PEOPLE MATTER 2018

NSW Public Sector Employee Survey

Nurse Teacher Accountant Police Officer Librarian Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Clerk PEOPLE Dervisor Ship's Engineer Dervisor Ship's Engineer Dervisor Ship's Engineer Engineer Receptionist Nurse Police Officer M Museum Guide Conse ctrical Linesworker Solicitor Cable Jointer Margaret Andre E E R Warden Prison Officer Margaret Attil ine E E R Train Driver Bus Driver Association Solicitor Cable Jointer urse Librarian Adviso echnician Administrato Train Driver Bus Drive Surveyor Scientist Nur Laboratory Turner Plumb lance Officer Yout Worker Hospital Order abourer Jointer Solicitor Caretaker hip's Officer Ship's Master Marine Transp or Museum Guide Conservator Plant Op NSW Public Sector Cable Engineer Plant Operator Nurse **Employee Survey** Policy Analyst Su Social Worke Welfare Wor Electrician Social Worker Cleaner Fitter Fire Fighter Curator Fitter Museum Guide Conservator Plant Operator Engineer Electrical Linesworker Cable Jointer Plant **Operator Ranger** Teacher Nurse Librarian Advisor

AGENCY REPORT

Health

Health Infrastructure





HEADLINES

RESPONSE RATE	EMPLOYEE ENGAGEMENT			i
82% 174 OF 213 RESPONDENTS	75% DIFFERENCE FROM +5 DIFFERENCE FROM +10 DIFFERENCE FROM +9			QUESTIONS ARE GROUPED INTO TOPICS IN THIS REPORT.
ENGAGEMENT WITH WORK	SENIOR MANAGERS	COMMUNICATION	HIGH PERFORMANCE	This page compares the aggregate or individual scores for key topics. The individual questions in each group are listed in the All Questions
83%	66%	73%	75%	section.
DIFFERENCE FROM +9	DIFFERENCE FROM +8	DIFFERENCE FROM +10	DIFFERENCE FROM +9	The Employee Engagement index is weighted. It cannot be
DIFFERENCE FROM CLUSTER +10	DIFFERENCE FROM CLUSTER +19	DIFFERENCE FROM CLUSTER +13	DIFFERENCE FROM CLUSTER +11	compared to the other scores which are the average of the %
DIFFERENCE FROM PUBLIC SECTOR +11	DIFFERENCE FROM PUBLIC SECTOR +17	DIFFERENCE FROM PUBLIC SECTOR +11	DIFFERENCE FROM PUBLIC SECTOR +11	agreement results (strongly agree and agree scores).
PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	FLEXIBLE WORKING SATISFACTION	ACTION ON RESULTS	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees
76%	77%	68%	69%	selecting the wrong work location in the survey
DIFFERENCE FROM +6	DIFFERENCE FROM CLUSTER +11	DIFFERENCE FROM +10	DIFFERENCE FROM 0	
DIFFERENCE FROM CLUSTER +16	DIFFERENCE FROM PUBLIC SECTOR +9	DIFFERENCE FROM CLUSTER +11	DIFFERENCE FROM CLUSTER +32	
DIFFERENCE FROM PUBLIC SECTOR +14		DIFFERENCE FROM PUBLIC SECTOR +10	DIFFERENCE FROM PUBLIC SECTOR +32	

HIGHEST AND LOWEST QUESTIONS

ŧ	HIGHEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	•	LOWEST SCORING AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017
2a.	My workgroup strives to achieve customer/client satisfaction	93%	91%	7g.	I have confidence in the way recruitment decisions are made	49%	38%
1a.	I understand what is expected of me to do well in my role	88%	81%	9a.	I have confidence in the ways my organisation resolves grievances	50%	39%
2e.	People in my workgroup treat each other with respect	87%	81%	3f.	I have received appropriate training and development to do my job well	52%	41%
1c.	My job gives me a feeling of personal accomplishment	87%	79%	7c.	I feel that change is managed well in my organisation	54%	49%
7a.	My organisation focuses on improving the work we do	86%	82%	5h.	My manager appropriately deals with employees who perform poorly	55%	43%
7j.	I am proud to tell others I work for my organisation	86%	77%	3e.	My performance is assessed against clear criteria	59%	36%
2c.	l receive help and support from other members of my workgroup	86%	83%	6g.	I feel that senior managers keep employees informed about what's going on	59%	55%
2b.	My workgroup works collaboratively to achieve its objectives	85%	78%	3g.	I am satisfied with the opportunities available for career development in my organisation	60%	36%
1d.	I feel motivated to contribute more than what is normally required at work	84%	72%	6b.	I feel that senior managers effectively lead and manage change	63%	54%
8a.	My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	84%	71%	1f.	l am able to keep my work stress at an acceptable level	64%	63%

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YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your highest and lowest scoring agreement questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

MOST AND LEAST IMPROVED QUESTIONS

¢	MOST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	e	9	LEAST IMPROVED AGREEMENT QUESTIONS	AGREEMENT 2018	AGREEMENT 2017	•
3g.	I am satisfied with the opportunities available for career development in my organisation	60%	36%		′k.	I feel a strong personal attachment to my organisation	65%	66%	YOUR PEOPLE
3e.	My performance is assessed against clear criteria	59%	36%				-		MATTER QUES RESULTS AT A GLANCE
7f.	My organisation is committed to developing its employees	68%	50%						These are the ques
6i.	Senior managers in my organisation support the career advancement of women	73%	56%						that have shown the greatest percentage increase and decree agreement, based
8c.	I am able to speak up and share a different view to my colleagues and manager	79%	63%						respondents who h selected 'Strongly and 'Agree'.
7i.	I would recommend my organisation as a great place to work	78%	63%						
6d.	Senior managers encourage innovation by employees	64%	50%						
8b.	Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	83%	69%						
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	71%	57%						
7d.	There is good co-operation between teams across our organisation	65%	51%						
		•							

HIGHEST NEUTRAL SCORING QUESTIONS

AGREEMENT SCORES FOR HIGHEST NEUTRAL	% POSITIVE	HIGHEST NEU		% NEUTRAL	DISAGREEMENT SCORES FOR HIGHEST NEUTRAL	% NEGATIVE
Q9a. I have confidence in the ways my organisation resolves grievances		Q9a. I have confidence organisation resolves			Q9a. I have confidence in the ways my organisation resolves grievances	
	50%			41 %		9%
Q7g. I have confidence in the way recruitment decisions are made	t	Q7g. I have confident decisions are made	ce in the way recruitme	nt	Q7g. I have confidence in the way recruitment decisions are made	
	49%			35%		16%
Q7k. I feel a strong personal attachment to my organisation	У	Q7k. I feel a strong p organisation	ersonal attachment to r	ny	Q7k. I feel a strong personal attachment to my organisation	
	65%			31 %		4%
Q3f. I have received appropriate training and development to do my job well		Q3f. I have received a development to do m	appropriate training and ny job well	1	Q3f. I have received appropriate training and development to do my job well	
	52 %			30%		18%
Q5h. My manager appropriately deals with employees who perform poorly		Q5h. My manager ap employees who perfo	propriately deals with prm poorly		Q5h. My manager appropriately deals with employees who perform poorly	
	55%			30%		14%
FIND YOUR HIG NEUTRAL SCOR	RES - WHA POSITI	E ARE YOUR HIGHE T ARE EMPLOYEES MOST VE ABOUT? IGTHS)	- WHAT ARE EMPLO EMPLOYEES ARE RE	/EES MOST NEUTRAL A	BOUT? WHERE A LOT OF - WHAT ARE EMPLOYEE GREE NOR DISAGREE' (% NEGATIVE ABOUT?	S MOST

(AREAS OF POTENTIAL)

TAKING ACTION

3

WHAT'S NEXT?

Sector employees have given their feedback and these results show where actions and improvements are required.

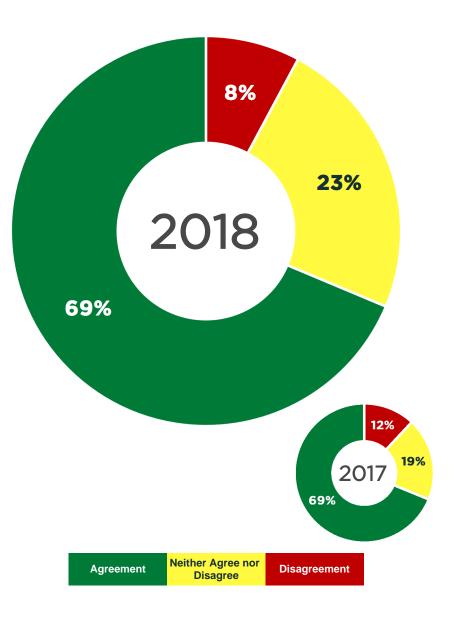
Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

37% 36% 69% sector cluster 2017



KEY DRIVERS OF ENGAGEMENT

1

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this level.

The questions are ranked in order of influence. In prioritising areas for action, it is common to focus on items with a low agreement score but higher in the ranked list of drivers, as they have higher impact. Variation of drivers within the organisation and business priorities should be considered.

If Engagement scores are high, other scores are often high as well.

RAI	NK	% AGREEMENT 2018	% AGREEMENT 2017	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	Q7g. I have confidence in the way recruitment decisions are made	49 %	38%	39%	37%
2	Q7f. My organisation is committed to developing its employees	68 %	50%	51%	52%
3	Q8c. I am able to speak up and share a different view to my colleagues and manager	79 %	63%	66%	67%
4	Q6c. I feel that senior managers model the values of my organisation	64 %	52%	47%	50%
5	Q7d. There is good co-operation between teams across our organisation	65 %	51%	50%	49%
6	Q7a. My organisation focuses on improving the work we do	86%	82%	68%	69%

EXPLORE THE FULL RESULTS	EMPLOYEE ENGAGEMENT	75%	AGGREGATE	E SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q7i. I would recommend my organisation as a great place to work	28	50	18	78%	63%	61%	61%
	Q7j. I am proud to tell others I work for my organisation	36	50	13	86%	77%	69%	69%
	Q7k. I feel a strong personal attachment to my organisation	29	37	31	65%	66%	62%	63%
Results show the proportion of respondents	Q7I. My organisation motivates me to help it achieve its objectives	25	50	20	75%	63%	54%	55%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and	Q7m. My organisation inspires me to do the best in my job	27	44	23	71%	58%	55%	55%

Neither Disagree Strongly disagree Strongly KEY Agree agree

are neutral.

Disagree) and those who

EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	83%	AGGREGATE SCO	RE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018	
Questions are grouped by topics in this report.	Q1c. My job gives me a feeling of personal accomplishment	36	50	0	87%	79%	77%	76%	
	Q1d. I feel motivated to contribute more than what is normally required at work	35	49 1	1	84%	72%	72%	72%	
	Q1e. I am satisfied with my job	29	48 17		77%	71%	70%	69%	

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	SENIOR MANAGERS	66% agg	REGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	18 48	19 <mark>10</mark>	67%	65%	46%	49%
	Q6b. I feel that senior managers effectively lead and manage change	12 51	22 11	63%	54%	44%	46%
	Q6c. I feel that senior managers model the values of my organisation	15 50	25	64%	52%	47%	50%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	16 48	28	64%	50%	47%	50%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	19 53	3 22	72%	60%	48%	52%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	23	57 14	80%	76%	57%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	14 46	25 11	59%	55%	44%	47%
	Q6h. I feel that senior managers listen to employees	17 50	23	67%	55%	40%	43%
	Q7c. I feel that change is managed well in my organisation	13 41	30 11	54%	49%	42%	40%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	73%	AGGREG	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q5c. My manager communicates effectively with me	26	49	<mark>16</mark> 8	75%	69%	70%	72%
	Q5d. My manager encourages and values employee input	30	49	11	79%	69%	70%	72%
	Q5e. My manager involves my workgroup in decisions about our work	22	55	12 7	78%	66%	65%	67%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	14	46	25 11	59%	55%	44%	47%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.	Q6h. I feel that senior managers listen to employees	17	50	23	67%	55%	40%	43%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	26	53	16	79%	63%	66%	67%

Neither Disagree Strongly disagree Strongly agree Agree KEY

EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	75% Aggregate score	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1a. I understand what is expected of me to do well in my role	27 61	88%	81%	92%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	34 51 9	85%	78%	79%	79%
	Q3f. I have received appropriate training and development to do my job well	13 39 30 14	52%	41%	70%	65%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	23 56 17	78%	72%	71%	74%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	28 52 13	80%	69%	65%	68%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	16 48 28	64%	50%	47%	50%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	19 53 22	72%	60%	48%	52%
	Q7a. My organisation focuses on improving the work we do	30 56 11	86%	82%	68%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges	28 51 16	79%	68%	56%	57%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

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EXPLORE	THE FULL
RESULTS	

Questions are grouped by topics in this report.

L	HIGH PERFORMANCE	75%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
by	Q7d. There is good co-operation between teams across our organisation	13	53	24 8	65%	51%	50%	49%
	Q7h. My organisation generally selects capable people to do the job	20	54	20	74%	68%	54%	54%

KEY Stron	Adree	Neither	Disagree	Strongly disagree
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i EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	76% AGGREGATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	43 51	93%	91%	87%	86%
	Q2e. People in my workgroup treat each other with respect	38 49 <mark>8</mark>	87%	81%	71%	75%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	23 56 17	78%	72%	71%	74%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	32 49 12	81%	75%	73%	76%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	18 48 19 10	67%	65%	46%	49%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	15 50 25	64%	52%	47%	50%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	23 57 14	80%	76%	57%	62%
	Q6g. I feel that senior managers keep employees informed about what's going on	14 46 25 11	59%	55%	44%	47%
	Q6h. I feel that senior managers listen to employees	17 50 23	67%	55%	40%	43%

KEY

Neither Disagree Strongly disagree Strongly agree Agree

AGREEMENT 2018 AGREEMENT 2017 PUBLIC SECTOR VALUES 76% AGGREGATE SCORE PUBILIC \$ **EXPLORE THE FULL** RESULTS 86% 30 56 11 82% 68% 69% Questions are grouped by Q7a. My organisation focuses on improving the work we do topics in this report. Q7e. People in my organisation take responsibility for their 14 53 23 8 67% 56% 49% 49% own actions

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

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KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	77%	AGGREGAT	E SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q1b. I am provided with the support I need to do my best at work	19	51	20 9	70%	64%	66%	65%
	Q5b. My manager listens to what I have to say	32	49	12	81%	75%	73%	76%
	Q5d. My manager encourages and values employee input	30	49	11	79%	69%	70%	72%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	29	44	22	73%	56%	54%	60%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	29	55	12	84%	71%	74%	76%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation (e.g. cultural background, age, disability, sexual orientation, gender etc.)	30	53	13	83%	69%	75%	75%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	26	53	16	79%	63%	66%	67%
	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	32	37	20	68%	58%	58%	59%
	Q8e. My manager supports flexible working in my team	35	39	17	73%	-	61%	63%

KEY

Strongly agree Agree Neither Disagree Strongly disagree

i	FLEXIBLE WORKING	71%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	C SECTOR 2018
EXPLORE THE FULL RESULTS					AGRI	AGRE	CLL	PUBILIC
Questions are grouped by topics in this report.	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	32	37	20	68%	58%	58%	59%
	Q8e. My manager supports flexible working in my team	35	39	17	73%	-	61%	63%

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by topics in this report.

L	RECRUITMENT	61%	AGGRE	GATE	SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
by	Q7g. I have confidence in the way recruitment decisions are made	13	35	35	10	49%	38%	39%	37%
	Q7h. My organisation generally selects capable people to do the job	20	54		20	74%	68%	54%	54%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	65%	AGGREG.	ATE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	22	49	17 7	71%	57%	65%	65%
	Q3e. My performance is assessed against clear criteria	13	46	29 7	59%	36%	60%	56%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	17	42	25 12	60%	36%	53%	50%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	31	45	15	75%	69%	66%	69%
answering positively (Strongly Agree and Agree), negatively	Q5h. My manager appropriately deals with employees who perform poorly	16	39	30 9	55%	43%	46%	46%
(Strongly Disagree and Disagree) and those who are neutral.	Q7f. My organisation is committed to developing its employees	23	45	27	68%	50%	51%	52%

KEY Strongly Agree Neither Disagree Strongly disagree

6

EXPLORE THE FULL RESULTS	WORKPLACE SUPPORT	75%	AGGREGA	TE SCORE	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
Questions are grouped by topics in this report.	Qlb. I am provided with the support I need to do my best at work	19	51	20 9	70%	64%	66%	65%
	Q1f. I am able to keep my work stress at an acceptable level	16	48	23 11	64%	63%	62%	60%
	Q2c. I receive help and support from other members of my workgroup	34	51	11	86%	83%	80%	81%
Results show the proportion of respondents	Q2d. There is good team spirit in my workgroup	34	45	14	79%	72%	68%	70%



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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

ULL	ΡΑΥ	72% AGREEMENT	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
ed by	Q4a. I am paid fairly for the work I do	18 54 19	8 72%	65%	54%	58%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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1

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

FULL	HEALTH & SAFETY	84% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
ped by	Q1g. I know how to address a health and safety issue I have identified	25 59	13	84%	-	88%	85%



i	ACTION ON RESULTS	69% AGREEMENT		AGREEMENT 2018	AGREEMENT 2017	STER 2018	SECTOR 2018	
EXPLORE THE FULL RESULTS				AGRE	AGRE	CLUS	PUBILIC	
Questions are grouped by topics in this report.	Q14. I believe action will be taken on the results from this survey by my organisation	19 49	23	69%	69%	36%	37%	

KEY Strongly Agree	Neither Disagree Strongly disagree
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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

FULL	WORKPLACE CONDUCT	50% agreement	AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018	PUBILIC SECTOR 2018
iped by	Q9a. I have confidence in the ways my organisation resolves grievances	12 38 41	50%	39%	41%	40%

EXPLORE	THE	FULL
RESULTS		

PERFORMANCE FRAMEWORK & DEVELOPMENT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3a. I have a current performance and development plan that sets out my individual objectives				
Yes	83%	42%	69%	71%
No	17%	58%	31%	29%
Q3b. I have informal feedback conversations with my manager				
Yes	80%	70%	74%	76%
No	20%	30%	26%	24%
Q3c. I have scheduled feedback conversations with my manager				
Yes	72%	36%	57%	58%
No	28%	64%	43%	42%

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EXPLORE THE FULL RESULTS

MOBILITY		2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3h. Are you currently looking, or thinking at but outside of your current workplace in order	out looking, for a new role within the NSW Public Sector r to broaden your experience?				
Yes		27%	31%	40%	41%
No		73%	69%	60%	59%

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EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

MOBILITY	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q3i. Are there barriers preventing you from moving to another role?				
There are no major barriers to my career progression	53%	34%	34%	32%
Lack of promotion opportunities	21%	36%	27%	29%
Lack of visible opportunities	21%	38%	29%	30%
Insufficient training and development	14%	17%	15%	16%
Lack of support from my manager/supervisor	13%	20%	15%	14%
Personal/family considerations	13%	16%	29%	30%
The application/recruitment process is too cumbersome or time consuming	13%	6%	18%	23%
Geographic location considerations	11%	6%	23%	26%
Lack of support for temporary assignments/secondments	10%	6%	14%	15%
Lack of required capabilities or experience	7%	7%	10%	11%
Other	7%	9%	9%	9%
% are calculated with the number of unique respondents (N = 168 to this question)				

% are calculated with the number of unique respondents (N = 168 to this question)

EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q10a. In the last 12 months I have witnessed misconduct/wrongdoing at work				
Yes	13%	21%	28%	24%
No	66%	63%	54%	58%
Don't know	21%	17%	17%	18%
Q10b. If yes to 10a, have you reported the misconduct/wrongdoing you witnessed in the last 12 month	is?			
Yes	52%	40%	69%	66%
No	38%	60%	29%	32%
Don't know	10%	-	2%	2%

EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q11a. In the last 12 months I have witnessed bullying at work				
Yes	21%	35%	39%	33%
No	70%	49%	52%	57%
Don't know	8%	16%	9%	10%
Q11b. In the last 12 months I have been subjected to bullying at work				
Yes	7%	14%	21%	18%
No	89%	72%	73%	76%
Don't know	5%	14%	6%	6%

EXPLORE THE FULL RESULTS

	2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
purce of the most serious bullying you				
	36%	53%	18%	21%
	27%	-	23%	23%
	18%	-	32%	27%
	9%	-	2%	2%
	9%	33%	13%	14%
(r)				
(r)				
(r)				
	(r)	ource of the most serious bullying you 36% 27% 18% 18% 9% (r) (r)	ource of the most serious bullying you 36% 53% 27% - 18% - 9% - 9% - 9% 33% (r) -	Jource of the most serious bullying you James Jam

EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT		2018	2017	CLUSTER 2018	PUBLIC SECTOR 2018
Q12a. In the last 12 months I have been subjected to physi at work	ical harm and/or sexual harassment or abuse				
Yes		1%	-	5%	3%
No		97%	-	93%	94%
Don't know		2%	-	2%	2%
Q12b. If yes to 12a, please indicate the role of the person v physical harm and/or sexual harassment or abuse you have					
A person at work	(r)				
A member of the public	(r)				
Other	(r)				
Prefer not to say	(r)				

EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

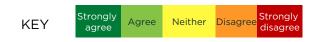
	HEALTH CUSTOMISED QUESTIONS				AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018
У	Q1. Morale is good in my team	21	57	14	78%	75%	62%
	Q2. I believe I am valued for what I can offer at my workplace	25	58	12	83%	67%	70%
	Q3. In my workplace, we recognise our successes and innovations	21	60	15	81%	64%	66%
ts	Q4. Staff are treated respectfully regardless of their job	24	59	13	82%	70%	69%
	Q5. The senior managers at my workplace lead by example in creating a positive workplace	20	49	19 8	70%	56%	53%



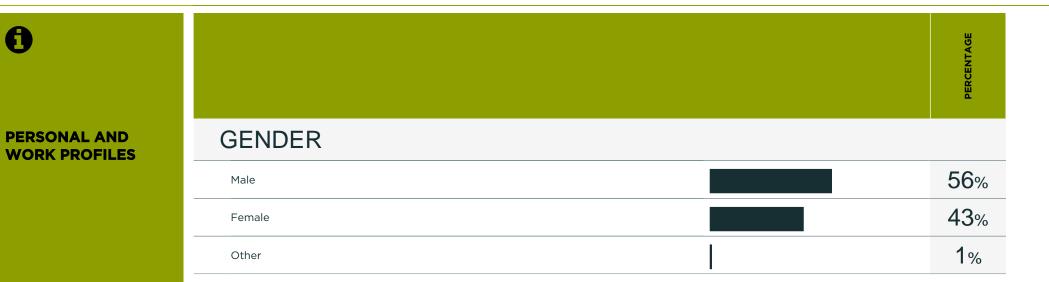
EXPLORE THE FULL RESULTS

Questions are grouped by topics in this report.

LL	HEALTH CUSTOMISED QUESTIONS				AGREEMENT 2018	AGREEMENT 2017	CLUSTER 2018
l by	Q6. Overall, I have confidence in the decisions made by my senior managers	20	56	18	76%	62%	52%
	Q7. I have a say in decisions which affect my work	21	52	19	73%	60%	55%
	Q8. Where I work, we share the lessons learnt when mistakes are made	20	55	17	75%	63%	68%
ents	Q9. My team's objectives/work plans are clearly outlined	16	57	20	73%	62%	66%
	Q10. Our objectives/work plans help us to deliver a quality service	18	55	24	72%	63%	68%
d ho	Q11. Overall, I believe the culture at my workplace has improved in the last 12 months	21	44	28	65%	68%	44%



PROFILE OF RESPONDENTS



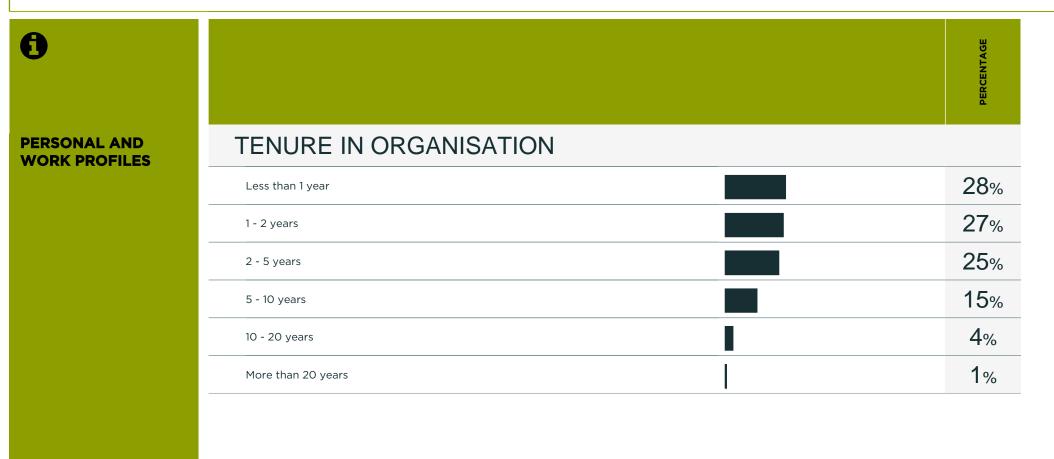
PROFILE OF RESPONDENTS



PROFILE OF RESPONDENTS

0		PERCENTAGE
PERSONAL AND WORK PROFILES	TYPE OF WORK	
	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing, shopfront/counter service)	1%
	Other service delivery work (work that does not involve contact with the public, but it is critical to the delivery of a service, e.g. maintenance, technical support, catering, cleaning/laundry)	8%
	Administrative support (e.g. executive/personal assistant, receptionist)	5%
	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	19%
	Policy	-
	Research	-
	Program and project management support	49%
	Legal (including developing and/or reviewing legislation)	1%
	Other	17%

PERSONAL AND WORK PROFILES	SALARY	Less than \$43,557	\$43,557 - \$51,176	\$51,177 - \$61,657	\$61,658 - \$68,928	\$68,929 - \$81,368	\$81,369 - \$92,469	\$92,470 - \$105,408	\$105,409 - \$121,916	\$121,917 - \$140,995	\$140,996 - \$157,762	\$157,763 - \$183,299	\$183,300 - \$261,450	\$261,451 - \$328,900	\$328,901 or more	Prefer not to say
	PERCENTAGES	1%	1%	5%	7%	4%	1%	2%	6%	8%	6%	5%	12%	6%	2%	34%



0		PERCENTAGE
PERSONAL AND WORK PROFILES	FLEXIBLE WORKING	
	Flexible start and finish times	52%
	Working from different locations	38%
	Working from home	38%
	None of the above	27%
	Working additional hours to make up for time off	16%
	Part-time work	10%
	Leave without pay	7%
	% are calculated with the number of unique respondents (N = 161 to this question)	. ,.

% are calculated with the number of unique respondents (N = 161 to this question)

		PERCENTAGE
RSONAL AND ORK PROFILES	FLEXIBLE WORKING	
	Working more hours over fewer days	7%
	Other	3%
	Job sharing	1%
	Flexible scheduling for rostered workers	1%
	Study leave	1%

% are calculated with the number of unique respondents (N = 161 to this question)

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RESULT BY TYPE OF WORK

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a projected of the second term of term		Health Infrastructure	Service delivery involving direct contact with the general public (e.g. teaching, nursing, policing,	Other service delivery work (work that does not involve contact with the public, but it is critical to the	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services (e.g. HR, finance, IT, ministerial or parliamentary processes)	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	174	2	13	9	31	0	0	80	1	28
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	74%	(r)	(r)	75%	(r)	(r)
group.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	79%	(r)	(r)	87%	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	65%	(r)	(r)	66%	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	75%	(r)	(r)	74%	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	73%	(r)	(r)	77%	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	72%	(r)	(r)	77%	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	76%	(r)	(r)	79%	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

RESULT BY SALARY

0		e	4	10		m	m	۵	Ø	9	2	32	6	0	0
EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES		Health Infrastructure	Less than \$43,557	\$43,557 - \$51,176	\$51,177 - \$61,657	\$61,658 - \$68,928	\$68,929 - \$81,368	\$81,369 - \$92,469	\$92,470 - \$105,408	\$105,409 - \$121,916	\$121,917 - \$140,995	\$140,996 - \$157,762	\$157,763 - \$183,299	\$183,300 - \$261,450	\$261,451 - \$328,900
The Employee Engagement Index is a weighted score. The															
remaining scores are	NUMBER OF RESPONDENTS	174	1	1	8	12	6	2	4	10	13	10	8	19	10
agreement results for all	EMPLOYEE ENGAGEMENT	75%	(r)	(r)											
	ENGAGEMENT WITH WORK	83%	(r)	(r)											
	SENIOR MANAGERS	66%	(r)	(r)											
highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	(r)											
scores in the first	HIGH PERFORMANCE	75%	(r)	(r)											
	PUBLIC SECTOR VALUES	76%	(r)	(r)											
	DIVERSITY & INCLUSION	77%	(r)	(r)											
the average of % agreement results for all questions in a topic group. Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.	ENGAGEMENT WITH WORK SENIOR MANAGERS COMMUNICATION HIGH PERFORMANCE PUBLIC SECTOR VALUES	83% 66% 73% 75% 76%	(r) (r) (r) (r) (r)	(r (r (r (r (r											

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

LESS THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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RESULT BY SALARY

0		Ð	()	
EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES		Health Infrastructure	\$328,901 or more	Prefer not to say
The Employee Engagement Index is a weighted score. The				
remaining scores are	NUMBER OF RESPONDENTS	174	4	55
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	75%
group.	ENGAGEMENT WITH WORK	83%	(r)	81%
	SENIOR MANAGERS	66%	(r)	62%
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	70%
above or below the scores in the first column.	HIGH PERFORMANCE	75%	(r)	73%
	PUBLIC SECTOR VALUES	76%	(r)	72%
	DIVERSITY & INCLUSION	77%	(r)	73%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY TENURE IN ORGANISATION

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

8

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Health Infrastructure	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	174	44	43	40	23	7	1
EMPLOYEE ENGAGEMENT	75%	74%	73%	77%	(r)	(r)	(r)
ENGAGEMENT WITH WORK	83%	81%	80%	86%	(r)	(r)	(r)
SENIOR MANAGERS	66%	70%	69%	59%	(r)	(r)	(r)
COMMUNICATION	73%	83%	70%	67%	(r)	(r)	(r)
HIGH PERFORMANCE	75%	78%	72%	74%	(r)	(r)	(r)
PUBLIC SECTOR VALUES	76%	80%	77%	71%	(r)	(r)	(r)
DIVERSITY & INCLUSION	77%	86%	73%	72%	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY TYPES OF FLEXIBLE WORKING

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES		Health Infrastructure	Flexible start and finish times	Working more hours over fewer days	Working additional hours to make up for time off	Flexible scheduling for rostered workers	Part-time work	Job sharing	Working from different locations	Working from home	Purchasing annual leave	Leave without pay	Study leave	Other	None of the above	
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	174	84	11	25	1	16	2	61	61	0	12	1	5	43	
he average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	78%	(r)	(r)	(r)	(r)	(r)	77%	79%	(r)	(r)	(r)	(r)	68%	
group.	ENGAGEMENT WITH WORK	83%	88%	(r)	(r)	(r)	(r)	(r)	90%	90%	(r)	(r)	(r)	(r)	71%	
	SENIOR MANAGERS	66%	72%	(r)	(r)	(r)	(r)	(r)	70%	73%	(r)	(r)	(r)	(r)	53%	
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	79%	(r)	(r)	(r)	(r)	(r)	79%	79%	(r)	(r)	(r)	(r)	62%	
above or below the scores in the first column.	HIGH PERFORMANCE	75%	79%	(r)	(r)	(r)	(r)	(r)	80%	80%	(r)	(r)	(r)	(r)	68%	
	PUBLIC SECTOR VALUES	76%	80%	(r)	(r)	(r)	(r)	(r)	82%	81%	(r)	(r)	(r)	(r)	65%	
	DIVERSITY & INCLUSION	77%	85%	(r)	(r)	(r)	(r)	(r)	86%	86%	(r)	(r)	(r)	(r)	64%	

*multiple types may be choosen.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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RESULTS BY REGION

EXPLORE THE ESULTS FOR IFFERENT ROUPS OF MPLOYEES		Health Infrastructure	Sydney East	Sydney - North Sydney and Hornsby	Sydney - Eastern Suburbs	Sydney West	Sydney - Parramatta	Richmond - Tweed	Sydney - City and Inner South	Capital Region	Central Coast	Illawarra	New England and North West	Newcastle and Lake Macquarie
eighted score. The maining scores are	NUMBER OF RESPONDENTS	174	136	127	5	4	3	2	2	1	1	1	1	1
e average of % reement results for all restions in a topic	EMPLOYEE ENGAGEMENT	75%	75%	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
oup.	ENGAGEMENT WITH WORK	83%	82%	82%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	67%	68%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
fferences have been ghlighted where they e 5 or more % points	COMMUNICATION	73%	74%	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ove or below the ores in the first Iumn.	HIGH PERFORMANCE	75%	76%	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	77%	78%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	77%	78%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

*Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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RESULTS BY REGION

0		e		Grafton	e	Beaches		est	Newcastle		West	sst	West	nd Blue	p
EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES		Health Infrastructure	Central West	Coffs Harbour - Gra	Far West and Orana	Sydney - Northern Be	Sydney - Ryde	Sydney - South West	Hunter Valley exc New	OUTSIDE NSW	Sydney - Inner South West	Sydney - Inner West	Sydney - Outer South West	Sydney - Outer West and Blue Mountains	Sydney - Sutherland
The Employee Engagement Index is a						0			Т		0,		S	Sy	
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	174	1	1	1	1	1	1	0	0	0	0	0	0	0
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
group.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

*Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULTS BY REGION

LORE THE JLTS FOR ERENT OUPS OF LOYEES mployee gement Index is a inted score. The		Health Infrastructure	Mid North Coast	Murray	Riverina	Southern Highlands and Shoalhaven	Sydney - Baulkham Hills and Hawkesbury	Sydney - Blacktown	
ning scores are	NUMBER OF RESPONDENTS	174	0	ο	ο	0	ο	0	
verage of % ment results for all ions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	
).	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	
ences have been ghted where they or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	
e or below the s in the first In.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	

*Sydney East and Sydney West are higher level results for the Sydney sub-regions.

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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RESULT BY AGE

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

8

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Health Infrastructure	15 - 19	20 - 24	25 -29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	174	0	5	15	20	27	22	32	19	14	2	4
EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	77%	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	88%	(r)	(r)	(r)	(r)
SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	68%	(r)	(r)	(r)	(r)
COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	70%	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	79%	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	77%	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	76%	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY GENDER

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement Index is a weighted score. The remaining scores are the average of % agreement results for all questions in a topic group.

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

		Health Infrastructure	Male	Female	Other
	NUMBER OF RESPONDENTS	174	91	70	2
all	EMPLOYEE ENGAGEMENT	75%	74%	76%	(r)
	ENGAGEMENT WITH WORK	83%	82%	86%	(r)
	SENIOR MANAGERS	66%	62%	70%	(r)
y	COMMUNICATION	73%	71%	74%	(r)
	HIGH PERFORMANCE	75%	72%	79%	(r)
	PUBLIC SECTOR VALUES	76%	73%	80%	(r)
	DIVERSITY & INCLUSION	77%	76%	78%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a		Health Infrastructure	Junior Medical Officer	Career Medical Officer, Hospitalist	Staff Specialist	Visiting Medical Officer	Clinical Academic	Assistant in Nursing	Enrolled Nurse	Registered Nurse/Midwife, Clinical Nurse/Midwife Specialist, Clinical Nurse/Midwife Consultant,	Nurse/Midwifery Educator and Clinical Nurse/Midwifery Educator	Nurse/Midwifery Manager	Support Officers	Information Management (eg. Librarian, Medical Records and Data Manager)	Clinical Support Executive (eg. Hospital Executive, Local Health Network Executive)
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	174	0	0	2	0	0	0	0	0	0	0	1	4	0
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
group.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

LESS THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES The Employee Engagement Index is a		Health Infrastructure	Administrative and Executive Assistant	Corporate Services	Senior Manager/Executive	Allied Health Professional	Allied Health Assistant	Health Education, Health Promotion and Health Protection	Counsellor, Welfare Support	Interpreters and Liaison Officer	Aboriginal Health Workers and Aboriginal Education Officers	Technician/Technologist	Hospital Scientist/Biomedical Engineers	Researchers	Data Analyst
weighted score. The remaining scores are	NUMBER OF RESPONDENTS	174	9	16	7	1	0	0	0	0	0	0	0	0	2
the average of % agreement results for all questions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
group.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
Differences have been highlighted where they are 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
above or below the scores in the first column.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

LESS THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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XPLORE THE ESULTS FOR IFFERENT ROUPS OF MPLOYEES		Health Infrastructure	Technical Officers/Technical Assistant	Dental Officer, Therapists and Hygienist	Dental Specialist	Dental Assistant	Trainee Dental Assistant	Operational Ambulance Officers (including Educators, DOM, DOCO, Paramedic, AOOC, OCO, SOCO, SO,	Operational Ambulance Managers (incl Zone Managers, Deputy Director Operations, Control Centre	Project Director	Project Manager	Project Officer	Cleaning, Linen and Food	Motor Vehicle, Patient Transport	Security Services, Fire Safety
eighted score. The maining scores are	NUMBER OF RESPONDENTS	174	2	0	0	0	0	0	0	56	7	13	0	0	0
e average of % greement results for all Jestions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72%	(r)	(r)	(r)	(r)	(r)
roup.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	84%	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	63%	(r)	(r)	(r)	(r)	(r)
ifferences have been ghlighted where they e 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72%	(r)	(r)	(r)	(r)	(r)
bove or below the cores in the first blumn.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	74%	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	75%	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	77%	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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PLORE THE SULTS FOR FFERENT ROUPS OF IPLOYEES		Health Infrastructure	Residential Care Attendant, Patient Care Assistant, Patient Services, Wardsperson	Warehouse staff	Tradesperson	Apprentice Trade Worker and Trade Assistant	Trainee	Volunteer	Other job role	Prefer not to say
ighted score. The naining scores are	NUMBER OF RESPONDENTS	174	0	0	0	0	0	0	21	24
average of % eement results for all estions in a topic	EMPLOYEE ENGAGEMENT	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
pup.	ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	SENIOR MANAGERS	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ferences have been hlighted where they 5 or more % points	COMMUNICATION	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ove or below the ores in the first umn.	HIGH PERFORMANCE	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	PUBLIC SECTOR VALUES	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
	DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE r = DATA RESTRICTED AS BELOW CUT OFF LIMIT OF 30 RESPONDENTS

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GUIDE TO THIS REPORT

SURVEY TIME FRAME

This report contains results from the 2018 People Matter Employee Survey which was open from 1 June to 2 July 2018.

HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreen	nent	Neither Agree nor Disagree	Disa	greement

PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of work teams that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

1 MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.