customer	(r)				
Other	(r)				
Prefer not to say	(r)				

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUC	CT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
<b>Q12a.</b> In the last 12 months I have been subjecte at work	d to physical harm and/or sexual harassment or abuse				
Yes		0%	-	1%	3%
No		100%	-	98%	94%
Don't know		0%	-	1%	2%
	e person who has been the source of the most serious se you have been subjected to in the last 12 months				
A person at work	(r)				
A member of the public	(r)				
Other	(r)				
Prefer not to say	(r)				

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#### EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

PLANNING AND ENVIRONMENT CUSTOMISED QUESTIONS				AGREEMENT 2018	AGREEMENT 2017	
Q1. My organisation listens to its customers and stakeholders	58		42	100%	-	7
Q2. I have a clear understanding of the vision of my organisation	33	42	<mark>8 8</mark> 8	75%	-	6
Q3. I am aware how my role contributes to the vision of my organisation	58		25 88	83%	-	7
Q4. I am encouraged to participate in sustainable work practices by my supervisor or manager	25	67	8	92%	-	6
Q5. My team is equipped with the right tools to provide good customer service	25	75	5	100%	-	6
Q6. My organisation has the right tools in place to assist and manage geographically dispersed teams	42		58	100%	-	5
Q7. I have access to the information I need to do my job well	17	75	8	92%	-	7
Q8. I feel informed about changes in my organisation	8 67	7	<mark>8</mark> 17	75%	-	5
Q9. The people I work with have safe work practices	58		42	100%	-	8
Q10. My manager promotes safe work practices in my workplace	67		33	100%	-	8
KEY	Strongly Agree N	leither D	isagree Strongly disagree			

### **GUIDE TO THIS REPORT**

### SURVEY TIME FRAME

This report contains results from the 2018 People Matter Employee Survey which was open from 1 June to 2 July 2018.

### HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreen	nent	Neither Agree nor Disagree	Disa	greement

### PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

### ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

### **1** MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.