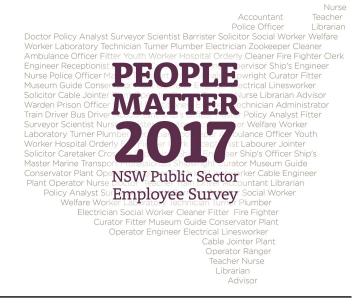
PEOPLE MATTER 2017

NSW Public Sector Employee Survey

AGENCY REPORT

Planning and Environment

Art Gallery NSW







HEADLINES

EMPLOYEE ENGAGEMENT	SENIOR MANAGERS	COMMUNICATION	QUESTIONS ARE GROUPED INTO
81%	54%	65%	THEMES IN THIS REPORT.
DIFFERENCE FROM +9 2016	DIFFERENCE FROM +13	DIFFERENCE FROM +9 2016	This page compares the aggregate scores for key themes. The individual
DIFFERENCE FROM CLUSTER +13	DIFFERENCE FROM +8 CLUSTER +8	DIFFERENCE FROM CLUSTER +3	questions in each group are listed in the All Questions section. Comparisons with 2016 are not included where
DIFFERENCE FROM PUBLIC SECTOR +16	DIFFERENCE FROM +7 PUBLIC SECTOR +7	DIFFERENCE FROM PUBLIC SECTOR +6	the number of questions were reduced for 2017.
HIGH PERFORMANCE	PUBLIC SECTOR VALUES	DIVERSITY & INCLUSION	The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).
71%	69%	77%	Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be
DIFFERENCE FROM CLUSTER +7	DIFFERENCE FROM CLUSTER +6	DIFFERENCE FROM CLUSTER +4	primarily due to employees selecting the wrong work location in the survey or closing a partially completed survey then proding to start a new one if
DIFFERENCE FROM PUBLIC SECTOR +8	DIFFERENCE FROM +8 PUBLIC SECTOR +8	DIFFERENCE FROM PUBLIC SECTOR +10	needing to start a new one if their password is forgotten or lost.
	ENGAGEMENT 819% DIFFERENCE FROM +9 DIFFERENCE FROM +13 DIFFERENCE FROM +16 HIGH PERFORMANCE 719% DIFFERENCE FROM +7	ENGAGEMENT819%54.%DIFFERENCE FROM 2016+9DIFFERENCE FROM CLUSTER+13DIFFERENCE FROM PUBLIC SECTOR+13DIFFERENCE FROM CLUSTER+13DIFFERENCE FROM CLUSTER+13DIFFERENCE FROM CLUSTER+13DIFFERENCE FROM CLUSTER+14	ENGAGEMENT81%544%2016544%DIFFERENCE FROM 201619DIFFERENCE FROM 201613DIFFERENCE FROM 201613DIFFERENCE FROM 201613DIFFERENCE FROM 201616DIFFERENCE FROM 201616DIFFERENCE FROM 201616DIFFERENCE FROM 201616DIFFERENCE FROM 201617DIFFERENCE FROM 201616DIFFERENCE FROM 201610HIGH PERFORMANCEPUBLIC SECTOR 2016DIFFERENCE FROM 201610DIFFERENCE FROM 201710DIFFERENCE FROM 201810DIFFERENCE FROM 201810DIFFERENCE FROM 201810

KEY DRIVERS OF ENGAGEMENT

i			AGREEMENT	% AGREEMENT 2016	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
WHAT TO FOCUS ON?	1	Q7a. My organisation focuses on improving the work we do	74%	70%	66%	69%
Employee Engagement scores at different levels are shown in earlier and following pages.	2	Q7b. My organisation is making the necessary improvements to meet our future challenges	71 %	61%	53%	57%
These results show the issues that are the most significant influencers of employee engagement in the workplace at this	3	Q6h. I feel that senior managers listen to employees	39%	32%	40%	41%
reporting level. If engagement scores are high, other scores are often high as well.	4	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	81%	72%	79%	74%
	5	Q6c. I feel that senior managers model the values of my organisation	56%	42%	47%	48%
	6	Q7f. My organisation is committed to developing its employees	50 %	32%	49%	50%

HIGHEST AND LOWEST QUESTIONS

Ŧ	HIGHEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017	0	LOWEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017	i
2a.	My workgroup strives to achieve customer/client satisfaction	93%	9a.	I have confidence in the ways my organisation resolves grievances	34%	YOUR PEOPLE
7j.	I am proud to tell others I work for my organisation	91%	14.	I believe action will be taken on the results from this survey by my organisation	36%	MATTER QUESTION RESULTS AT A GLANCE
1a.	I understand what is expected of me to do well in my role	91%	7c.	I feel that change is managed well in my organisation	38%	These are your highest and
7k.	I feel a strong personal attachment to my organisation	90%	6h.	I feel that senior managers listen to employees	39%	lowest scoring questions from the survey, based on respondents who have selected 'Strongly Agree'
1d.	I feel motivated to contribute more than what is normally required at work	87%	3g.	I am satisfied with the opportunities available for career development in my organisation	42%	and 'Agree'.
2c.	I receive help and support from other members of my workgroup	87%	5h.	My manager appropriately deals with employees who perform poorly	43%	
5b.	My manager listens to what I have to say	86%	7g.	I have confidence in the way recruitment decisions are made	46%	
2e.	People in my workgroup treat each other with respect	86%	6g.	I feel that senior managers keep employees informed about what's going on	47%	
5d.	My manager encourages and values employee input	85%	7f.	My organisation is committed to developing its employees	50%	
1c.	My job gives me a feeling of personal accomplishment	84%	3e.	My performance is assessed against clear criteria	50%	

MOST AND LEAST IMPROVED QUESTIONS

+ MOST	IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016	0	LEAST IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016	i
3e. My peri criteria	formance is assessed against clear	50%	22%	8c.	I am able to speak up and share a different view to my colleagues and manager	67%	74%	YOUR PEOPLE MATTER QUESTION
6a. l believ directio	e senior managers provide clear on for the future of the organisation	64%	40%	9a.	I have confidence in the ways my organisation resolves grievances	34%	37%	RESULTS AT A GLANCE
	ovided with the support I need to do t at work	73%	52%					These are your least improved and most
1e. I am sa	tisfied with my job	78%	58%					improved and most improved scoring questions from the survey, based on respondents who
	le to keep my work stress at an able level	68%	48%					have selected 'Strongly Agree' and 'Agree'.
3d. feedba	ast 12 months I received useful ck on my work to enable me to deliver d results	69%	50%					
	recommend my organisation as a lace to work	80%	61%					
	at senior managers effectively lead nage change	52%	33%					
5d. My mar input	nager encourages and values employee	85%	67%					
	nager encourages people in my oup to keep improving the work they	84%	66%					

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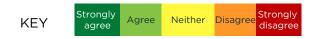
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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

	EMPLOYEE ENGAGEMENT	81% RI	ESPONSE	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
y	Q7i. I would recommend my organisation as a great place to work	36	44	12 8	80%	61%	66%	60%
	Q7j. I am proud to tell others I work for my organisation	62		29	91%	85%	76%	68%
	Q7k. I feel a strong personal attachment to my organisation	59		32	90%	89%	69%	63%
:s	Q7I. My organisation motivates me to help it achieve its objectives	33	38	23	71%	63%	56%	53%
	Q7m. My organisation inspires me to do the best in my job	42	35	16	77%	64%	57%	53%



EXPLORE THE FULL RESULTS	ENGAGEMENT WITH WORK	83% 「	ESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q1c. My job gives me a feeling of personal accomplishment	41	43 11	84%	77%	76%	75%
	Q1d. I feel motivated to contribute more than what is normally required at work	48	39 8	87%	83%	75%	72%
	Q1e. I am satisfied with my job	25	53 <mark>9</mark> 10	78%	58%	69%	68%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EXPLORE THE FULL RESULTS	SENIOR MANAGERS	54% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q6a. I believe senior managers provide clear direction for the future of the organisation	17 47 17 15	64%	40%	46%	48%
	Q6b. I feel that senior managers effectively lead and manage change	12 40 27 17	52%	33%	42%	44%
	Q6c. I feel that senior managers model the values of my organisation	15 41 26 14	56%	42%	47%	48%
Results show the proportion of respondents	Q6d. Senior managers encourage innovation by employees	14 46 31 7	59%	47%	47%	48%
answering positively (Strongly Agree and Agree), negatively	Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	17 44 31	61%	56%	53%	51%
(Strongly Disagree and Disagree) and those who are neutral.	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	22 51 24	73%	67%	66%	60%
	Q6g. I feel that senior managers keep employees informed about what's going on	11 36 31 14 7	47%	35%	45%	45%
	Q6h. I feel that senior managers listen to employees	11 28 37 19	39%	32%	40%	41%
	Q7c. I feel that change is managed well in my organisation	12 27 35 23	38%	26%	31%	39%
	Q/c. I feel that change is managed well in my organisation	12 27 35 23	38%	26%	31%	39%

KEY Strongly Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	COMMUNICATION	65%	RESPONSE S	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q5c. My manager communicates effectively with me	32	49	11	81%	71%	73%	70%
	Q5d. My manager encourages and values employee input	38	47	9	85%	67%	76%	71%
	Q5e. My manager involves my workgroup in decisions about our work	31	42	19	73%	63%	69%	65%
Results show the proportion of respondents	Q6g. I feel that senior managers keep employees informed about what's going on	11 3	6 31	14 7	47%	35%	45%	45%
answering positively (Strongly Agree and Agree), negatively	Q6h. I feel that senior managers listen to employees	11 28	37	19	39%	32%	40%	41%
(Strongly Disagree and Disagree) and those who are neutral.	Q8c. I am able to speak up and share a different view to my colleagues and manager	20	47	24	67%	74%	73%	66%

Neither Disagree Strongly disagree Strongly agree KEY Agree

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HIGH PERFORMANCE	71%	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q1a. I understand what is expected of me to do well in my role	41	49	91%	83%	87%	90%
Q2b. My workgroup works collaboratively to achieve its objectives	39	44 9	83%	81%	81%	78%
Q3f. I have received appropriate training and development to do my job well	14	43 28 9	58%	43%	62%	62%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	37	46 11	84%	66%	76%	72%
Q5f. I have confidence in the decisions my manager makes	32	45 14	77%	61%	72%	67%
Q6d. Senior managers encourage innovation by employees	14	46 31 7	59%	47%	47%	48%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	17	44 31	61%	56%	53%	51%
Q7a. My organisation focuses on improving the work we do	27	46 20	74%	70%	66%	69%
Q7b. My organisation is making the necessary improvements to meet our future challenges	21	49 <mark>18</mark> 8	71%	61%	53%	57%
	Q1a. I understand what is expected of me to do well in my role Q2b. My workgroup works collaboratively to achieve its objectives Q3f. I have received appropriate training and development to do my job well Q5a. My manager encourages people in my workgroup to keep improving the work they do Q5f. I have confidence in the decisions my manager makes Q6d. Senior managers encourage innovation by employees Q6e. Senior managers promote collaboration between my organisation and other organisations we work with Q7a. My organisation focuses on improving the work we do Q7b. My organisation is making the necessary improvements	Q1a. I understand what is expected of me to do well in my role 41 Q2b. My workgroup works collaboratively to achieve its 39 Q3f. I have received appropriate training and development to 14 Q5a. My manager encourages people in my workgroup to 37 Q5f. I have confidence in the decisions my manager makes 32 Q6d. Senior managers encourage innovation by employees 14 Q6e. Senior managers promote collaboration between my organisation and other organisations we work with 17 Q7a. My organisation focuses on improving the work we do 27 Q7b. My organisation is making the necessary improvements 21	Q1a. I understand what is expected of me to do well in my role4149Q2b. My workgroup works collaboratively to achieve its objectives39449Q3f. I have received appropriate training and development to do my job well1443289Q5a. My manager encourages people in my workgroup to keep improving the work they do374611Q5f. I have confidence in the decisions my manager makes324514Q6d. Senior managers encourage innovation by employees1446317Q6e. Senior managers promote collaboration between my organisation and other organisations we work with174431Q7a. My organisation focuses on improving the work we do27462020Q7b. My organisation is making the necessary improvements2149188	HIGH PERFORMANCE71%RESPONSE SCALEQ1a. I understand what is expected of me to do well in my role414991%Q2b. My workgroup works collaboratively to achieve its objectives3944983%Q3f. I have received appropriate training and development to do my job well144328958%Q5a. My manager encourages people in my workgroup to keep improving the work they do37461184%Q5f. I have confidence in the decisions my manager makes32451477%Q6d. Senior managers encourage innovation by employees144631759%Q6e. Senior managers promote collaboration between my organisation and other organisations we work with17443161%Q7a. My organisation focuses on improving the work we do27462074%Q7b. My organisation is making the necessary improvements214918871%	HIGH PERFORMANCE71%RESPONSE SCALEImage: Constraint of the second of the	HIGH PERFORMANCE71%RESPONSE SCALE101010Q1a. I understand what is expected of me to do well in my role414991%83%87%Q2b. My workgroup works collaboratively to achieve its3944983%81%Q3f. I have received appropriate training and development to144328958%43%62%Q5a. My manager encourages people in my workgroup to keep improving the work they do37461184%66%76%Q5f. I have confidence in the decisions my manager makes32451477%61%72%Q6e. Senior managers encourage innovation by employees144631759%47%47%Q6e. Senior managers promote collaboration between my organisation and other organisations we work with27462074%70%66%Q7a. My organisation focuses on improving the work we do27462074%70%66%Q7b. My organisation is making the necessary improvements214918871w61%52%

Neither Disagree Strongly disagree Strongly agree Agree KEY

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EXPLORE THE FULL	
RESULTS	

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

LL	HIGH PERFORMANCE	71%	6 RESPO	NSE S	CALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
d by	Q7d. There is good co-operation between teams across our organisation	10	41	30	15	51%	38%	45%	47%
	Q7h. My organisation generally selects capable people to do the job	14	57		23	71%	61%	61%	52%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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AGREEMENT 2017

93%

86%

84%

86%

64%

56%

73%

47%

39%

AGREEMENT 2016

93%

80%

66%

72%

40%

42%

67%

35%

32%

88%

80%

76%

80%

46%

47%

66%

45%

40%

PUBILIC SECTOR 2017

85%

74%

72%

75%

48%

48%

60%

45%

41%

1	PUBLIC SECTOR VALUES	69% RI	ESPONSE SC	ALE
EXPLORE THE FULL RESULTS				
Questions are grouped by themes in this report.	Q2a. My workgroup strives to achieve customer/client satisfaction	55	38	}
	Q2e. People in my workgroup treat each other with respect	40	46	7
	Q5a. My manager encourages people in my workgroup to keep improving the work they do	37	46	11
Results show the proportion of respondents	Q5b. My manager listens to what I have to say	40	46	8
answering positively (Strongly Agree and Agree), negatively	Q6a. I believe senior managers provide clear direction for the future of the organisation	17 4	47 17	15
(Strongly Disagree and Disagree) and those who are neutral.	Q6c. I feel that senior managers model the values of my organisation	15 41	1 26	14
	Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	22	51	24
	Q6g. I feel that senior managers keep employees informed about what's going on	11 36	31	14
	Q6h. I feel that senior managers listen to employees	11 28	37	19

KEY

	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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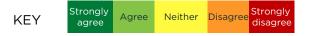
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EXPLORE THE FULL RESULTS	PUBLIC SECTOR VALUES	69% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 201
Questions are grouped by themes in this report.	Q7a. My organisation focuses on improving the work we do	27 46 20	74%	70%	66%	69%
	Q7e. People in my organisation take responsibility for their own actions	14 39 <u>36</u> 9	53%	44%	49%	47%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY Stroi	Aaree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	DIVERSITY & INCLUSION	77%	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q1b. I am provided with the support I need to do my best at work	22	51 <u>13</u> 12	73%	52%	64%	63%
	Q5b. My manager listens to what I have to say	40	46 8	86%	72%	80%	75%
	Q5d. My manager encourages and values employee input	38	47 <mark>9</mark>	85%	67%	76%	71%
Results show the proportion of respondents	Q6i. Senior managers in my organisation support the career advancement of women	21	46 25	67%	62%	63%	58%
answering positively (Strongly Agree and Agree), negatively	Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	38	43 13	81%	72%	79%	74%
(Strongly Disagree and Disagree) and those who are neutral.	Q8b. Personal background is not a barrier to success in my organisation	37	43 16	80%	-	78%	74%
	Q8c. I am able to speak up and share a different view to my colleagues and manager	20	47 24	67%	74%	73%	66%
	Q8d. How satisfied are you with your ability to access and use flexible working arrangements? <i>Response scale Very satisfied - Very unsatisfied</i>	35	44 <mark>18</mark>	79%	73%	72%	57%



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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

	RECRUITMENT	58	3% RES	SPONSE S	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
У	Q7g. I have confidence in the way recruitment decisions are made	11	35	39	13	46%	-	36%	35%
	Q7h. My organisation generally selects capable people to do the job	14	5	7	23	71%	61%	61%	52%

KEY	Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS	PERFORMANCE FRAMEWORK & DEVELOPMENT	56% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	24 46 17 10	69%	50%	66%	63%
	Q3e. My performance is assessed against clear criteria	17 33 34 12	50%	22%	51%	54%
	Q3g. I am satisfied with the opportunities available for career development in my organisation	<mark>9</mark> 33 29 19 9	42%	29%	44%	48%
Results show the proportion of respondents	Q5g. My manager provides acknowledgement or other recognition for the work I do	39 44 10	82%	67%	74%	67%
answering positively (Strongly Agree and Agree), negatively	Q5h. My manager appropriately deals with employees who perform poorly	14 29 42 9	43%	36%	43%	44%
(Strongly Disagree and Disagree) and those who are neutral.	Q7f. My organisation is committed to developing its employees	11 39 33 15	50%	32%	49%	50%

KEY Strongly Agree Neither Disagree Strongly disagree

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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

ULL	ΡΑΥ	66%	RESPONSE	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
bed by	Q4a. I am paid fairly for the work I do	16	50	19 10	66%	54%	69%	60%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE RESULTS

Questions ar themes in th

E THE FULL	WORKPLACE SUPPORT	76% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
are grouped by his report.	Q1b. I am provided with the support I need to do my best at work	22 51 13 12	73%	52%	64%	63%
	Q1f. I am able to keep my work stress at an acceptable level	16 53 16 12	68%	48%	61%	59%
	Q2c. I receive help and support from other members of my workgroup	43 44 8	87%	82%	84%	81%
w the of respondents	Q2d. There is good team spirit in my workgroup	42 36 14	78%	74%	73%	69%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY Strongly Agree Neither Disagree Strongly disagree

EXPLORE THE FULL RESULTS	ACTION ABOUT SURVEY RESULTS	36% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Questions are grouped by themes in this report.	Q14. I believe action will be taken on the results from this survey by my organisation	8 28 44 14	36%	27%	40%	34%

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

FULL	WORKPLACE CONDUCT	34%	RESPONSE SCALE	E	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
ped by	Q9a. I have confidence in the ways my organisation resolves grievances	8 26	53	11	34%	37%	35%	36%

KEY Strongly agree	Agree	Neither	Disagree	Strongly disagree
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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

PERFORMANCE FRAMEWORK & DEVELOPMENT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q3a. I have a current performance and development plan that :	sets out my individual objectives			
Yes		70%	69%	67%
No		30%	31%	33%
Q3b. I have informal feedback conversations with my manager				
Yes		82%	79%	75%
No		18%	21%	25%
Q3c. I have scheduled feedback conversations with my manage	er			
Yes		58%	60%	57%
No		42%	40%	43%

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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

LL	MOBILITY	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
ped port.	Q3h. Are you currently looking, or thinking about but outside of your current workplace in order to	t looking, for a new role within the NSW Public Sector obroaden your experience?			
	Yes		28%	41%	41%
	No		72%	59%	59%

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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

MOBILITY	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q3i. Are there any barriers preventing you from moving to ar	nother role?			
There are no major barriers to my career progression		31%	27%	30%
Lack of visible opportunities		41%	39%	31%
Lack of promotion opportunities		41%	36%	30%
Lack of support from my manager / supervisor		13%	12%	14%
Geographic location considerations		10%	29%	28%
Personal / family considerations		21%	31%	33%
Insufficient training and development		10%	14%	16%
Lack of required capabilities or experience		11%	11%	11%
Lack of support for temporary assignments/secondme	ents	11%	16%	15%
The application/recruitment process is too cumbersor or time consuming	ne	7%	25%	23%
Other		4%	9%	9%

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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10a. In the last 12 months I have witnessed misconduc	ct/wrongdoing at work			
Yes		8%	18%	25%
No		75%	70%	62%
Don't know		17%	12%	13%
Q10b. If yes, have you reported the misconduct/wrong	doing you witnessed in the last 12 months?			
Yes	(r)			
Yes	(r) (r)			

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EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

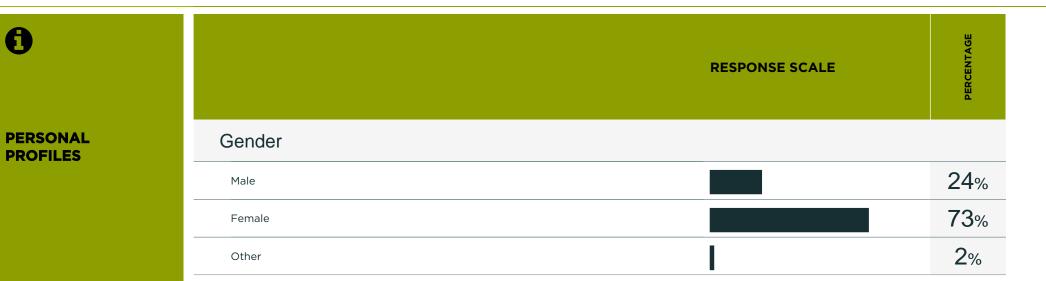
UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10c. In the last 12 months I have witnessed bullying at work				
Yes		21%	25%	33%
No		71%	66%	58%
Don't know		7%	9%	9%
Q10d. In the last 12 months I have been subjected to bullying	at work			
Yes		10%	12%	18%
No		86%	82%	76%
Don't know		4%	6%	6%

EXPLORE THE FULL	
RESULTS	

Questions are grouped by themes in this report

UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10e. Please indicate the role of the person who has been the se have been subjected to in the last 12 months.	ource of the most serious bullying you			
A senior manager		38%	18%	22%
Your immediate manager/supervisor		15%	26%	24%
A fellow worker at your level		31%	28%	27%
A subordinate		15%	9%	8%
A client or customer	(r)			
A member of the public other than a client or customer	(r)			
Other	(r)			
Prefer not to say	(r)			

i EXPLORE THE FULL RESULTS	PLANNING AND ENVIRONMENT QUESTIONS	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017
Questions are grouped by themes in this report.	Q1. I am clear on the accountabilities of my role	32 58	90%	0%	87%
	Q2. My organisation listens to its customers and stakeholders	30 53 16	82%	0%	74%
	Q3. My organisation delivers on its promises	18 53 26	72%	0%	56%
Results show the proportion of respondents	Q4. I have a clear understanding of the vision of my organisation	31 48 14	79%	0%	65%
answering positively (Strongly Agree and Agree), negatively	Q5. I am aware how my role contributes to the vision of the organisation	34 49 11	83%	0%	73%
(Strongly Disagree and Disagree) and those who are neutral.	Q6. Business planning within the organisation helps us to achieve our wider priorities and vision	21 49 24	69%	0%	59%
	Q7. I am encouraged to participate in sustainable work practices by supervisor or manager	20 35 33 11	55%	0%	59%
	Q8. My job design facilitates flexible working	27 42 21 8	69%	0%	68%
	Q9. My team is equipped with the right tools to provide good customer service	23 45 20 11	68%	0%	62%
	Q10. My organisation has the right tools in place to assist and manage geographically dispersed teams	9 37 45	46%	0%	50%
	KEY	Strongly Agree Neither Disagree Strongly disagree			



0		RESPONSE SCALE	PERCENTAGE
PERSONAL PROFILES	Age		
	15 - 19		%
	20 - 24		1%
	25 -29		10%
	30 - 34		14%
	35 - 39		18%
	40 - 44		13%
	45 - 49		18%
	50 - 54		15%
	55 - 59		6%
	60 - 64		4%
	65+		1%

P

		RESPONSE SCALE	PERCENTAGE
RSONAL OFILES	Do you speak a language other than E	nglish at home?	
	Yes		22%
	No		78%
	Prefer not to say		%
	Are you of Aboriginal and/or Torres St	rait Islander origin?	
	Yes		2%
	No		98%
	Prefer not to say		%

NSW People Matter Employee Survey 2017

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PEI PR

		RESPONSE SCALE	PERCENTAGE
SONAL FILES	Do you have a disability?		
	Yes	1	4%
	Νο		94%
	Prefer not to say		2%
	Do you identify as lesbian, gay, bisexual, transgender, intersex or as gender diverse?		
	Yes		11%
	No		87%
	Prefer not to say		2%

0

PERS PROI

WORK PROFILES	SALARY	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
	PERCENTAGES	12%	3%	2%	8%	15%	9%	15%	11%	15%	2%	1%	2%	6%

RESULT BY TYPE OF WORK

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

8

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Art Gallery NSW	Service delivery involving direct contact with the general public	Other service delivery work	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	140	38	20	10	14	0	6	23	0	20
EMPLOYEE ENGAGEMENT	81%	82%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	83%	80%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	54%	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	65%	64%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	71%	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	69%	70%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	77%	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Art Gallery NSW	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
NUMBER OF RESPONDENTS	140	16	4	3	11	19	12	19	14	19	2	1	3	8
EMPLOYEE ENGAGEMENT	81%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	54%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	71%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	69%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY TENURE IN ORGANISATION

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Art Gallery NSW	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	140	12	19	33	31	32	4
EMPLOYEE ENGAGEMENT	81%	(r)	(r)	84%	73%	84%	(r)
ENGAGEMENT WITH WORK	83%	(r)	(r)	81%	80%	86%	(r)
SENIOR MANAGERS	54%	(r)	(r)	61%	42%	52%	(r)
COMMUNICATION	65%	(r)	(r)	69%	51%	68%	(r)
HIGH PERFORMANCE	71%	(r)	(r)	77%	60%	72%	(r)
PUBLIC SECTOR VALUES	69%	(r)	(r)	73%	58%	68%	(r)
DIVERSITY & INCLUSION	77%	(r)	(r)	83%	69%	77%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY AGE

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Art Gallery NSW	15 - 19	20 - 24	25 -29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	140	0	1	13	18	23	17	24	20	8	5	1
EMPLOYEE ENGAGEMENT	81%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	83%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	54%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	71%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	69%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY GENDER

0

EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Art Gallery NSW	Male	Female	Other
NUMBER OF RESPONDENTS	140	32	97	3
EMPLOYEE ENGAGEMENT	81%	81%	81%	(r)
ENGAGEMENT WITH WORK	83%	86%	85%	(r)
SENIOR MANAGERS	54%	51%	55%	(r)
COMMUNICATION	65%	65%	66%	(r)
HIGH PERFORMANCE	71%	70%	72%	(r)
PUBLIC SECTOR VALUES	69%	67%	69%	(r)
DIVERSITY & INCLUSION	77%	76%	78%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

TAKING ACTION

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WHAT'S NEXT?

Sector employees have now given their feedback and these results show where actions and improvements are required.

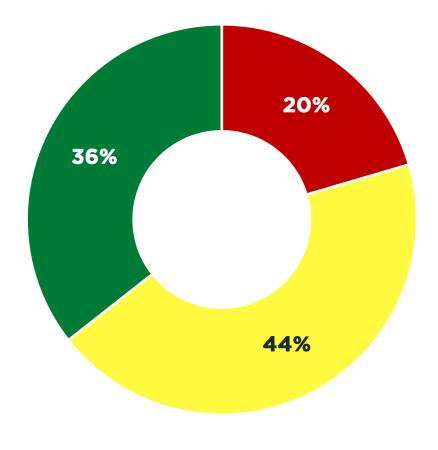
Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.

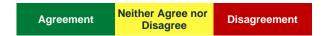


of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

34% 40% 27% sector cluster 2016





GUIDE TO THIS REPORT

SURVEY TIME FRAME

This report contains results from the 2017 People Matter Employee Survey which was open from 1 to 30 June 2017.

HOW TO READ THIS REPORT

The majority of questions have a 5point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.

Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Agreen	Agreement Agree nor Disagree		Dis	agreement

PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of workgroups that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.

ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.

1 MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.