# PEOPLE MATTER 2017

**NSW Public Sector Employee Survey** 

Police Officer

Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare
Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner
Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Cle
Engineer Receptionist

Plant Dervisor Ship's Engineer
Nurse Police Officer Map Round Plant Develor Ship's Engineer
Nurse Police Officer Map Round Plant Develor Ship's Engineer
Nurse Police Officer Map Round Plant Develor Ship's Engineer
Nurse Police Officer Map Round Plant Develor Solicitor Cable Jointer on John Market Develor Solicitor Cable Jointer on John Market Develor Round Plant Plumber Solicitor Cable Jointer Officer North Market Policy Analyst Fitter
Surveyor Scientist Nurse Cable Solicitor Ship's Officer Ship's Master Marine Transport Professionals Shipwinght Curator Museum Guide
Conservator Plant Openson Plant Openson Plant Openson Nurse Develor Reacher Train Driver Accountant Librarian

Electrician Social Worker Cleaner Fitter Fire Fighter
Curator Fitter Museum Guide Conservator Plant
Operator Engineer Electrical Linesworker
Cable Jointer Plant
Operator Ranger
Teacher Nurse
Librarian
Advisor

**AGENCY REPORT** 

Health

Murrumbidgee Local Health District



#### **HEADLINES**

**RESPONSE** RATE

60%

2,188 OF 3,629 TOTAL **RESPONDENTS** 

**ENGAGEMENT WITH** 

74%

+1

+2

WORK

CLUSTER

**DIFFERENCE FROM** 

**DIFFERENCE FROM** 

**PUBLIC SECTOR** 

**EMPLOYEE ENGAGEMENT** 

65%

-1

+1

0

0

DIFFERENCE FROM 2016

**DIFFERENCE FROM CLUSTER** 

**DIFFERENCE FROM PUBLIC SECTOR** 

**SENIOR MANAGERS** 

44%

DIFFERENCE FROM -3 2016

DIFFERENCE FROM 0 **CLUSTER** 

**DIFFERENCE FROM** -3 **PUBLIC SECTOR** 

COMMUNICATION

57%

DIFFERENCE FROM -2 2016

DIFFERENCE FROM -1 **CLUSTER** 

DIFFERENCE FROM -3 **PUBLIC SECTOR** 

**QUESTIONS ARE GROUPED INTO THEMES IN THIS** REPORT.

This page compares the aggregate scores for key themes. The individual questions in each group are listed in the All Questions section. Comparisons with 2016 are not included where the number of auestions were reduced for 2017.

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Response Rate: some entities

**HIGH PERFORMANCE** 

63%

**DIFFERENCE FROM** CLUSTER

DIFFERENCE FROM 0 **PUBLIC SECTOR** 

**PUBLIC SECTOR VALUES** 

57%

DIFFERENCE FROM -1 CLUSTER

**DIFFERENCE FROM** -3 **PUBLIC SECTOR** 

**DIVERSITY & INCLUSION** 

66%

**DIFFERENCE FROM** +1 CLUSTER

**DIFFERENCE FROM** -1 **PUBLIC SECTOR** 

exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees selecting the wrong work location in the survey or closing a partially completed survey then needing to start a new one if their password is forgotten or

#### **KEY DRIVERS OF ENGAGEMENT**



## WHAT TO FOCUS ON?

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this reporting level.

If engagement scores are high, other scores are often high as well.

		AGREEMENT	% AGREEMENT 2016	AGREEMENT CLUSTER	% AGREEMENT PUBLIC SECTOR
1	Q7f. My organisation is committed to developing its employees	50%	54%	49%	50%
2	Q7c. I feel that change is managed well in my organisation	41%	47%	41%	39%
3	<b>Q8a.</b> My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	<b>72</b> %	73%	72%	74%
4	<b>Q7a.</b> My organisation focuses on improving the work we do	69%	78%	67%	69%
5	<b>Q7b.</b> My organisation is making the necessary improvements to meet our future challenges	<b>56</b> %	64%	55%	57%
6	<b>Q8c.</b> I am able to speak up and share a different view to my colleagues and manager	64%	69%	65%	66%

#### **HIGHEST AND LOWEST QUESTIONS**

<b>+</b>	HIGHEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017	LOWEST AGREEMENT     SCORING QUESTIONS	AGREEMENT 2017
1a.	I understand what is expected of me to do well in my role	93%	14. I believe action will be taken on the results from this survey by my organisation	34%
2a.	My workgroup strives to achieve customer/client satisfaction	87%	6h. I feel that senior managers listen to employees	37%
2c.	I receive help and support from other members of my workgroup	78%	7g. I have confidence in the way recruitment decisions are made	37%
2b.	My workgroup works collaboratively to achieve its objectives	78%	9a. I have confidence in the ways my organisation resolves grievances	38%
1c.	My job gives me a feeling of personal accomplishment	77%	6g. I feel that senior managers keep employees informed about what's going on	40%
8b.	Personal background is not a barrier to success in my organisation	74%	7c. I feel that change is managed well in my organisation	41%
1d.	I feel motivated to contribute more than what is normally required at work	72%	6b. I feel that senior managers effectively lead and manage change	43%
8a.	My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	72%	5h. My manager appropriately deals with employees who perform poorly	45%
1e.	I am satisfied with my job	72%	6c. I feel that senior managers model the values of my organisation	45%
5b.	My manager listens to what I have to say	71%	6a. I believe senior managers provide clear direction for the future of the organisation	45%



# YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your highest and lowest scoring questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

#### MOST AND LEAST IMPROVED QUESTIONS

<b>+</b>	MOST IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016
1e.	I am satisfied with my job	72%	68%
3d.	In the last 12 months I received useful feedback on my work to enable me to deliver required results	60%	56%
3g.	I am satisfied with the opportunities available for career development in my organisation	53%	51%
2b.	My workgroup works collaboratively to achieve its objectives	78%	77%
2e.	People in my workgroup treat each other with respect	67%	66%
1b.	I am provided with the support I need to do my best at work	64%	62%
6i.	Senior managers in my organisation support the career advancement of women	54%	53%
2d.	There is good team spirit in my workgroup	65%	64%

•	LEAST IMPROVED QUESTIONS	AGREEME 2017	AGREEME 2016
7a.	My organisation focuses on improving the work we do	69%	78%
9a.	I have confidence in the ways my organisation resolves grievances	38%	46%
7b.	My organisation is making the necessary improvements to meet our future challenges	56%	64%
7c.	I feel that change is managed well in my organisation	41%	47%
7I.	My organisation motivates me to help it achieve its objectives	53%	59%
1d.	I feel motivated to contribute more than what is normally required at work	72%	77%
7m.	My organisation inspires me to do the best in my job	55%	60%
6e.	Senior managers promote collaboration between my organisation and other organisations we work with	46%	50%
8c.	I am able to speak up and share a different view to my colleagues and manager	64%	69%
1c.	My job gives me a feeling of personal accomplishment	77%	81%



## YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your least improved and most improved scoring questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.



#### COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Murrumbidgee Local Health District

The Engagement Score is weighted. It cannot be compared with other scores which are the average of % agreement results for all questions in a group.

Significant differences have been highlighted to demonstrate best practice and areas that require attention.

	Murrumbidgee Local Health District	Barham	Batlow	Berrigan	Boorowa	Coolamon	Cootamundra	Corowa	Culcairn	Deniliquin	District Services Asset Services	District Services Corporate	District Services Finance and Performance	District Services Workforce Services
NUMBER OF RESPONDENTS	2188	21	30	17	25	26	48	59	27	68	30	70	46	38
EMPLOYEE ENGAGEMENT	65%	59%	75%	54%	72%	78%	60%	70%	74%	62%	68%	68%	65%	63%
ENGAGEMENT WITH WORK	74%	71%	82%	67%	81%	90%	65%	82%	84%	69%	74%	78%	75%	68%
SENIOR MANAGERS	44%	11%	69%	22%	37%	78%	44%	46%	49%	38%	58%	51%	55%	39%
COMMUNICATION	57%	15%	81%	42%	64%	87%	45%	68%	68%	52%	61%	64%	62%	52%
HIGH PERFORMANCE	63%	43%	84%	50%	72%	89%	58%	67%	73%	58%	67%	66%	67%	57%
PUBLIC SECTOR VALUES	57%	32%	76%	40%	61%	85%	55%	64%	66%	52%	65%	63%	64%	54%
DIVERSITY & INCLUSION	66%	41%	87%	60%	72%	91%	58%	77%	84%	64%	68%	75%	70%	63%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### COMPARISON OF LOWER LEVEL BUSINESS UNITS

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	Murrumbidgee Local Health District	Finley	Griffith	Gundagai	Нау	Henty	Hillston	Holbrook	Integrated Care and Partnerships	Jerilderie	Junee	Lake Cargelligo	Leeton	Lockhart
NUMBER OF RESPONDENTS	2188	24	314	39	22	14	15	18	42	16	51	16	88	23
EMPLOYEE ENGAGEMENT	65%	71%	66%	79%	68%	77%	82%	64%	60%	65%	50%	72%	44%	65%
ENGAGEMENT WITH WORK	74%	68%	79%	85%	77%	98%	87%	70%	76%	56%	52%	78%	38%	78%
SENIOR MANAGERS	44%	55%	42%	79%	46%	63%	64%	33%	48%	37%	22%	52%	15%	68%
COMMUNICATION	57%	72%	54%	82%	60%	79%	82%	56%	61%	61%	33%	68%	33%	73%
HIGH PERFORMANCE	63%	67%	59%	85%	63%	83%	86%	66%	69%	59%	43%	75%	40%	72%
PUBLIC SECTOR VALUES	57%	69%	55%	81%	57%	74%	78%	54%	63%	51%	35%	61%	31%	70%
DIVERSITY & INCLUSION	66%	70%	63%	85%	72%	89%	87%	69%	73%	60%	41%	82%	40%	79%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Murrumbidgee Local Health District

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	Murrumbidgee Local Health District	Mental Health Drug and Alcohol Community	Mental Health Drug and Alcohol District	Mental Health Drug and Alcohol Inpatient	MLHD Brain Injury Services	Murrumburrah-Harden	Narrandera	Temora	Tocumwal	Tumbarumba	Tumut	Urana	Wagga Wagga Community and Dental	Wagga Wagga Rural Referral Hospital
NUMBER OF RESPONDENTS	2188	34	14	30	13	35	33	34	17	38	68	17	59	467
EMPLOYEE ENGAGEMENT	65%	68%	70%	71%	81%	71%	71%	72%	72%	78%	77%	65%	59%	62%
ENGAGEMENT WITH WORK	74%	69%	86%	79%	85%	79%	77%	81%	86%	88%	89%	84%	72%	71%
SENIOR MANAGERS	44%	42%	66%	62%	53%	57%	57%	63%	59%	66%	63%	57%	34%	38%
COMMUNICATION	57%	51%	74%	70%	72%	68%	63%	63%	71%	69%	76%	66%	51%	50%
HIGH PERFORMANCE	63%	62%	77%	74%	78%	69%	70%	72%	76%	76%	82%	65%	59%	58%
PUBLIC SECTOR VALUES	57%	57%	75%	71%	71%	62%	68%	69%	69%	73%	75%	64%	53%	52%
DIVERSITY & INCLUSION	66%	65%	83%	81%	84%	76%	71%	72%	74%	78%	83%	67%	62%	59%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### COMPARISON OF LOWER LEVEL BUSINESS UNITS

This page compares key question group scores for Murrumbidgee Local Health District

The Engagement Score is weighted. It cannot be compared with other scores which are the average of % agreement results for all questions in a group.

Significant differences have been highlighted to demonstrate best practice and areas that require attention.

	Murrumbidgee Local Health District	West Wyalong	Young
NUMBER OF RESPONDENTS	2188	31	79
EMPLOYEE ENGAGEMENT	65%	67%	63%
ENGAGEMENT WITH WORK	74%	69%	68%
SENIOR MANAGERS	44%	27%	45%
COMMUNICATION	57%	40%	58%
HIGH PERFORMANCE	63%	50%	62%
PUBLIC SECTOR VALUES	57%	44%	58%
DIVERSITY & INCLUSION	66%	58%	67%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EMPLOYEE ENGAGEMENT	65%	RESPON	ISE SCALI	E	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q7i. I would recommend my organisation as a great place to work	16	45	25	9	61%	62%	59%	60%
Q7j. I am proud to tell others I work for my organisation	21	46	23		67%	69%	67%	68%
Q7k. I feel a strong personal attachment to my organisation	20	43	25	8	63%	65%	61%	63%
Q7I. My organisation motivates me to help it achieve its objectives	15	38	30 1	12	53%	59%	52%	53%
Q7m. My organisation inspires me to do the best in my job	17	38	29	11	55%	60%	53%	53%











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ENGAGEMENT WITH WORK	74%	RESPONSE	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q1c. My job gives me a feeling of personal accomplishment	30	47	14	77%	81%	76%	75%
Q1d. I feel motivated to contribute more than what is normally required at work	31	42	16 8	72%	77%	72%	72%
Q1e. I am satisfied with my job	23	49	16 8	72%	68%	68%	68%











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SENIOR MANAGERS	44	<b>1%</b> res	PONSE :	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q6a. I believe senior managers provide clear direction for the future of the organisation	11	34	30	15 10	45%	47%	45%	48%
Q6b. I feel that senior managers effectively lead and manage change	11	32	30	16 11	43%	44%	43%	44%
Q6c. I feel that senior managers model the values of my organisation	12	33	30	14 11	45%	47%	45%	48%
Q6d. Senior managers encourage innovation by employees	10	35	32	15 8	46%	49%	46%	48%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	11	35	34	12 8	46%	50%	47%	51%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	13	43	2	7 10	56%	56%	56%	60%
Q6g. I feel that senior managers keep employees informed about what's going on	10	30	29	19 12	40%	42%	42%	45%
Q6h. I feel that senior managers listen to employees	10	28	31	18 13	37%	40%	38%	41%
Q7c. I feel that change is managed well in my organisation	9	32	31	20 9	41%	47%	41%	39%





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COMMUNICATION	57%	RESPONS	E SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q5c. My manager communicates effectively with me	26	41	16 10	67%	69%	68%	70%
Q5d. My manager encourages and values employee input	27	40	16 10	67%	68%	68%	71%
Q5e. My manager involves my workgroup in decisions about our work	25	39	19 11 7	64%	65%	63%	65%
Q6g. I feel that senior managers keep employees informed about what's going on	10 30	29	19 12	40%	42%	42%	45%
Q6h. I feel that senior managers listen to employees	10 28	31	18 13	37%	40%	38%	41%
Q8c. I am able to speak up and share a different view to my colleagues and manager	18	46	17 12 7	64%	69%	65%	66%









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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	63% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q1a. I understand what is expected of me to do well in my role	45 48	93%	94%	91%	90%
Q2b. My workgroup works collaboratively to achieve its objectives	31 47 14	78%	77%	77%	78%
Q3f. I have received appropriate training and development to do my job well	17 50 20 9	67%	69%	68%	62%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	24 45 18 9	69%	72%	70%	72%
Q5f. I have confidence in the decisions my manager makes	24 40 19 9 7	64%	67%	64%	67%
Q6d. Senior managers encourage innovation by employees	10 35 32 15 8	46%	49%	46%	48%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	11 35 34 12 8	46%	50%	47%	51%
Q7a. My organisation focuses on improving the work we do	16 53 22	69%	78%	67%	69%
Q7b. My organisation is making the necessary improvements to meet our future challenges	13 43 26 13	56%	64%	55%	57%





#### **EXPLORE THE FULL RESULTS**

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	63	3 <b>%</b> RESF	PONSE SO	CALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q7d. There is good co-operation between teams across our organisation	9	39	29	16	48%	52%	48%	47%
Q7h. My organisation generally selects capable people to do the job	9	44	27	14	53%	54%	53%	52%











#### **EXPLORE THE FULL RESULTS**

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PUBLIC SECTOR VALUES	<b>57%</b> RE	SPONSE S	SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q2a. My workgroup strives to achieve customer/client satisfaction	37	50	9	87%	88%	86%	85%
Q2e. People in my workgroup treat each other with respect	25	42	19 10	67%	66%	70%	74%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	24	45	18 9	69%	72%	70%	72%
Q5b. My manager listens to what I have to say	27	43	15 9	71%	71%	71%	75%
Q6a. I believe senior managers provide clear direction for the future of the organisation	11 34	30	15 10	45%	47%	45%	48%
Q6c. I feel that senior managers model the values of my organisation	12 33	30	14 11	45%	47%	45%	48%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	13 43	27	7 10	56%	56%	56%	60%
Q6g. I feel that senior managers keep employees informed about what's going on	10 30	29	19 12	40%	42%	42%	45%
Q6h. I feel that senior managers listen to employees	10 28	31	18 13	37%	40%	38%	41%







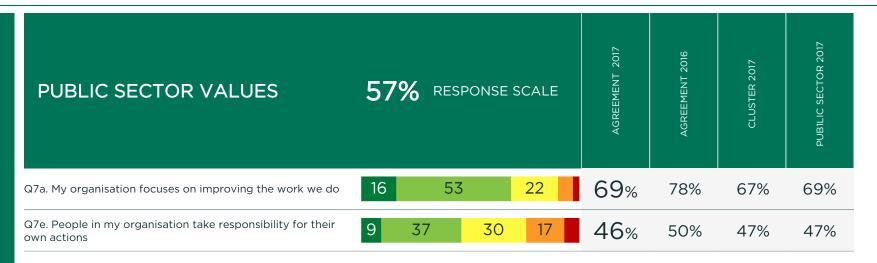




#### **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.



**KEY** 



Agree

Neither Disagree Strongly disagree



#### **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

DIVERSITY & INCLUSION	66%	RESPONS	SE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q1b. I am provided with the support I need to do my best at work	18	45	18 14	64%	62%	64%	63%
Q5b. My manager listens to what I have to say	27	43	15 9	71%	71%	71%	75%
Q5d. My manager encourages and values employee input	27	40	16 10	67%	68%	68%	71%
Q6i. Senior managers in my organisation support the career advancement of women	16	38	34	54%	53%	52%	58%
Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	22	50	18	72%	73%	72%	74%
Q8b. Personal background is not a barrier to success in my organisation	24	51	17	74%	-	73%	74%
Q8c. I am able to speak up and share a different view to my colleagues and manager	18	46	17 12 7	64%	69%	65%	66%
Q8d. How satisfied are you with your ability to access and use flexible working arrangements?  Response scale Very satisfied - Very unsatisfied	22	39	23 10 7	60%	61%	55%	57%









#### **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

RECRUITMENT	45% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q7g. I have confidence in the way recruitment decisions are made	8 30 32 18 13	37%	-	38%	35%
Q7h. My organisation generally selects capable people to do the job	9 44 27 14	53%	54%	53%	52%

KEY



Agree



Neither Disagree Strongly disagree



## **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

PERFORMANCE FRAMEWORK & DEVELOPMENT	54%	<b>%</b> RESPO	ONSE SO	CALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	18	42	20	14	60%	56%	63%	63%
Q3e. My performance is assessed against clear criteria	14	39	27	14	54%	54%	57%	54%
Q3g. I am satisfied with the opportunities available for career development in my organisation	14	40	24	14 8	53%	51%	51%	48%
Q5g. My manager provides acknowledgement or other recognition for the work I do	25	39	18	11 7	64%	64%	64%	67%
Q5h. My manager appropriately deals with employees who perform poorly	16	29	29	15 11	45%	45%	44%	44%
Q7f. My organisation is committed to developing its employees	10	39	30	14 7	50%	54%	49%	50%

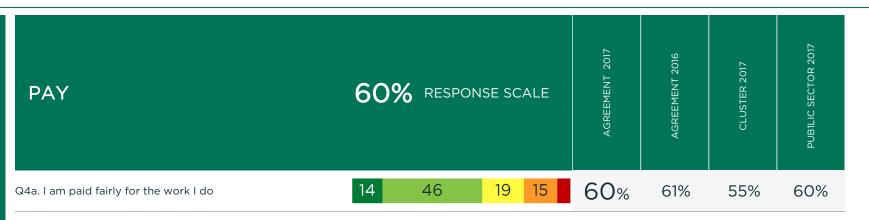




#### **EXPLORE THE FULL RESULTS**

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#### **EXPLORE THE FULL RESULTS**

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WORKPLACE SUPPORT	67%	RESPONS	SE SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017	PUBILIC SECTOR 2017
Q1b. I am provided with the support I need to do my best at work	18	45	18 14	64%	62%	64%	63%
Q1f. I am able to keep my work stress at an acceptable level	13	48	20 13	61%	62%	61%	59%
Q2c. I receive help and support from other members of my workgroup	29	49	14	78%	80%	79%	81%
Q2d. There is good team spirit in my workgroup	26	39	19 11	65%	64%	66%	69%







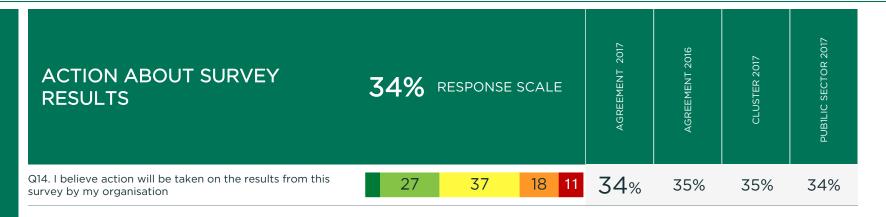




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Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.









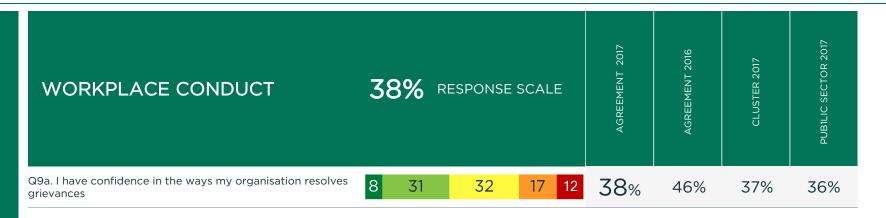




#### **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.













## **EXPLORE THE FULL RESULTS**

PERFORMANCE FRAMEWORK & DEVELOPMENT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q3a. I have a current performance and development plan that s	ets out my individual objectives			
Yes		64%	67%	67%
No		36%	33%	33%
Q3b. I have informal feedback conversations with my manager				
Yes		72%	73%	75%
No		28%	27%	25%
Q3c. I have scheduled feedback conversations with my manage	r			
Yes		50%	56%	57%
No		50%	44%	43%



## **EXPLORE THE FULL RESULTS**

MOBILITY	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
<b>Q3h.</b> Are you currently looking, or thinking about but outside of your current workplace in order to	looking, for a new role within the NSW Public Sector broaden your experience?			
Yes		35%	40%	41%
No		65%	60%	59%



## **EXPLORE THE FULL RESULTS**

MOBILITY RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q3i. Are there any barriers preventing you from moving to another role?			
There are no major barriers to my career progression	33%	32%	30%
Lack of visible opportunities	23%	30%	31%
Lack of promotion opportunities	20%	27%	30%
Lack of support from my manager / supervisor	13%	15%	14%
Geographic location considerations	29%	24%	28%
Personal / family considerations	37%	32%	33%
Insufficient training and development	14%	14%	16%
Lack of required capabilities or experience	9%	10%	11%
Lack of support for temporary assignments/secondments	10%	14%	15%
The application/recruitment process is too cumbersome or time consuming	13%	16%	23%
Other	7%	8%	9%



## **EXPLORE THE FULL RESULTS**

UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10a. In the last 12 months I have witnessed misconduct/w	rongdoing at work			
Yes		33%	30%	25%
No		54%	57%	62%
Don't know		13%	13%	13%
Q10b. If yes, have you reported the misconduct/wrongdoin	ng you witnessed in the last 12 months?			
Yes		70%	66%	63%
No		28%	33%	35%
Don't know		2%	2%	2%



## **EXPLORE THE FULL RESULTS**

UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017
Q10c. In the last 12 months I have witnessed bullying at we	ork			
Yes		46%	40%	33%
No		46%	51%	58%
Don't know		8%	9%	9%
Q10d. In the last 12 months I have been subjected to bully	ing at work			
Yes		24%	22%	18%
No		70%	72%	76%
Don't know		6%	6%	6%



## **EXPLORE THE FULL RESULTS**

UNACCEPTABLE CONDUCT RESPONSE SCALE	2017	CLUSTER 2017	PUBLIC SECTOR 2017				
<b>Q10e.</b> Please indicate the role of the person who has been the source of the most serious bullying you have been subjected to in the last 12 months.							
A senior manager	14%	19%	22%				
Your immediate manager/supervisor	23%	24%	24%				
A fellow worker at your level	33%	31%	27%				
A subordinate	5%	6%	8%				
A client or customer	2%	2%	2%				
A member of the public other than a client or customer	1%	1%	1%				
Other	4%	5%	4%				
Prefer not to say	19%	12%	13%				



## **EXPLORE THE FULL RESULTS**

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HEALTH QUESTIONS		RESPONSE	E SCALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017
Q1. Morale is good in my team	15	45	20 14	60%	59%	60%
Q2. I believe I am valued for what I can offer at my workplace	17	52	16 10	69%	68%	69%
Q3. In my workplace, we recognise our successes and innovations	17	48	22 10	65%	65%	64%
Q4. Staff are treated respectfully regardless of their job	18	47	18 11	65%	67%	67%
Q5. The senior managers at my workplace lead by example in creating a positive workplace	15	36	24 15 10	51%	54%	51%
Q6. Overall, I have confidence in the decisions made by my senior managers	14	37	26 13 10	51%	55%	51%





## **EXPLORE THE FULL RESULTS**

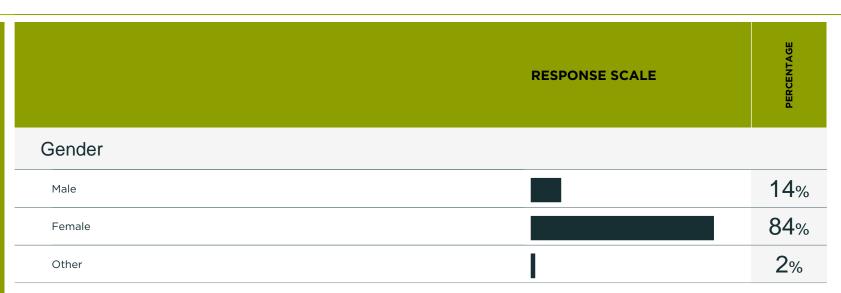
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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HEALTH QUESTIONS		RESPONS	E SCA	ALE	AGREEMENT 2017	AGREEMENT 2016	CLUSTER 2017
Q7. I have a say in decisions which affect my work	11	45	2	24 14	57%	54%	54%
Q8. Where I work, we share the lessons learnt when mistakes are made	14	54		19 10	68%	67%	67%
Q9. My team's objectives/work plans are clearly outlined	14	52		22 9	66%	67%	64%
Q10. Our objectives/work plans help us to deliver a quality service	16	52		23	68%	69%	66%
Q11. Overall, I believe the culture at my workplace has improved in the last 12 months	12	30	32	14 11	43%	44%	41%



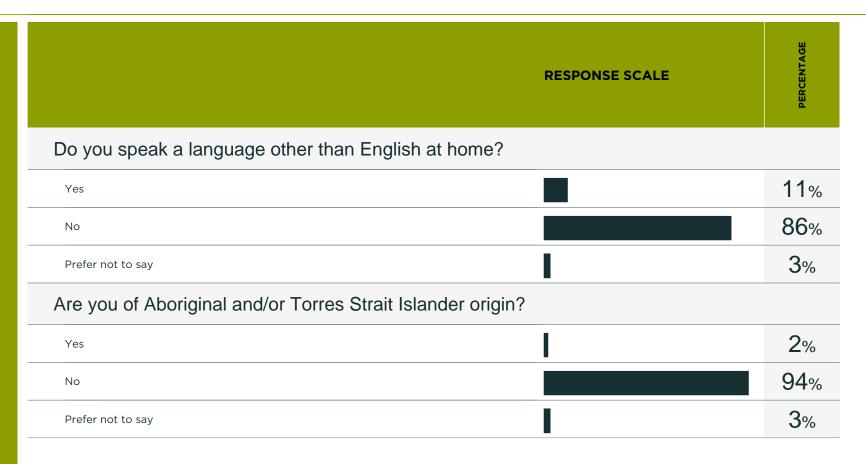




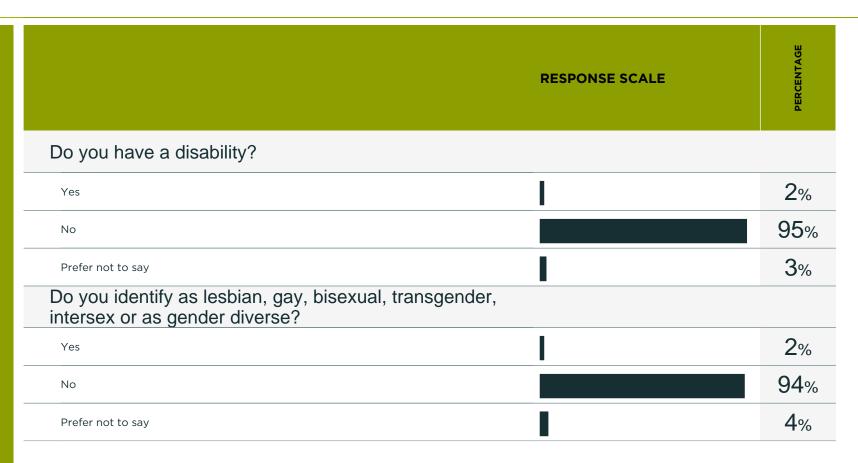


	RESPONSE SCALE	PERCENTAGE
Age		
15 - 19		0%
20 - 24		6%
25 -29		9%
30 - 34		10%
35 - 39		10%
40 - 44		12%
45 - 49		13%
50 - 54		14%
55 - 59		15%
60 - 64		8%
65+		3%





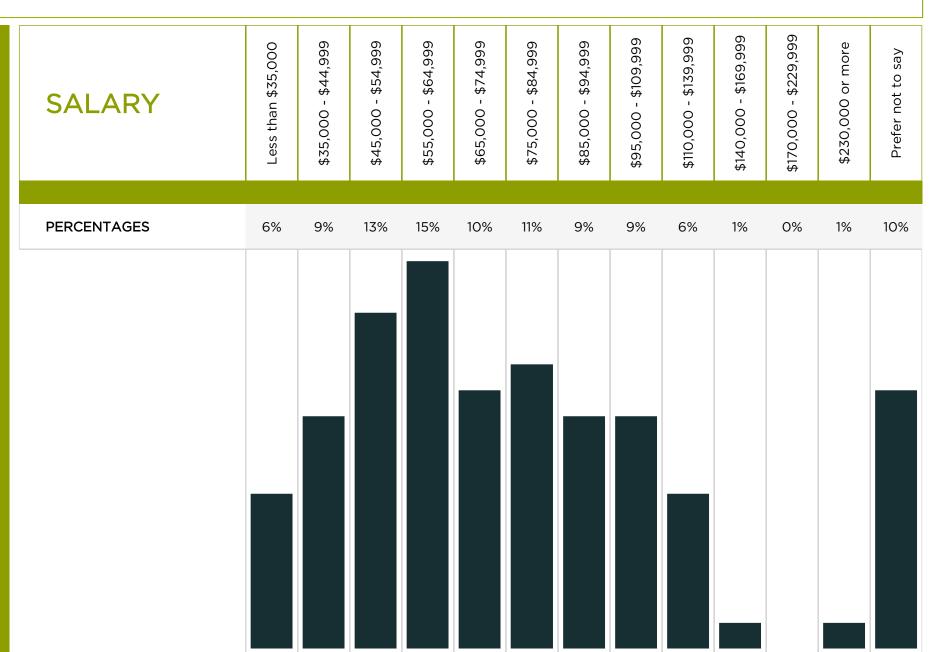




### **PROFILE OF RESPONDENTS**



# WORK PROFILES



# **RESULT BY TYPE OF WORK**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Murrumbidgee Local Health District	Service delivery involving direct contact with the general public	Other service delivery work	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	2188	1448	114	202	85	2	7	26	0	186
EMPLOYEE ENGAGEMENT	65%	65%	67%	66%	71%	(r)	(r)	(r)	(r)	62%
ENGAGEMENT WITH WORK	74%	73%	78%	73%	82%	(r)	(r)	(r)	(r)	71%
SENIOR MANAGERS	44%	43%	54%	43%	54%	(r)	(r)	(r)	(r)	41%
COMMUNICATION	57%	57%	59%	53%	66%	(r)	(r)	(r)	(r)	54%
HIGH PERFORMANCE	63%	63%	65%	59%	70%	(r)	(r)	(r)	(r)	59%
PUBLIC SECTOR VALUES	57%	57%	62%	54%	66%	(r)	(r)	(r)	(r)	53%
DIVERSITY & INCLUSION	66%	66%	67%	66%	74%	(r)	(r)	(r)	(r)	63%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

# **RESULT BY SALARY**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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agreement results
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agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Murrumbidgee Local Health District	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
NUMBER OF RESPONDENTS	2188	120	177	272	314	215	229	186	185	118	20	4	14	207
EMPLOYEE ENGAGEMENT	65%	69%	67%	68%	67%	65%	62%	62%	64%	64%	(r)	(r)	(r)	60%
ENGAGEMENT WITH WORK	74%	79%	77%	78%	74%	73%	71%	72%	71%	76%	(r)	(r)	(r)	64%
SENIOR MANAGERS	44%	56%	47%	48%	43%	44%	40%	40%	45%	47%	(r)	(r)	(r)	34%
COMMUNICATION	57%	65%	57%	58%	55%	60%	57%	53%	56%	59%	(r)	(r)	(r)	49%
HIGH PERFORMANCE	63%	69%	62%	65%	62%	64%	63%	60%	62%	65%	(r)	(r)	(r)	55%
PUBLIC SECTOR VALUES	57%	65%	58%	59%	56%	58%	57%	56%	58%	61%	(r)	(r)	(r)	49%
DIVERSITY & INCLUSION	66%	77%	67%	69%	66%	68%	63%	63%	66%	68%	(r)	(r)	(r)	58%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **RESULT BY TENURE IN ORGANISATION**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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agreement results
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agree scores).

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NUMBER OF RESPONDENTS	Murrumbidgee Local Health District	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
EMPLOYEE ENGAGEMENT	65%	72%	66%	65%	62%	62%	66%
EMI EO LE ENOAGEMENT	0370	7270	0070	0370	0270	0270	0070
ENGAGEMENT WITH WORK	74%	82%	76%	72%	71%	69%	77%
SENIOR MANAGERS	44%	60%	48%	43%	41%	38%	44%
COMMUNICATION	57%	72%	61%	56%	53%	50%	57%
HIGH PERFORMANCE	63%	73%	65%	62%	59%	60%	63%
PUBLIC SECTOR VALUES	57%	72%	61%	55%	54%	53%	57%
DIVERSITY & INCLUSION	66%	78%	71%	65%	62%	62%	66%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

# **RESULT BY AGE**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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agreement results
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agree scores).

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	Murrumbidgee Local Health District	15 - 19	20 - 24	25 -29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	2188	3	115	180	213	208	252	255	292	300	157	55
EMPLOYEE ENGAGEMENT	65%	(r)	73%	69%	64%	63%	61%	63%	64%	66%	67%	68%
ENGAGEMENT WITH WORK	74%	(r)	80%	76%	71%	72%	70%	72%	75%	77%	75%	86%
SENIOR MANAGERS	44%	(r)	61%	47%	47%	43%	40%	40%	42%	44%	50%	45%
COMMUNICATION	57%	(r)	71%	62%	60%	56%	51%	55%	56%	57%	60%	57%
HIGH PERFORMANCE	63%	(r)	74%	68%	65%	60%	56%	59%	63%	64%	67%	65%
PUBLIC SECTOR VALUES	57%	(r)	71%	62%	59%	56%	52%	55%	57%	58%	62%	57%
DIVERSITY & INCLUSION	66%	(r)	78%	71%	68%	66%	61%	63%	66%	67%	69%	70%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

# **RESULT BY GENDER**



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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	Murrumbidgee Local Health District	Male	Female	Other
NUMBER OF RESPONDENTS	2188	299	1738	36
EMPLOYEE ENGAGEMENT	65%	65%	65%	51%
ENGAGEMENT WITH WORK	74%	75%	74%	50%
SENIOR MANAGERS	44%	48%	44%	17%
COMMUNICATION	57%	61%	57%	28%
HIGH PERFORMANCE	63%	64%	63%	36%
PUBLIC SECTOR VALUES	57%	60%	58%	31%
DIVERSITY & INCLUSION	66%	67%	67%	36%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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	Murrumbidgee Local Health District	Junior Medical Officer	Career Medical Officer, Hospitalist	Staff Specialist	Visiting Medical Officer	Clinical Academic	Assistant in Nursing	Enrolled Nurse	Registered Nurse/Midwife, Clinical Nurse/Midwife Specialist, Clinical Nurse/Midwife Consultant,	Nurse/Midwifery Educator and Clinical Nurse/Midwifery Educator	Nurse/Midwifery Manager	Support Officers	Information Management (eg. Librarian, Medical Records and Data Manager)	Clinical Support Executive (eg. Hospital Executive, Local Health Network Executive)
NUMBER OF RESPONDENTS	2188	15	6	8	22	0	103	246	619	29	86	73	11	6
EMPLOYEE ENGAGEMENT	65%	(r)	(r)	(r)	(r)	(r)	69%	69%	63%	(r)	70%	60%	(r)	(r)
ENGAGEMENT WITH WORK	74%	(r)	(r)	(r)	(r)	(r)	77%	77%	72%	(r)	72%	72%	(r)	(r)
SENIOR MANAGERS	44%	(r)	(r)	(r)	(r)	(r)	57%	45%	42%	(r)	53%	31%	(r)	(r)
COMMUNICATION	57%	(r)	(r)	(r)	(r)	(r)	65%	60%	57%	(r)	60%	44%	(r)	(r)
HIGH PERFORMANCE	63%	(r)	(r)	(r)	(r)	(r)	70%	66%	62%	(r)	69%	50%	(r)	(r)
PUBLIC SECTOR VALUES	57%	(r)	(r)	(r)	(r)	(r)	65%	59%	57%	(r)	65%	45%	(r)	(r)
DIVERSITY & INCLUSION	66%	(r)	(r)	(r)	(r)	(r)	73%	69%	64%	(r)	70%	60%	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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	Murrumbidgee Local Health District	Administrative and Executive Assistant	Corporate Services	Senior Manager/Executive	Allied Health Professional	Allied Health Assistant	Health Education, Health Promotion and Health Protection	Counsellor, Welfare Support	Interpreters and Liaison Officer	Aboriginal Health Workers and Aboriginal Education Officers	Technician/Technologist	Hospital Scientist/Biomedical Engineers	Researchers	Data Analyst
NUMBER OF RESPONDENTS	2188	123	69	29	154	29	17	7	0	5	17	4	1	6
EMPLOYEE ENGAGEMENT	65%	68%	68%	(r)	64%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	74%	77%	79%	(r)	72%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	44%	49%	51%	(r)	38%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	57%	59%	61%	(r)	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	63%	62%	67%	(r)	63%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	57%	58%	65%	(r)	56%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	66%	68%	70%	(r)	68%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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	Murrumbidgee Local Health District	Technical Officers/Technical Assistant	Dental Officer, Therapists and Hygienist	Dental Specialist	Dental Assistant	Trainee Dental Assistant	Operational Ambulance Officers (including Educators, DOM, DOCO, Paramedic, AOOC, OCO, SOCO, SO,	Operational Ambulance Managers (incl Zone Managers, Deputy Director Operations, Control Centre	Project Director	Project Manager	Project Officer	Cleaning, Linen and Food	Motor Vehicle, Patient Transport	Security Services, Fire Safety
NUMBER OF RESPONDENTS	2188	18	12	1	10	0	1	0	0	9	4	36	2	14
EMPLOYEE ENGAGEMENT	65%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	69%	(r)	(r)
ENGAGEMENT WITH WORK	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	83%	(r)	(r)
SENIOR MANAGERS	44%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	66%	(r)	(r)
COMMUNICATION	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	64%	(r)	(r)
HIGH PERFORMANCE	63%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	72%	(r)	(r)
PUBLIC SECTOR VALUES	57%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	70%	(r)	(r)
DIVERSITY & INCLUSION	66%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	73%	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE



#### EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

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Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	Murrumbidgee Local Health District	Residential Care Attendant, Patient Care Assistant, Patient Services, Wardsperson	Warehouse staff	Tradesperson	Apprentice Trade Worker and Trade Assistant	Trainee	Volunteer	Other job role	Prefer not to say
NUMBER OF RESPONDENTS	2188	5	0	24	0	2	0	65	201
EMPLOYEE ENGAGEMENT	65%	(r)	(r)	(r)	(r)	(r)	(r)	71%	54%
ENGAGEMENT WITH WORK	74%	(r)	(r)	(r)	(r)	(r)	(r)	83%	52%
SENIOR MANAGERS	44%	(r)	(r)	(r)	(r)	(r)	(r)	54%	23%
COMMUNICATION	57%	(r)	(r)	(r)	(r)	(r)	(r)	63%	35%
HIGH PERFORMANCE	63%	(r)	(r)	(r)	(r)	(r)	(r)	70%	44%
PUBLIC SECTOR VALUES	57%	(r)	(r)	(r)	(r)	(r)	(r)	65%	37%
DIVERSITY & INCLUSION	66%	(r)	(r)	(r)	(r)	(r)	(r)	77%	47%

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

### **TAKING ACTION**



#### **WHAT'S NEXT?**

Sector employees have now given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



of employees replied favourably to:

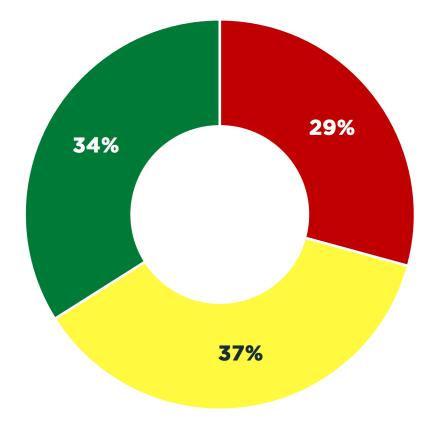
'I believe action will be taken on the results from this survey by my organisation.'



SECTOR

CLUSTER

2016





### **GUIDE TO THIS REPORT**



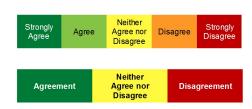
#### **SURVEY TIME FRAME**

This report contains results from the 2017 People Matter Employee Survey which was open from 1 to 30 June 2017.



#### HOW TO READ THIS REPORT

The majority of questions have a 5-point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.





#### **PRIVACY**

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of workgroups that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.



#### **ROUNDING**

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.



#### MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.