PEOPLE MATTER 2017

NSW Public Sector Employee Survey

Doctor Policy Analyst Surveyor Scientist Barrister Solicitor Social Worker Welfare Worker Laboratory Technician Turner Plumber Electrician Zookeeper Cleaner Ambulance Officer Fitter Youth Worker Hospital Orderly Cleaner Fire Fighter Cletengineer Receptionist

Ambulance Officer Ma

Daniel Downight Curator Fitter Museum Guide Conservor

Nurse Police Officer Ma

Daniel Downight Curator Fitter Museum Guide Conservor

Warden Prison Officer

Will Attlineel Electrical Linesworker

Solicitor Cable Jointer

Nurse Conservor

Warden Prison Officer

Will Attlineel Electrical Conservor

Warden Prison Officer

Worker Hospital Orderly Fixed the Conservor

Worker Hospital Orderly Fixed the Conservor

Solicitor Caretaker Cross

Master Marine Transport Plumber Solicitor Ship's Master Marine Transport Plumber Solicitor Ship's Master Marine Transport Plumber Solicitor Ship's Section Ruseum Guide

Conservator Plant Open Swippublic Section Recommendation

Electrician Social Worker Cleaner Fitter Fire Fighter
Curator Fitter Museum Guide Conservator Plant
Operator Engineer Electrical Linesworker
Cable Jointer Plant
Operator Ranger
Teacher Nurse
Librarian
Advisor

AGENCY REPORT

NSW Electoral Commission



HEADLINES

RESPONSE RATE

91%

92 OF 101 TOTAL **RESPONDENTS**

EMPLOYEE ENGAGEMENT

72%

0

+8

DIFFERENCE FROM 2016

DIFFERENCE FROM PUBLIC SECTOR

SENIOR MANAGERS

61%

+14

DIFFERENCE FROM 2016

DIFFERENCE FROM **PUBLIC SECTOR**

COMMUNICATION

76%

-1

+16

DIFFERENCE FROM 2016

DIFFERENCE FROM **PUBLIC SECTOR**

QUESTIONS ARE GROUPED INTO THEMES IN THIS REPORT.

This page compares the aggregate scores for key themes. The individual questions in each group are listed in the All Questions section. Comparisons with 2016 are not included where the number of auestions were reduced for 2017.

The Employee Engagement score is weighted. It cannot be compared to the other scores which are the average of the % agreement results (strongly agree and agree scores).

Response Rate: some entities exceed 100% where responses were greater than the employee headcount. This is thought to be primarily due to employees selecting the wrong work location in the survey or closing a partially completed survey then needing to start a new one if their password is forgotten or

ENGAGEMENT WITH WORK

77%

DIFFERENCE FROM +5 **PUBLIC SECTOR**

HIGH PERFORMANCE

73%

DIFFERENCE FROM +10 **PUBLIC SECTOR**

PUBLIC SECTOR VALUES

74%

DIFFERENCE FROM +14 **PUBLIC SECTOR**

DIVERSITY & INCLUSION

81%

DIFFERENCE FROM +13 **PUBLIC SECTOR**

KEY DRIVERS OF ENGAGEMENT



WHAT TO FOCUS ON?

Employee Engagement scores at different levels are shown in earlier and following pages.

These results show the issues that are the most significant influencers of employee engagement in the workplace at this reporting level.

If engagement scores are high, other scores are often high as well.

		AGREEMENT	% AGREEMENT 2016	% AGREEMENT PUBLIC SECTOR
1	Q1c. My job gives me a feeling of personal accomplishment	80%	82%	75%
2	Q6a. I believe senior managers provide clear direction for the future of the organisation	60%	73%	48%
3	Q6d. Senior managers encourage innovation by employees	64%	61%	48%
4	Q6h. I feel that senior managers listen to employees	62 %	60%	41%
5	Q8c. I am able to speak up and share a different view to my colleagues and manager	79 %	80%	66%
6	Q6c. I feel that senior managers model the values of my organisation	63%	63%	48%

HIGHEST AND LOWEST QUESTIONS

+	HIGHEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017	•	LOWEST AGREEMENT SCORING QUESTIONS	AGREEMENT 2017
2a.	My workgroup strives to achieve customer/client satisfaction	95%	7f.	My organisation is committed to developing its employees	38%
1a.	I understand what is expected of me to do well in my role	93%	3g.	I am satisfied with the opportunities available for career development in my organisation	39%
2e.	People in my workgroup treat each other with respect	91%	9a.	I have confidence in the ways my organisation resolves grievances	41%
2b.	My workgroup works collaboratively to achieve its objectives	91%	7g.	I have confidence in the way recruitment decisions are made	45%
2c.	I receive help and support from other members of my workgroup	90%	3e.	My performance is assessed against clear criteria	47%
5b.	My manager listens to what I have to say	88%	5h.	My manager appropriately deals with employees who perform poorly	47%
8b.	Personal background is not a barrier to success in my organisation	87%	7c.	I feel that change is managed well in my organisation	48%
5d.	My manager encourages and values employee input	87%	3f.	I have received appropriate training and development to do my job well	49%
5c.	My managercommunicates effectively with me	86%	6b.	I feel that senior managers effectively lead and manage change	51%
2d.	There is good team spirit in my workgroup	86%	14.	I believe action will be taken on the results from this survey by my organisation	53%



YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your highest and lowest scoring questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.

MOST AND LEAST IMPROVED QUESTIONS

•	MOST IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016	•	LEAST IMPROVED QUESTIONS	AGREEMENT 2017	AGREEMENT 2016
1b.	I am provided with the support I need to do my best at work	83%	71%	7f.	My organisation is committed to developing its employees	38%	53%
2a.	My workgroup strives to achieve customer/client satisfaction	95%	83%	7b.	My organisation is making the necessary improvements to meet our future challenges	71%	86%
7k.	I feel a strong personal attachment to my organisation	64%	53%	6g.	I feel that senior managers keep employees informed about what's going on	60%	73%
1a.	I understand what is expected of me to do well in my role	93%	86%	6a.	I believe senior managers provide clear direction for the future of the organisation	60%	73%
14.	I believe action will be taken on the results from this survey by my organisation	53%	46%	7c.	I feel that change is managed well in my organisation	48%	61%
1d.	I feel motivated to contribute more than what is normally required at work	77%	71%	7h.	My organisation generally selects capable people to do the job	61%	73%
7e.	People in my organisation take responsibility for their own actions	62%	56%	6b.	I feel that senior managers effectively lead and manage change	51%	58%
3f.	I have received appropriate training and development to do my job well	49%	44%	8a.	My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	80%	87%
5c.	My managercommunicates effectively with me	86%	81%	7i.	I would recommend my organisation as a great place to work	72%	79%
5b.	My manager listens to what I have to say	88%	84%	6i.	Senior managers in my organisation support the career advancement of women	58%	63%



YOUR PEOPLE MATTER QUESTION RESULTS AT A GLANCE

These are your least improved and most improved scoring questions from the survey, based on respondents who have selected 'Strongly Agree' and 'Agree'.



EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

EMPLOYEE ENGAGEMENT	72%	RESPONSE	E SCALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q7i. I would recommend my organisation as a great place to work	37	35	17	72%	79%	60%
Q7j. I am proud to tell others I work for my organisation	37	41	15	78%	79%	68%
Q7k. I feel a strong personal attachment to my organisation	35	28	25 8	64%	53%	63%
Q7I. My organisation motivates me to help it achieve its objectives	31	36	20 10	67%	70%	53%
Q7m. My organisation inspires me to do the best in my job	30	36	22	66%	68%	53%











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ENGAGEMENT WITH WORK	77%	RESPONSE S	CALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q1c. My job gives me a feeling of personal accomplishment	35	46	17	80%	82%	75%
Q1d. I feel motivated to contribute more than what is normally required at work	35	42	18	77%	71%	72%
Q1e. I am satisfied with my job	29	45	18	74%	74%	68%











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SENIOR MANAGERS	61%	RESPO	ONSE SC	ALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q6a. I believe senior managers provide clear direction for the future of the organisation	15	45	22	15	60%	73%	48%
Q6b. I feel that senior managers effectively lead and manage change	15	35	26	19	51%	58%	44%
Q6c. I feel that senior managers model the values of my organisation	18	45	24	10	63%	63%	48%
Q6d. Senior managers encourage innovation by employees	13	51	18	13	64%	61%	48%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	17	45	25	11	62%	58%	51%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	24	5	5	12	79%	78%	60%
Q6g. I feel that senior managers keep employees informed about what's going on	19	40	20	13	60%	73%	45%
Q6h. I feel that senior managers listen to employees	16	46	24	12	62%	60%	41%
Q7c. I feel that change is managed well in my organisation	16	32	20 2	8	48%	61%	39%





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COMMUNICATION	76%	RESF	PONSE S	CALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q5c. My manager communicates effectively with me	41		45	8	86%	81%	70%
Q5d. My manager encourages and values employee input	46		41	9	87%	84%	71%
Q5e. My manager involves my workgroup in decisions about our work	37		43	10 9	80%	80%	65%
Q6g. I feel that senior managers keep employees informed about what's going on	19	40	20	13	60%	73%	45%
Q6h. I feel that senior managers listen to employees	16	46	2	4 12	62%	60%	41%
Q8c. I am able to speak up and share a different view to my colleagues and manager	35		44	9 8	79%	80%	66%











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Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

HIGH PERFORMANCE	73% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q1a. I understand what is expected of me to do well in my role	45 49	93%	86%	90%
Q2b. My workgroup works collaboratively to achieve its objectives	48 43	91%	89%	78%
Q3f. I have received appropriate training and development to do my job well	16 33 26 22	49%	44%	62%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	33 42 18	75%	77%	72%
Q5f. I have confidence in the decisions my manager makes	41 42 13	84%	87%	67%
Q6d. Senior managers encourage innovation by employees	13 51 18 13	64%	61%	48%
Q6e. Senior managers promote collaboration between my organisation and other organisations we work with	17 45 25 11	62%	58%	51%
Q7a. My organisation focuses on improving the work we do	28 55 <u>14</u>	84%	86%	69%
Q7b. My organisation is making the necessary improvements to meet our future challenges	25 46 <mark>16 8</mark>	71%	86%	57%





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HIGH PERFORMANCE	73%	RESPON	NSE SCA	ΛLE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q7d. There is good co-operation between teams across our organisation	20	46	16	16	66%	64%	47%
Q7h. My organisation generally selects capable people to do the job	19	42	24	12	61%	73%	52%











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PUBLIC SECTOR VALUES	74% •	RESPONS	SE SCALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q2a. My workgroup strives to achieve customer/client satisfaction	51		43	95%	83%	85%
Q2e. People in my workgroup treat each other with respect	60		32	91%	89%	74%
Q5a. My manager encourages people in my workgroup to keep improving the work they do	33	42	18	75%	77%	72%
Q5b. My manager listens to what I have to say	47		41 10	88%	84%	75%
Q6a. I believe senior managers provide clear direction for the future of the organisation	15	45	22 15	60%	73%	48%
Q6c. I feel that senior managers model the values of my organisation	18	45	24 10	63%	63%	48%
Q6f. Senior managers communicate the importance of customers/clients in achieving our business objectives	24	55	12	79%	78%	60%
Q6g. I feel that senior managers keep employees informed about what's going on	19	40	20 13	60%	73%	45%
Q6h. I feel that senior managers listen to employees	16	46	24 12	62%	60%	41%

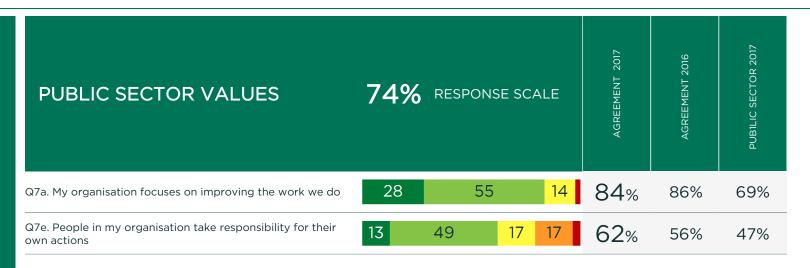




EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.







EXPLORE THE FULL RESULTS

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Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

DIVERSITY & INCLUSION	81%	RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q1b. I am provided with the support I need to do my best at work	27	55	10 83%	71%	63%
Q5b. My manager listens to what I have to say	47	41	10 88%	84%	75%
Q5d. My manager encourages and values employee input	46	41	9 87%	84%	71%
Q6i. Senior managers in my organisation support the career advancement of women	19	39 36	58%	63%	58%
Q8a. My organisation respects individual differences (e.g. cultures, working styles, backgrounds, ideas)	43	37 14	80%	87%	74%
Q8b. Personal background is not a barrier to success in my organisation	45	42	9 87%	-	74%
Q8c. I am able to speak up and share a different view to my colleagues and manager	35	44 9	8 79%	80%	66%
Q8d. How satisfied are you with your ability to access and use flexible working arrangements? Response scale Very satisfied - Very unsatisfied	36	45 11	81%	80%	57%

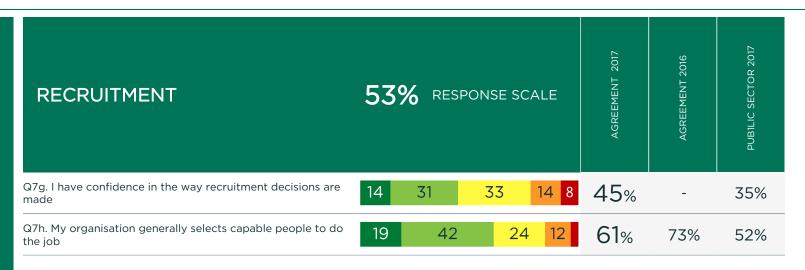




EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.











EXPLORE THE FULL RESULTS

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PERFORMANCE FRAMEWORK & 53% RESPONSE SCALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q3d. In the last 12 months I received useful feedback on my work to enable me to deliver required results	11 65%	64%	63%
Q3e. My performance is assessed against clear criteria 15 32 26 18	9 47%	44%	54%
Q3g. I am satisfied with the opportunities available for career development in my organisation	13 39%	37%	48%
Q5g. My manager provides acknowledgement or other recognition for the work I do	10 84%	83%	67%
Q5h. My manager appropriately deals with employees who perform poorly 24 23 40	11 47%	51%	44%
Q7f. My organisation is committed to developing its employees	4 8 38%	53%	50%







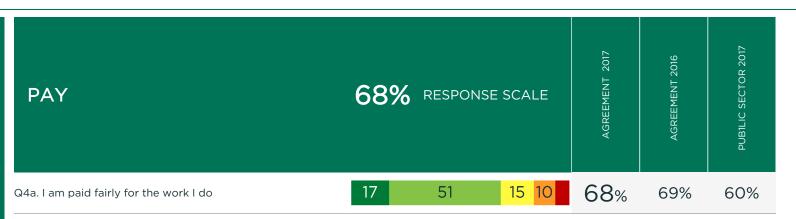




EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.













EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.

WORKPLACE SUPPORT	83%	RESPONSE SC	CALE	AGREEMENT 2017	AGREEMENT 2016	PUBILIC SECTOR 2017
Q1b. I am provided with the support I need to do my best at work	27	55	10	83%	71%	63%
Q1f. I am able to keep my work stress at an acceptable level	27	48	16 8	75%	78%	59%
Q2c. I receive help and support from other members of my workgroup	46	45		90%	91%	81%
Q2d. There is good team spirit in my workgroup	51	35	8	86%	89%	69%





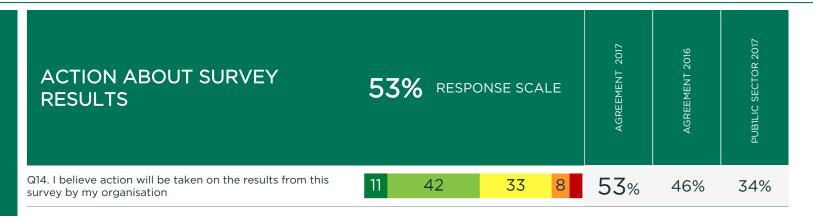




EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.







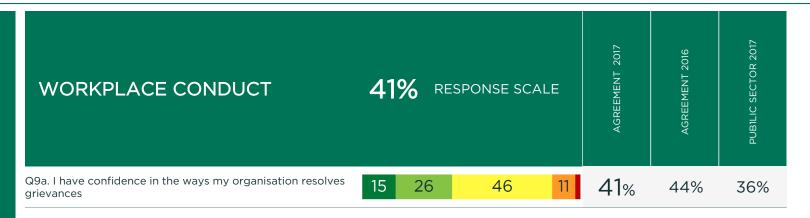




EXPLORE THE FULL RESULTS

Questions are grouped by themes in this report.

Results show the proportion of respondents answering positively (Strongly Agree and Agree), negatively (Strongly Disagree and Disagree) and those who are neutral.













EXPLORE THE FULL RESULTS

PERFORMANCE FRAMEWORK & DEVELOPMENT	RESPONSE SCALE	2017	PUBLIC SECTOR 2017						
Q3a. I have a current performance and development plan that sets out my individual objectives									
Yes		35%	67%						
No		65%	33%						
Q3b. I have informal feedback conversations with my manager									
Yes		82%	75%						
No		18%	25%						
Q3c. I have scheduled feedback conversations with my manage	r								
Yes		48%	57%						
No		52%	43%						



EXPLORE THE FULL RESULTS

MOBILITY	RESPONSE SCALE	2017	PUBLIC SECTOR 2017
Q3h. Are you currently looking, or thinking abou but outside of your current workplace in order to	It looking, for a new role within the NSW Public Sector o broaden your experience?		
Yes		46%	41%
No		54%	59%



EXPLORE THE FULL RESULTS

MOBILITY	RESPONSE SCALE	2017	PUBLIC SECTOR 2017
Q3i. Are there any barriers preventing you from moving to anoth	er role?		
There are no major barriers to my career progression		32%	30%
Lack of visible opportunities		33%	31%
Lack of promotion opportunities		41%	30%
Lack of support from my manager / supervisor		11%	14%
Geographic location considerations		11%	28%
Personal / family considerations		18%	33%
Insufficient training and development		13%	16%
Lack of required capabilities or experience		9%	11%
Lack of support for temporary assignments/secondments		9%	15%
The application/recruitment process is too cumbersome or time consuming		19%	23%
Other		9%	9%



EXPLORE THE FULL RESULTS

UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	PUBLIC SECTOR 2017
Q10a. In the last 12 months I have witnessed misconduct/v	wrongdoing at work		
Yes		8%	25%
No		77%	62%
Don't know		14%	13%
Q10b. If yes, have you reported the misconduct/wrongdo	ing you witnessed in the last 12 months?		
Yes	(r)		
No	(r)		
Don't know	(r)		



EXPLORE THE FULL RESULTS

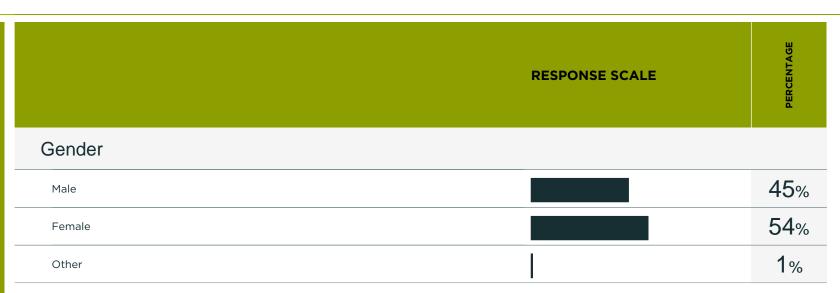
UNACCEPTABLE CONDUCT	RESPONSE SCALE	2017	PUBLIC SECTOR 2017
Q10c. In the last 12 months I have witnessed bullying at work			
Yes		16%	33%
No		81%	58%
Don't know		3%	9%
Q10d. In the last 12 months I have been subjected to bullying	at work		
Yes		8%	18%
No		88%	76%
Don't know		5%	6%



EXPLORE THE FULL RESULTS

RESPONSE SCALE	2017	PUBLIC SECTOR 2017						
Q10e. Please indicate the role of the person who has been the source of the most serious bullying you have been subjected to in the last 12 months.								
(r)								
(r)								
(r)								
(r)								
(r)								
(r)								
(r)								
(r)								
	cource of the most serious bullying you (r) (r) (r) (r) (r) (r) (r)	cource of the most serious bullying you (r) (r) (r) (r) (r) (r) (r)						

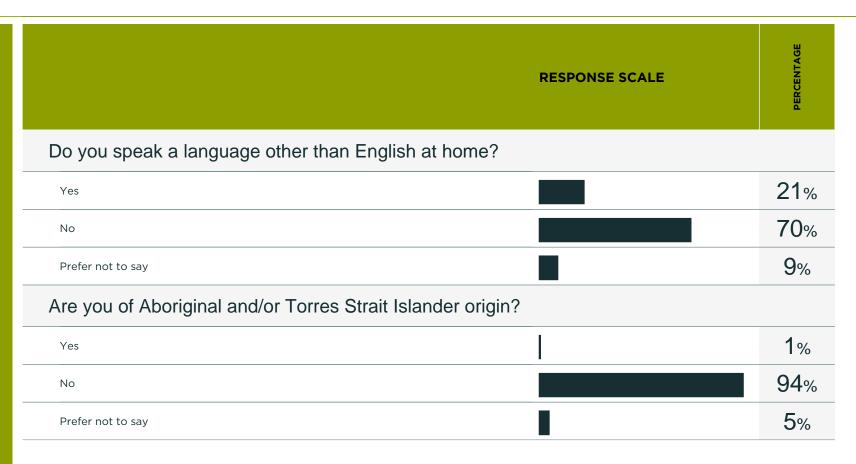




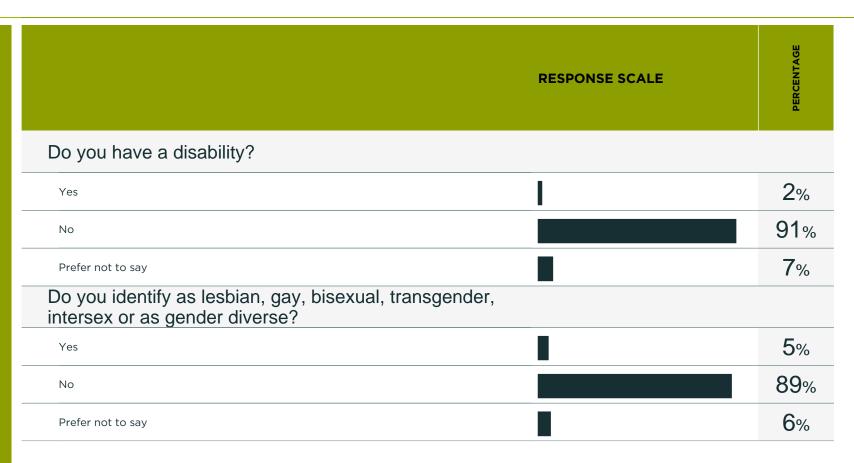


	RESPONSE SCALE	PERCENTAGE
Age		
15 - 19		%
20 - 24		2%
25 -29		6%
30 - 34		16%
35 - 39		12%
40 - 44		20%
45 - 49		14%
50 - 54		20%
55 - 59		6%
60 - 64		4%
65+		%



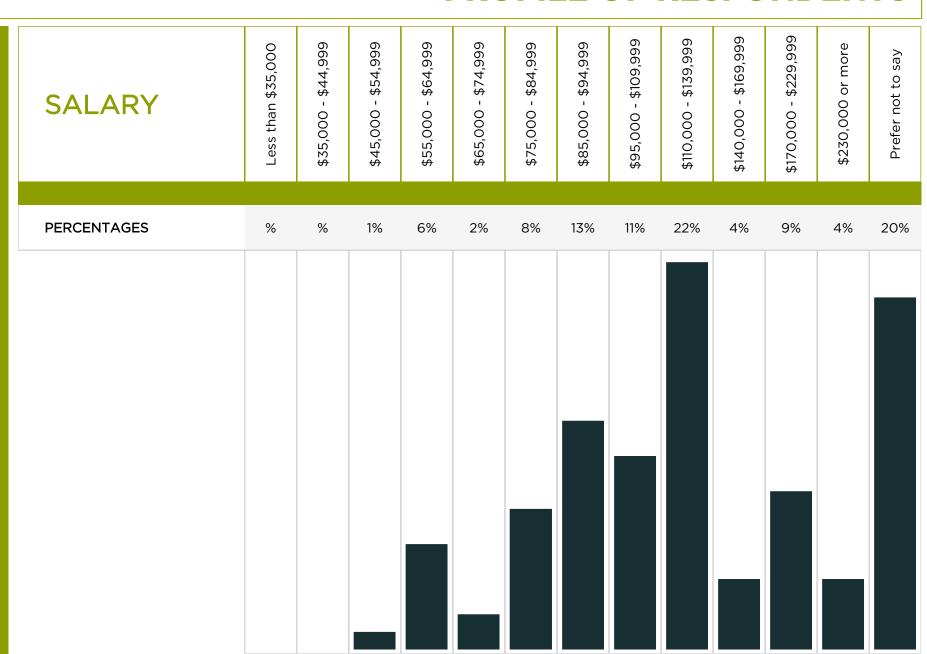








WORK PROFILES



RESULT BY TYPE OF WORK



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	NSW Electoral Commission	Service delivery involving direct contact with the general public	Other service delivery work	Administrative support (e.g. executive/personal assistant, receptionist)	Corporate services	Policy	Research	Program and project management support	Legal (including developing and/or reviewing legislation)	Other
NUMBER OF RESPONDENTS	92	9	9	6	28	3	2	11	7	11
EMPLOYEE ENGAGEMENT	72%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	61%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	81%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY SALARY



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	NSW Electoral Commission	Less than \$35,000	\$35,000 - \$44,999	\$45,000 - \$54,999	\$55,000 - \$64,999	\$65,000 - \$74,999	\$75,000 - \$84,999	\$85,000 - \$94,999	\$95,000 - \$109,999	\$110,000 - \$139,999	\$140,000 - \$169,999	\$170,000 - \$229,999	\$230,000 or more	Prefer not to say
NUMBER OF RESPONDENTS	92	0	0	1	5	2	7	11	9	19	3	8	3	17
EMPLOYEE ENGAGEMENT	72%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	61%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	81%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY TENURE IN ORGANISATION



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	NSW Electoral Commission	Less than 1 year	1 - 2 years	2 - 5 years	5 - 10 years	10 - 20 years	More than 20 years
NUMBER OF RESPONDENTS	92	32	14	20	12	5	2
EMPLOYEE ENGAGEMENT	72%	77%	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	77%	86%	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	61%	72%	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	76%	81%	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	73%	78%	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	74%	79%	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	81%	84%	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY AGE



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	NSW Electoral Commission	15 - 19	20 - 24	25 -29	30 - 34	35 - 39	40 - 44	45 - 49	50 - 54	55 - 59	60 - 64	65+
NUMBER OF RESPONDENTS	92	0	2	5	13	10	16	11	16	5	3	0
EMPLOYEE ENGAGEMENT	72%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
ENGAGEMENT WITH WORK	77%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
SENIOR MANAGERS	61%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
COMMUNICATION	76%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
HIGH PERFORMANCE	73%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
PUBLIC SECTOR VALUES	74%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)
DIVERSITY & INCLUSION	81%	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

RESULT BY GENDER



EXPLORE THE RESULTS FOR DIFFERENT GROUPS OF EMPLOYEES

The Employee
Engagement score is
weighted. It cannot be
compared to the other
scores which are the
average of the %
agreement results
(strongly agree and
agree scores).

Differences have been highlighted where they are 5 or more % points above or below the scores in the first column.

	NSW Electoral Commission	Male	Female	Other
NUMBER OF RESPONDENTS	92	38	45	1
EMPLOYEE ENGAGEMENT	72%	71%	72%	(r)
ENGAGEMENT WITH WORK	77%	78%	76%	(r)
SENIOR MANAGERS	61%	59%	63%	(r)
COMMUNICATION	76%	73%	79%	(r)
HIGH PERFORMANCE	73%	71%	74%	(r)
PUBLIC SECTOR VALUES	74%	72%	77%	(r)
DIVERSITY & INCLUSION	81%	78%	82%	(r)

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN REPORT SCORE

AT LEAST 5 PERCENTAGE POINTS LESS THAN REPORT SCORE

TAKING ACTION



WHAT'S NEXT?

Sector employees have now given their feedback and these results show where actions and improvements are required.

Research has shown that a key reason why employees can become disengaged is if they are asked their opinion and then no action takes place as a result.



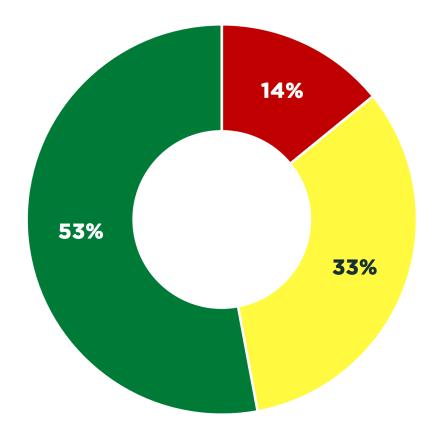
of employees replied favourably to:

'I believe action will be taken on the results from this survey by my organisation.'

34% SECTOR

46%

2016





GUIDE TO THIS REPORT



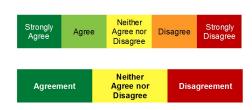
SURVEY TIME FRAME

This report contains results from the 2017 People Matter Employee Survey which was open from 1 to 30 June 2017.



HOW TO READ THIS REPORT

The majority of questions have a 5-point answer scale. The Strongly Agree and Agree scores are combined to create an agreement (or positive) score which is shown as a rounded percentage.





PRIVACY

Responses from individual employees are confidential and strict rules are in place to safeguard privacy at every stage of the survey process.

There is no way of tracing individuals in reports or through the de-identified survey data. There are limits on the size of workgroups that can be reported (10 or more employees) and responses from demographic groups (30 or more employees).

Where people work in small teams, the results are merged with larger business units and results are not available. Where this happens an 'r' is shown in reports.



ROUNDING

Results are presented as whole numbers for ease of reading, with rounding performed at the last stage of the calculation for maximum accuracy.

Values from .00 to .49 are rounded down, whereas values from .50 to .99 are rounded up. Therefore, in some instances the data will not add up to 100%.



MORE DETAILS ABOUT THE SURVEY AND ITS METHODOLOGY

See the Main Findings report on the Public Service Commission web site.