# PEOPLE MATTER 2017

# **NSW Public Sector Employee Survey**

AGENCY REPORT

Planning and Environment

# Australian Museum

Police Officer Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner PEOPLE Nurse Police Office MATTER Warden Prison Off Train Driver Bus Dr NSW Public Sector Employee Survey Electrician Social Worker Cleaner Fitter Fire Fighter Curator Fitter Museum Guide Conservator Plant Operator Engineer Electrical Linesworker Teacher Nurse Librarian Advisor





### **HEADLINES**

RESPONSE RATE	EMPLOYEE ENGAGEMENT	SENIOR MANAGERS	COMMUNICATION	QUESTIONS ARE GROUPED INTO
95%	73%	40%	60%	THEMES IN THIS REPORT.
213 OF 224 TOTAL RESPONDENTS	DIFFERENCE FROM 0	DIFFERENCE FROM 0	DIFFERENCE FROM +5	This page compares the aggregate scores for key themes. The individual
	DIFFERENCE FROM CLUSTER +5	DIFFERENCE FROM CLUSTER -7	DIFFERENCE FROM -3	questions in each group are listed in the All Questions section. Comparisons with 2016 are not included where
	DIFFERENCE FROM PUBLIC SECTOR +8	DIFFERENCE FROM PUBLIC SECTOR -7	DIFFERENCE FROM PUBLIC SECTOR 0	the number of questions were reduced for 2017.
ENGAGEMENT WITH WORK	HIGH PERFORMANCE	PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).
80%	64%	<b>59%</b>	75%	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees
DIFFERENCE FROM CLUSTER +6	DIFFERENCE FROM CLUSTER +1	DIFFERENCE FROM CLUSTER -3	DIFFERENCE FROM CLUSTER +2	selecting the wrong work location in the survey or closing a partially completed survey then
DIFFERENCE FROM PUBLIC SECTOR +8	DIFFERENCE FROM PUBLIC SECTOR +1	DIFFERENCE FROM PUBLIC SECTOR -1	DIFFERENCE FROM PUBLIC SECTOR +8	needing to start a new one if their password is forgotten or lost.

### **KEY DRIVERS OF ENGAGEMENT**

i			AGREEMENT	% AGREEMENT 2016	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
WHAT TO FOCUS ON?	1	<b>Q7f.</b> My organisation is committed to developing its employees	36%	28%	49%	50%
Employee Engagement scores at different levels are shown in earlier and following pages.	2	<b>Q8a.</b> My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	75%	73%	79%	74%
These results show the issues that are the most significant influencers of employee engagement in the workplace at this	3	<b>Q7a.</b> My organisation focuses on improving the work we do	66%	66%	66%	69%
reporting level. If engagement scores are high, other scores are often high as well.	4	<b>Q1b.</b> I am provided with the support I need to do my best at work	<b>65</b> %	50%	64%	63%
orten nign as well.	5	<b>Q7b.</b> My organisation is making the necessary improvements to meet our future challenges	<b>54</b> %	54%	53%	57%
	6	<b>Q5f.</b> I have confidence in the decisions my manager makes	75%	65%	72%	67%

### **HIGHEST AND LOWEST QUESTIONS**

	IIGHEST AGREEMENT CORING QUESTIONS	AGREEMENT 2017	•	LOWEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017	<b>i</b>
2a. My sa	ly workgroup strives to achieve customer/client atisfaction	92%	7c.	I feel that change is managed well in my organisation	28%	
la.	understand what is expected of me to do well in my ble	90%	6h.	I feel that senior managers listen to employees	29%	MATTER QUESTION RESULTS AT A GLANCE
	receive help and support from other members of my orkgroup	87%	14.	I believe action will be taken on the results from this survey by my organisation	33%	These are your highest and
7j. La	am proud to tell others I work for my organisation	86%	9a.	I have confidence in the ways my organisation resolves grievances	34%	lowest scoring questions from the survey, based on respondents who have selected 'Strongly Agree'
1c. M	ly job gives me a feeling of personal accomplishment	85%	6c.	I feel that senior managers model the values of my organisation	34%	and 'Agree'.
2e. Pe	eople in my workgroup treat each other with respect	85%	6b.	I feel that senior managers effectively lead and manage change	36%	
5b. M	ly manager listens to what I have to say	84%	6g.	I feel that senior managers keep employees informed about what's going on	36%	
	feel motivated to contribute more than what is ormally required at work	83%	7f.	My organisation is committed to developing its employees	36%	
	ly workgroup works collaboratively to achieve its bjectives	82%	7g.	I have confidence in the way recruitment decisions are made	40%	
7k. If	feel a strong personal attachment to my organisation	80%	3g.	I am satisfied with the opportunities available for career development in my organisation	41%	

## **MOST AND LEAST IMPROVED QUESTIONS**

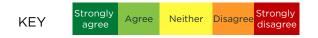
MOST IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016	LEAST IMPROVED QUESTIONS		AGREEMENT 2017	AGREEMENT 2016
I am provided with the support I need to do my best at work	65%	50%	6f.	Senior managers communicate the importance of customers/clients in achieving our business objectives	53%	64%
In the last 12 months I received useful feedback on my work to enable me to deliver required results	62%	49%	6e.	Senior managers promote collaboration between my organisation and other organisations we work with	52%	56%
I have received appropriate training and development to do my job well	57%	45%	7m.	My organisation inspires me to do the best in my job	65%	68%
My organisation generally selects capable people to do the job	64%	53%	7k.	I feel a strong personal attachment to my organisation	80%	83%
My performance is assessed against clear criteria	49%	38%	14.	I believe action will be taken on the results from this survey by my organisation	33%	35%
I am satisfied with my job	72%	61%	6d.	Senior managers encourage innovation by employees	46%	48%
My manager encourages and values employee input	79%	69%	9a.	I have confidence in the ways my organisation resolves grievances	34%	35%
My manager listens to what I have to say	84%	74%	6c.	I feel that senior managers model the values of my organisation	34%	35%
I am paid fairly for the work I do	65%	55%	8c.	I am able to speak up and share a different view to my colleagues and manager	69%	70%
I am able to keep my work stress at an acceptable level	63%	53%	71.	My organisation motivates me to help it achieve its objectives	60%	60%
	am provided with the support I need to do my best at work n the last 12 months I received useful reedback on my work to enable me to deliver required results have received appropriate training and development to do my job well My organisation generally selects capable beople to do the job My performance is assessed against clear criteria am satisfied with my job My manager encourages and values employee nput My manager listens to what I have to say am paid fairly for the work I do am able to keep my work stress at an	am provided with the support I need to do my best at work65%In the last 12 months I received useful feedback on my work to enable me to deliver required results62%have received appropriate training and development to do my job well57%My organisation generally selects capable beople to do the job64%My performance is assessed against clear criteria49%am satisfied with my job72%My manager encourages and values employee nput79%My manager listens to what I have to say84%am paid fairly for the work I do65%	am provided with the support I need to do my best at work65%50%In the last 12 months I received useful feedback on my work to enable me to deliver required results62%49%have received appropriate training and development to do my job well57%45%My organisation generally selects capable beople to do the job64%53%My performance is assessed against clear criteria49%38%am satisfied with my job72%61%My manager encourages and values employee nput79%69%My manager listens to what I have to say84%74%am paid fairly for the work I do65%55%am able to keep my work stress at an67%57%	am provided with the support I need to do my best at work65%50%6f.n the last 12 months I received useful feedback on my work to enable me to deliver required results62%49%6e.have received appropriate training and development to do my job well57%45%7m.My organisation generally selects capable beople to do the job64%53%7k.My performance is assessed against clear criteria49%38%14.am satisfied with my job72%61%6d.My manager encourages and values employee nput79%69%9a.My manager listens to what I have to say84%74%6c.am paid fairly for the work I do65%55%8c.am able to keep my work stress at an67%57%7l	am provided with the support I need to do my best at work65%50%Senior managers communicate the importance of customers/clients in achieving our business objectivesn the last 12 months I received useful teedback on my work to enable me to deliver required results62%49%66.Senior managers promote collaboration development to do my job wellhave received appropriate training and development to do my job well57%45%7m.My organisation inspires me to do the best in my jobMy organisation generally selects capable people to do the job64%53%7k.I feel a strong personal attachment to my organisationMy performance is assessed against clear criteria49%38%14.I believe action will be taken on the results from this survey by my organisationam satisfied with my job72%61%64.Senior managers encourage innovation by employeesMy manager encourages and values employee nput79%69%9a.I have confidence in the ways my organisation resolves grievancesMy manager listens to what I have to say84%74%6c.I feel that senior managers model the values of my organisationam paid fairly for the work I do65%55%8c.I am able to speak up and share a different view to my colleagues and manageram able to keep my work stress at an67%57%71.My organisation motivates me to help it	am provided with the support I need to do my best at work65%50%Senior managers communicate the importance objectives53%n the last 12 months I received useful reduired results62%49%Senior managers promote collaboration between my organisation and other organisations we work with52%have received appropriate training and development to do my job well57%45%7m.My organisation inspires me to do the best in my job65%Yy organisation generally selects capable people to do the job64%53%7k.I feel a strong personal attachment to my organisation80%My performance is assessed against clear criteria49%38%14.I believe action will be taken on the results from this survey by my organisation33%am satisfied with my job72%61%6d.Senior managers encourage innovation by employees46%My manager listens to what I have to say84%74%6c.I feel that senior managers model the values of my organisation34%am paid fairly for the work I do65%55%8c.I am able to speak up and share a different view to my colleagues and manager69%am able to keep my work stress at an67%57%57%71

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#### YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your least improved and most improved scoring questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

EXPLORE THE FULL RESULTS	EMPLOYEE ENGAGEMENT	<b>73%</b> RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q7i. I would recommend my organisation as a great place to work	<b>24</b> 39 26 9	63%	54%	66%	60%
	Q7j. I am proud to tell others I work for my organisation	<b>39</b> 48 <mark>12</mark>	86%	85%	76%	68%
	Q7k. I feel a strong personal attachment to my organisation	<b>36</b> 43 16	80%	83%	69%	63%
Results show the proportion of respondents	Q7I. My organisation motivates me to help it achieve its objectives	20 40 30 9	60%	60%	56%	53%
answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and	Q7m. My organisation inspires me to do the best in my job	24 41 27	65%	68%	57%	53%



are neutral.

Disagree) and those who

#### A PUBILIC SECTOR 2017 AGREEMENT 2017 AGREEMENT 2016 ENGAGEMENT WITH WORK 80% RESPONSE SCALE **EXPLORE THE FULL** RESULTS 85% 36 50 10 80% 76% 75% Questions are grouped by Q1c. My job gives me a feeling of personal accomplishment themes in this report. Q1d. I feel motivated to contribute more than what is normally 37 46 83% 10 83% 75% 72% required at work 24 48 19 72% 61% 69% 68% Q1e. I am satisfied with my job

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	SENIOR MANAGERS	40% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
	06a. I believe senior managers provide clear direction for the uture of the organisation	10 35 27 21 7	45%	40%	46%	48%
Qe	06b. I feel that senior managers effectively lead and manage hange	9 27 28 26 10	36%	32%	42%	44%
	26c. I feel that senior managers model the values of my rganisation	<b>9</b> 25 <b>31</b> 22 <b>13</b>	34%	35%	47%	48%
proportion of respondents	06d. Senior managers encourage innovation by employees	8 38 33 17	46%	48%	47%	48%
	Refe. Senior managers promote collaboration between my rganisation and other organisations we work with	<b>13</b> 38 31 15	52%	56%	53%	51%
	26f. Senior managers communicate the importance of ustomers/clients in achieving our business objectives	<b>16</b> 37 <u>35</u> 8	53%	64%	66%	60%
	96g. I feel that senior managers keep employees informed bout what's going on	<mark>8</mark> 27 <u>28</u> 25 11	36%	32%	45%	45%
Q(	26h. I feel that senior managers listen to employees	23 33 25 13	29%	29%	40%	41%
Q;	7c. I feel that change is managed well in my organisation	21 35 28 9	28%	25%	31%	39%

KEY Strongly Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	60%	RESPONSE	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q5c. My manager communicates effectively with me	38	36	<mark>12</mark> 10	75%	66%	73%	70%
	Q5d. My manager encourages and values employee input	42	37	12	79%	69%	76%	71%
	Q5e. My manager involves my workgroup in decisions about our work	35	37	14 10	72%	67%	69%	65%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	8 27	28	25 11	36%	32%	45%	45%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	23	33	25 13	29%	29%	40%	41%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	21	48	20 8	69%	70%	73%	66%

Neither Disagree Strongly disagree Strongly agree KEY Agree

EXPLORE THE FULL RESULTS	HIGH PERFORMANCE	<b>64%</b> RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q1a. I understand what is expected of me to do well in my role	38 52	90%	82%	87%	90%
	Q2b. My workgroup works collaboratively to achieve its objectives	42 39 10	82%	77%	81%	78%
	Q3f. I have received appropriate training and development to do my job well	<b>13</b> 44 <b>25 15</b>	57%	45%	62%	62%
Results show the proportion of respondents	Q5a. My manager encourages people in my workgroup to keep improving the work they do	<b>33</b> 43 17	76%	69%	76%	72%
answering positively (Strongly Agree and Agree), negatively	Q5f. I have confidence in the decisions my manager makes	<b>39</b> 36 14 8	75%	65%	72%	67%
(Strongly Disagree and Disagree) and those who are neutral.	Q6d. Senior managers encourage innovation by employees	8 38 33 17	46%	48%	47%	48%
	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	<b>13</b> 38 31 <b>15</b>	52%	56%	53%	51%
	Q7a. My organisation focuses on improving the work we do	16 50 24 8	66%	66%	66%	69%
	Q7b. My organisation is making the necessary improvements to meet our future challenges	<b>13</b> 41 <b>33</b> 10	54%	54%	53%	57%

KEY

Strongly Agree Neither Disagree Strongly disagree

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	64	<b>%</b> Resi	PONSE	SCALE		AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q7d. There is good co-operation between teams across our organisation	7	39	26	21	7	46%	38%	45%	47%
Q7h. My organisation generally selects capable people to do the job	14	50		26	8	64%	53%	61%	52%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	<b>59%</b> RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	46 47	92%	87%	88%	85%
	Q2e. People in my workgroup treat each other with respect	46 40 8	85%	77%	80%	74%
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	<b>33</b> 43 17	76%	69%	76%	72%
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	42 42 10	84%	74%	80%	75%
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	10 35 27 21 7	45%	40%	46%	48%
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	<b>9</b> 25 31 22 13	34%	35%	47%	48%
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	<b>16</b> 37 35 8	53%	64%	66%	60%
	Q6g. I feel that senior managers keep employees informed about what's going on	8 27 28 25 11	36%	32%	45%	45%
	Q6h. I feel that senior managers listen to employees	23 33 25 13	29%	29%	40%	41%

KEY

Neither Disagree Strongly disagree Strongly agree Agree

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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	59% RESPONSE SCALE	AGREEMENT 20	AGREEMENT 2010	CLUSTER 2017	PUBILIC SECTOR 20
Questions are grouped by themes in this report.	Q7a. My organisation focuses on improving the work we do	<b>16</b> 50 <b>24</b> 8	66%	66%	66%	69%
	Q7e. People in my organisation take responsibility for their own actions	8 38 37 14	46%	38%	49%	47%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	75%	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q1b. I am provided with the support I need to do my best at work	21	45 <mark>13</mark> 19	65%	50%	64%	63%
	Q5b. My manager listens to what I have to say	42	42 <mark>10</mark>	84%	74%	80%	75%
	Q5d. My manager encourages and values employee input	42	37 <mark>12</mark>	79%	69%	76%	71%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	30	40 26	70%	70%	63%	58%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	26	49 <mark>18</mark>	75%	73%	79%	74%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation	30	50 <mark>14</mark>	80%	-	78%	74%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	21	48 20 8	69%	70%	73%	66%
	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	33	44 <mark>14</mark>	77%	69%	72%	57%

Neither Disagree Strongly disagree Strongly agree Agree KEY

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EXPLORE	THE	FULL
RESULTS		

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

L	RECRUITMENT	52	. <b>%</b> RI	ESPONSE	SCALE	Ξ	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
су	Q7g. I have confidence in the way recruitment decisions are made	11	29	35	18	7	40%	-	36%	35%
	Q7h. My organisation generally selects capable people to do the job	14	5	0	26	8	64%	53%	61%	52%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	52% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	20 43 23 12	62%	49%	66%	63%
	Q3e. My performance is assessed against clear criteria	<b>15</b> 35 28 17	49%	38%	51%	54%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	<b>14</b> 27 28 18 13	41%	32%	44%	48%
Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.	Q5g. My manager provides acknowledgement or other recognition for the work I do	<b>39 38 15</b>	76%	67%	74%	67%
	Q5h. My manager appropriately deals with employees who perform poorly	17 31 36 12	47%	40%	43%	44%
	Q7f. My organisation is committed to developing its employees	9 27 37 20 7	36%	28%	49%	50%

KEY Strongly Agree Neither Disagree Strongly disagree

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#### EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

ULL	ΡΑΥ	65%	RESPON	ISE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
ed by	Q4a. I am paid fairly for the work I do	18	47	15 13	65%	55%	69%	60%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	WORKPLACE SUPPORT	<b>73%</b> RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q1b. I am provided with the support I need to do my best at work	21 45 <mark>13 19</mark>	65%	50%	64%	63%
	Q1f. I am able to keep my work stress at an acceptable level	12 51 14 17	63%	53%	61%	59%
	Q2c. I receive help and support from other members of my workgroup	43 44	87%	81%	84%	81%
Results show the proportion of respondents	Q2d. There is good team spirit in my workgroup	43 34 <mark>13</mark> 7	77%	74%	73%	69%

Results show proportion of answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.



EXPLORE THE FULL RESULTS	ACTION ABOUT SURVEY RESULTS	<b>33%</b> RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q14. I believe action will be taken on the results from this survey by my organisation	27 41 21	33%	35%	40%	34%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

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#### EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

ULL	WORKPLACE CONDUCT	34%	RESPONSE	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
bed by	Q9a. I have confidence in the ways my organisation resolves grievances	27	41	14 12	34%	35%	35%	36%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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#### EXPLORE THE FULL RESULTS

PERFORMANCE FRAMEWORK & DEVELOPMENT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q3a. I have a current performance and development plan that s	ets out my individual objectives			
Yes		63%	69%	67%
No		37%	31%	33%
Q3b. I have informal feedback conversations with my manager				
Yes		80%	79%	75%
No		20%	21%	25%
Q3c. I have scheduled feedback conversations with my manage	r			
Yes		58%	60%	57%
No		42%	40%	43%
	DEVELOPMENT       Q3a. I have a current performance and development plan that s       Yes       No       Q3b. I have informal feedback conversations with my manager       Yes       No       Q3c. I have scheduled feedback conversations with my manager       Yes	DEVELOPMENT     RESPONSE SCALE       Q3a. I have a current performance and development plan that sets out my individual objectives       Yes       No       Q3b. I have informal feedback conversations with my manager       Yes       No       Q3c. I have scheduled feedback conversations with my manager       Yes       Yes	DEVELOPMENT     RESPONSE SCALE     8       Q3a. I have a current performance and development plan that sets out my individual objectives     63%       Yes     63%       No     37%       Q3b. I have informal feedback conversations with my manager     80%       Yes     80%       No     20%       Q3c. I have scheduled feedback conversations with my manager     58%	Q3a. I have a current performance and development plan that sets out my individual objectives       Yes     63%     69%       No     37%     31%       Q3b. I have informal feedback conversations with my manager     80%     79%       Yes     20%     21%       Q3c. I have scheduled feedback conversations with my manager     58%     60%

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#### EXPLORE THE FULL RESULTS

L	MOBILITY	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
ed ort.	<b>Q3h.</b> Are you currently looking, or thinking about lo but outside of your current workplace in order to b				
	Yes		34%	41%	41%
	No		66%	59%	59%

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#### EXPLORE THE FULL RESULTS

.L	MOBILITY	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
ed oort.	Q3i. Are there any barriers preventing you from moving to anoth	ner role?			
	There are no major barriers to my career progression		28%	27%	30%
	Lack of visible opportunities		45%	39%	31%
	Lack of promotion opportunities		40%	36%	30%
	Lack of support from my manager / supervisor		10%	12%	14%
	Geographic location considerations		16%	29%	28%
	Personal / family considerations		22%	31%	33%
	Insufficient training and development		15%	14%	16%
	Lack of required capabilities or experience		13%	11%	11%
	Lack of support for temporary assignments/secondments	5	15%	16%	15%
	The application/recruitment process is too cumbersome or time consuming		12%	25%	23%
	Other		6%	9%	9%

#### •

#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10a. In the last 12 months I have witnessed misconduct/wrongdoing at work			
Yes	23%	18%	25%
No	58%	70%	62%
Don't know	19%	12%	13%
<b>Q10b.</b> If yes, have you reported the misconduct/wrongdoing you witnessed in the last 12 months?			
Yes	45%	55%	63%
No	48%	43%	35%
Don't know	7%	2%	2%

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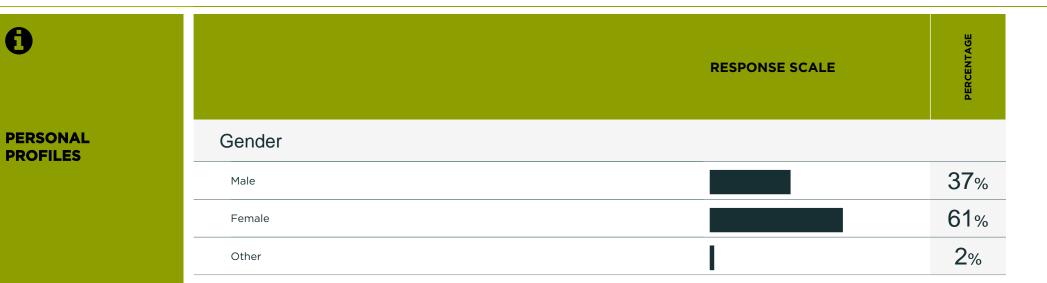
#### EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10c. In the last 12 months I have witnessed bullying at work			
Yes	28%	25%	33%
No	55%	66%	58%
Don't know	17%	9%	9%
Q10d. In the last 12 months I have been subjected to bullying at work			
Yes	10%	12%	18%
No	81%	82%	76%
Don't know	9%	6%	6%

<b>EXPLORE THE FULL</b>	
RESULTS	

JLL	UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
ped eport.	<b>Q10e.</b> Please indicate the role of the person who has been the so have been subjected to in the last 12 months.	purce of the most serious bullying you			
	A senior manager		43%	18%	22%
	Your immediate manager/supervisor		10%	26%	24%
	A fellow worker at your level		29%	28%	27%
	A subordinate		10%	9%	8%
	A client or customer	(r)			
	A member of the public other than a client or customer	(r)			
	Other		10%	4%	4%
	Prefer not to say	(r)			

EXPLORE THE FULL RESULTS	PLANNING AND ENVIRONMENT QUESTIONS	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017
Questions are grouped by themes in this report.	Q1. I am clear on the accountabilities of my role	<b>24</b> 60 <mark>13</mark>	84%	0%	87%
	Q2. My organisation listens to its customers and stakeholders	12 54 28	67%	0%	74%
	Q3. My organisation delivers on its promises	45 41	52%	0%	56%
Results show the proportion of respondents	Q4. I have a clear understanding of the vision of my organisation	<b>15</b> 52 21 11	67%	0%	65%
answering positively (Strongly Agree and Agree), negatively	Q5. I am aware how my role contributes to the vision of the organisation	<b>21</b> 56 19	77%	0%	73%
(Strongly Disagree and Disagree) and those who are neutral.	Q6. Business planning within the organisation helps us to achieve our wider priorities and vision	8 40 36 14	48%	0%	59%
	Q7. I am encouraged to participate in sustainable work practices by supervisor or manager	<b>18</b> 56 18	75%	0%	59%
	Q8. My job design facilitates flexible working	<b>14</b> 56 19 8	70%	0%	68%
	Q9. My team is equipped with the right tools to provide good customer service	<b>12</b> 48 <b>23 15</b>	60%	0%	62%
	Q10. My organisation has the right tools in place to assist and manage geographically dispersed teams	7 26 45 18	34%	0%	50%
	KEY	Strongly agree Agree Neither Disagree Strongly disagree			



0		RESPONSE SCALE	PERCENTAGE
PERSONAL PROFILES	Age		
	15 - 19		%
	20 - 24		7%
	25 -29		11%
	30 - 34		13%
	35 - 39		12%
	40 - 44		17%
	45 - 49		16%
	50 - 54		9%
	55 - 59		7%
	60 - 64		4%
	65+		2%

P

		RESPONSE SCALE	PERCENTAGE
RSONAL OFILES	Do you speak a language other than English at home?		
	Yes		19%
	Νο		75%
	Prefer not to say		6%
	Are you of Aboriginal and/or Torres Strait Islander origin?	)	
	Yes	1	3%
	No		93%
	Prefer not to say		3%

#### PER PRC

0

0		RESPONSE SCALE	PERCENTAGE
PERSONAL PROFILES	Do you have a disability?		
	Yes		3%
	Νο		92%
	Prefer not to say		5%
	Do you identify as lesbian, gay, bisexual, transgender, intersex or as gender diverse?		
	Yes		11%
	Νο		86%
	Prefer not to say		3%

<b>WORK</b> PROFILES	SALARY	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
	PERCENTAGES	8%	4%	3%	8%	13%	17%	13%	10%	12%	1%	1%	0%	9%

### **RESULT BY TYPE OF WORK**

#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

8

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Australian Museum	Service delivery involving direct contact with the general public	Other service delivery work	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	213	51	31	9	24	0	34	22	0	32
EMPLOYEE ENGAGEMENT	73%	76%	69%	(r)	(r)	(r)	68%	(r)	(r)	68%
ENGAGEMENT WITH WORK	80%	78%	76%	(r)	(r)	(r)	82%	(r)	(r)	75%
SENIOR MANAGERS	40%	40%	35%	(r)	(r)	(r)	43%	(r)	(r)	25%
COMMUNICATION	60%	60%	59%	(r)	(r)	(r)	56%	(r)	(r)	46%
HIGH PERFORMANCE	64%	67%	60%	(r)	(r)	(r)	62%	(r)	(r)	53%
PUBLIC SECTOR VALUES	59%	62%	52%	(r)	(r)	(r)	56%	(r)	(r)	45%
DIVERSITY & INCLUSION	75%	76%	73%	(r)	(r)	(r)	74%	(r)	(r)	60%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

#### **RESULT BY SALARY**

# 0

#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Australian Museum	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
NUMBER OF RESPONDENTS	213	16	8	6	16	27	34	26	21	24	2	2	1	19
EMPLOYEE ENGAGEMENT	73%	(r)	(r)	(r)	(r)	(r)	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	80%	(r)	(r)	(r)	(r)	(r)	75%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	40%	(r)	(r)	(r)	(r)	(r)	37%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	60%	(r)	(r)	(r)	(r)	(r)	58%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	64%	(r)	(r)	(r)	(r)	(r)	61%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	59%	(r)	(r)	(r)	(r)	(r)	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)
<b>DIVERSITY &amp; INCLUSION</b>	75%	(r)	(r)	(r)	(r)	(r)	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

#### **RESULT BY TENURE IN ORGANISATION**

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF

**EMPLOYEES** 

8

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Australian Museum	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	213	51	39	27	45	29	11
EMPLOYEE ENGAGEMENT	73%	78%	74%	(r)	70%	(r)	(r)
ENGAGEMENT WITH WORK	80%	82%	79%	(r)	81%	(r)	(r)
SENIOR MANAGERS	40%	50%	41%	(r)	32%	(r)	(r)
COMMUNICATION	60%	71%	64%	(r)	51%	(r)	(r)
HIGH PERFORMANCE	64%	73%	65%	(r)	60%	(r)	(r)
PUBLIC SECTOR VALUES	59%	68%	60%	(r)	52%	(r)	(r)
DIVERSITY & INCLUSION	75%	82%	76%	(r)	72%	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

#### **RESULT BY AGE**

0

#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Australian Museum	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	213	0	15	23	27	25	34	33	19	14	8	5
EMPLOYEE ENGAGEMENT	73%	(r)	(r)	(r)	(r)	(r)	73%	73%	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	80%	(r)	(r)	(r)	(r)	(r)	78%	78%	(r)	(r)	(r)	(r)
SENIOR MANAGERS	40%	(r)	(r)	(r)	(r)	(r)	40%	40%	(r)	(r)	(r)	(r)
COMMUNICATION	60%	(r)	(r)	(r)	(r)	(r)	59%	54%	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	64%	(r)	(r)	(r)	(r)	(r)	65%	63%	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	59%	(r)	(r)	(r)	(r)	(r)	60%	55%	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	75%	(r)	(r)	(r)	(r)	(r)	75%	72%	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

#### **RESULT BY GENDER**

#### 0

#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Australian Museum	Male	Female	Other
NUMBER OF RESPONDENTS	213	76	124	4
EMPLOYEE ENGAGEMENT	73%	72%	73%	(r)
ENGAGEMENT WITH WORK	80%	81%	80%	(r)
SENIOR MANAGERS	40%	42%	38%	(r)
COMMUNICATION	60%	60%	61%	(r)
HIGH PERFORMANCE	64%	64%	64%	(r)
PUBLIC SECTOR VALUES	59%	59%	59%	(r)
DIVERSITY & INCLUSION	75%	73%	76%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

#### **TAKING ACTION**

#### 1

#### WHAT'S NEXT?

Sector employees have now given their feedback and these results show where actions and improvements are required.

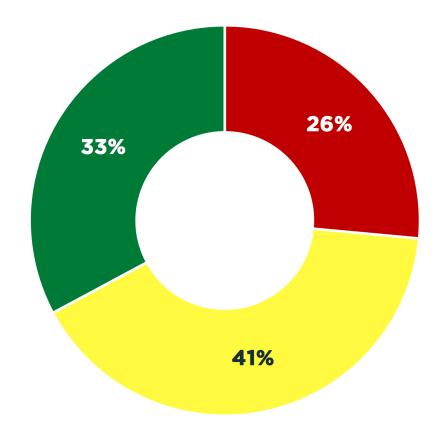
Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

**34% 40% 35%** sector cluster 2016





#### **GUIDE TO THIS REPORT**

#### SURVEY TIME FRAME

This report contains results from the 2017 People Matter Employee Survey which was open from 1 to 30 June 2017.

#### HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreen	nent	Neither Agree nor Disagree	Dis	agreement

#### PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of workgroups that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

#### ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

#### **1** MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.